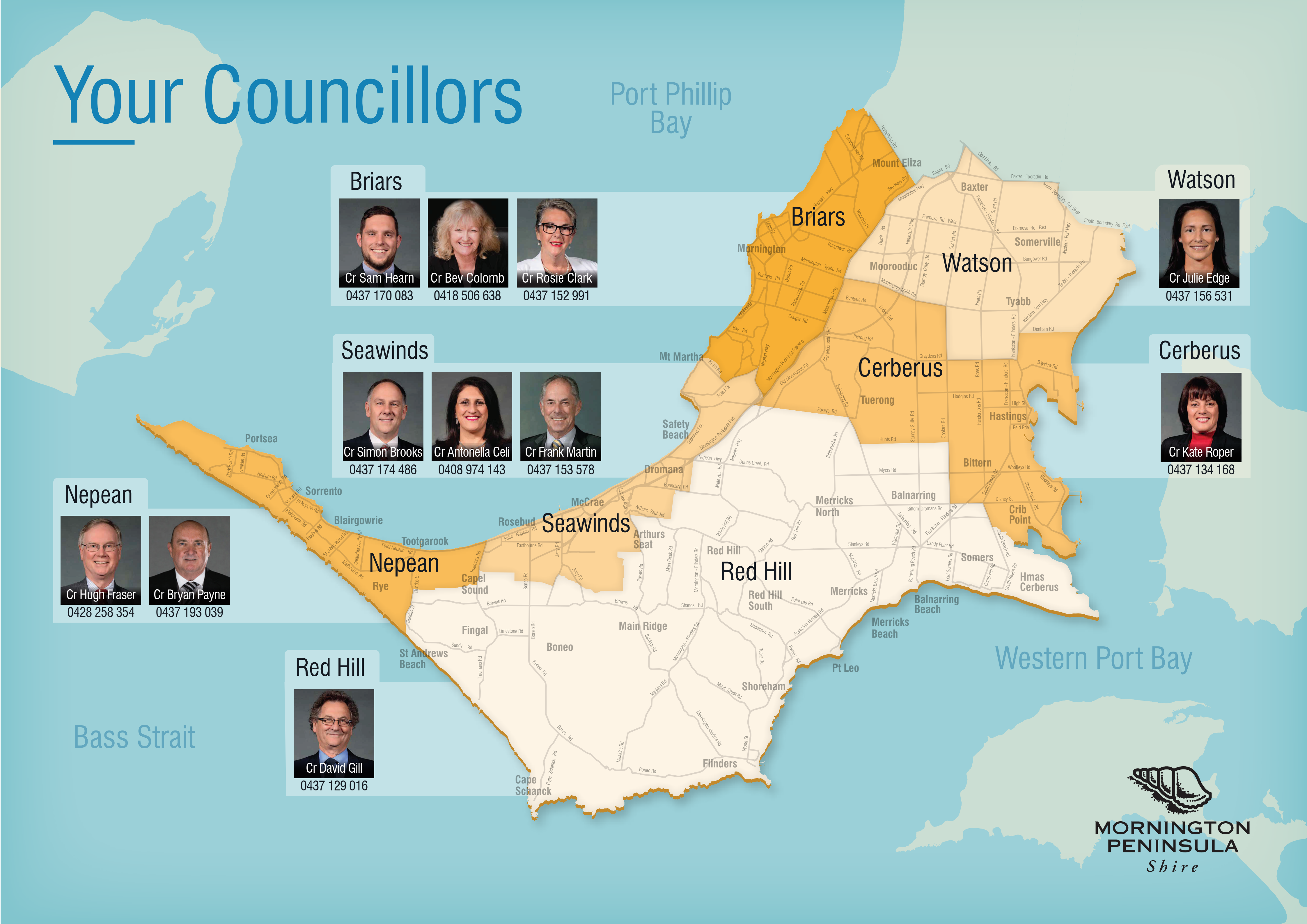
Adopted Budget

2017 / 2018

MORNINGTON PENINSULA *Shire*


Your Councillors
Port Phillip Bay
Briars
Cr Sam Hearn
0437 170 083
Cr Bev Colomb
0418 506 638
Cr Rosie Clark
0437 152 991
Watson
Cr Julie Edge
0437 156 531
Seawinds
Cr Simon Brooks
0437 174 486
Cr Antonella Celi
0408 974 143
Cr Frank Martin
0437 153 578
Cerberus
Cr Kate Roper
0437 134 168
Nepean
Cr Hugh Fraser
0428 258 354
Cr Bryan Payne
0437 193 039
Red Hill
Cr David Gill
0437 129 016
Mount Eliza
Baxter
Mornington
Briars
Somerville
Mooroodu
Watson
Tyabb
Mt Martha
Cerberus
Tuerong
Hastings
Safety Beach
Bittern
Dromana
Balnarring
Merricks North
Crib Point
McCrae
Rosebud
Seawinds
Arthurs Seat
Portsea
Sorrento
Blairgowrie
Tootgarook
Nepean
Rye
Capel Sound
Red Hill
Red Hill
Somers
Hmas Cerberus
Red Hill South
Merricks
Balnarring Beach
Merricks Beach
Main Ridge
Fingal
Boneo
St Andrews Beach
Pt Leo
Shoreham
Flinders
Cape Schanck
Western Port Bay
Bass Strait
MORNINGTON PENINSULA
Shire

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Mayor's Introduction

On behalf of my Councillor colleagues, I am pleased to present the 2017/18 Council Budget.

This is the first budget of this Council term, and we are looking forward to this budget supporting our recently adopted Council Plan 2017-21.

I'd like to thank the community for their continued input in many ways to the formation of our budget. Community groups and individuals contribute by participation in consultation opportunities, submissions, requests and dialogue with Councillors and officers.

The Council Plan outlines our vision: to value, protect and improve the unique characteristics and way of life of the Peninsula we love, and is based around four key themes: Our Place, Our Connectivity, Our Prosperity, and Our Wellbeing.

The Council Budget delivers the programs, projects and initiatives to support and deliver on our Council Plan and its four key themes throughout 2017/18.

This council is delivering programs, services and projects for our community. Highlights include:

Our Place
- $3.7M for roadside vegetation management.
- $3.2M for continued implementation of drainage strategy and works program.

Our Connectivity
- $18.4M funding for road and carpark construction and maintenance.
- $2.7M capital works funding for footpath construction and maintenance.

Our Prosperity
- $1.4M across two economic and business development programs designed to promote the region, industry development and visitor servicing.

Our Wellbeing
- $11.1M capital works program to deliver aquatic and recreational facilities including planning for the development of an aquatic centre in Rosebud and construction of additional recreation and community facilities.
- $5M to deliver library services.
- $1.5M arts and culture budget including funding the operation of Mornington Peninsula Regional Gallery.
- $2.6M operating budget to deliver child, youth and family health services.

The Council Budget delivers strongly on community priorities, while providing for the long-term financial stability of the Shire in the face of state government rate capping. We are committed to being as efficient as possible with our resources through lean and flexible approaches and working within financial constraints to continue to deliver the best value-for money services we can.

In this second year of rate capping, we are proud to present a budget that maintains our current service levels across more than 75 separate community services without the need to apply for an exemption to the rate cap which is set at 2 per cent for the 2017/18 Financial Year. I refer you to the Executive Summary which highlights the growth in funds for capital works and information associated with our work towards carbon neutrality.

Developed in consultation with our community the 2017/18 Council Budget strives to maintain a balance between costs, quality, and value to our ratepayers.

I thank all Councillors for their input. It has been invaluable in the presentation of this budget. Through the Chief Executive Officer, Carl Cowie, I also thank all council officers involved.

Councillor Bev Colomb
Mornington Peninsula Shire Mayor

Executive Summary

I am pleased to present this third budget in my time as Shire CEO. Notwithstanding the significant challenges for Council of operating in a rate capped environment, this budget for 2017/18 represents a very strong financial plan for the community of the Mornington Peninsula.

The ongoing challenge of the 'rate cap', bears a brief historical recap, as the likely reality of 'rate capping' is that it is here to stay. While at one level this pleases ratepayers, the challenge for Council to fund day to day operations, provide services and invest capital for the Shire, (capital replacement or new facilities), becomes increasingly difficult and places a significant strain on all aspects of Shire operations.

Council has continued to live within its means by not seeking a variation on the government imposed rate cap from the Essential Services Commission, notwithstanding the 192 km of coastline, approximately 2,500 km of road network the Shire is responsible for as well as the large influx of visitors the Shire annually manages over major holiday periods.

While Mornington Peninsula Shire traditionally increased rates at 5.9% per annum, that maximum rate was reduced to 2.5% in FY 17 and has now been reduced to 2% for FY 18. On the Shire's assessable rate base over the last two financial years, this represents an income reduction of $(11.1) million on what would normally have been generated from rates (excluding supplementary rates). With a declining income rate and costs locked in contractually to increase, as well as the staff Enterprise Agreement which was struck well before the advent of rate capping, this places serious pressure on the surplus funds which Council allocates to capital expenditure after paying down its debts.

In Mornington Peninsula Shire's case, prior years' restructuring has paid off and much tighter management of contracts has meant that despite the challenges of declining income and rising cost, savings have flowed through to the FY 18 budget year and allowed Council to increase its capital expenditure budget by $3.1 million from the previous financial year with funds available for capital expenditure increasing from $34.4 million to $37.5 million.

In order for Council to continue to produce such positive results for the community, more tough decisions are likely to need to be made. This is the consequence of the longer term financial position continuing to tighten. Shire officers continue to work on driving further operational efficiencies and consider all options for the delivery of services.

Over the previous financial year Shire Officers have worked very hard to close the capital expenditure carry forward gap. In FY '17 Council achieved 90% of its overall capex budget including prior year carry forwards. This is a very significant achievement and the commitment from the officers is to achieve an even better result for FY '18.

A particular focus of the FY '18 Budget is a significant digital transformation of the old legacy Information Technology Systems. Council has allocated $2 million to the selection and implementation of new systems to further increase efficiency and productivity within the organisation. This transformation is designed to create value for ratepayers through lower cost of operations within the Shire, produce faster response times and increase customer satisfaction.

Some highlights from the next financial year's budget that Council is pleased to highlight include:

A Shire wide LED street lighting upgrade at a cost of some $4.97 million. The major benefit to the community being a huge reduction in the Shire's greenhouse gas emissions (10% of total emissions), as well as the project itself being self-funding in its second year from electricity cost savings which fully funds the debt repayment.

Consistent with Council's commitment to reduce debt by a further $7.4 million which will be repaid in FY '18, leaving 'core debt' at around $11.9 million on an asset base of approximately $2 billion. As indicated above, however, Council will draw down $5 million in FY '18 to initially fund the LED replacement program, meaning debt at 30 June 2018 will be $16.9 million.

Some $90 million expenditure on services, programs and initiatives directly linked to the Council Plan will be spent in FY '18 for the community.

Some $37.5 million of capital works will be carried out in FY ’18 this is fully funded from operating cash flows and not debt.

Two million dollars will be spent on replacement of old IT systems which is critical to Council’s ability to maintain the high level of capital expenditure for the community over the forward estimates period. This includes Council’s recognition of the need for ongoing strategic investment in planning resources to effectively manage the development and proposed developments on the Mornington Peninsula Shire.

It is my pleasure to commend this budget to our Council and I look forward to working with Council and all Officers to deliver the best possible results for the community and strive for excellence in service to you the ratepayers and residents of Mornington Peninsula Shire at all times.

Carl Cowie
Chief Executive Officer

1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the medium term (Council Plan & Strategic Resource Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

Council Plan
The Council Plan is a blueprint for how Mornington Peninsula Shire will work towards our vision over the next four years, setting out council's direction around four key themes: *Our Place, Our Connectivity, Our Prosperity,* and *Our Wellbeing.* Under each of these themes sit a number of objectives that further describe what Council will achieve on behalf of the community.

Strategic Resource Plan
The Strategic Resource Plan, is part of and prepared in conjunction with the Council Plan, and is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan.

Annual Budget
The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The budget reflects the first year of the strategic resource plan.

Annual Report
The Annual Report outlines the Council's performance for the year as measured against the Council Plan and Annual Budget. The Annual Report contains financial statements and a performance statement, both audited by the Victorian Auditor-General's Office.

The below diagram depicts the planning and reporting framework guiding all Shire activities, including corporate and service planning, capital works, community services and activities, and priority projects.

1.2 Our purpose

Our Vision
To value, protect and improve the unique characteristics and way of life on our peninsula

“Valuing our unique peninsula”

Our Mission
We will achieve this by:

- Providing effective leadership and representation by democratically elected councillors
- Listening and reflecting your collective aspirations in our plans
- Helping you create a resilient, inclusive community that can respond to challenges
- Bringing new ideas to discussions that create new opportunities
- Encouraging you to get involved in your community
- Working hard to provide the best possible service and value
- Keeping you up to date with what is happening across the Shire in an open and direct way

Our Values

1.3 Strategic Themes

Our Peninsula 2021

Strategic Themes 2017 - 2021

Four strategic themes underpin the strategic framework for the Council Plan. These themes are:

- *Our Place*
- *Our Connectivity*
- *Our Prosperity*
- *Our Wellbeing*

As detailed below, each of these themes are supported by **community outcomes** ('what the community will see from our work'); **strategic objectives** ('the outcomes we are seeking to achieve over the next four years'); **strategies** ('high level actions for achieving the strategic objectives'); and **strategic indicators** ('indicators we are going to use to monitor our achievement of the strategic objectives').

Theme	Community Outcome	Strategic Outcome
Our Place	• Protection and enhancement of the unique natural and built characteristics of the Mornington Peninsula • Inclusive, functional and accessible places • Strong resilience and adaptation to climate change	1. Through strategic planning we improve and protect the unique characteristics of the Mornington Peninsula 2. We create thriving, accessible and inclusive places to live, work and visit 3. Our stewardship and advocacy protects and enhances the Mornington Peninsula's biodiversity and coastal experience 4. We demonstrate leadership in climate change mitigation and adaptation
Our Connectivity	• A connected and mobile community	1. Our advocacy and communications leads to improved mobility and connectivity accessible to all within the Mornington Peninsula 2. We support an integrated transport and connectivity network
Our Prosperity	• Employment, education and training opportunities exist within the Mornington Peninsula • The Mornington Peninsula economy is sustainable, diverse and successful • A year round visitor economy that is dispersed throughout the Mornington Peninsula	1. Our work facilitates opportunities for job creation and an environment for business to succeed 2. Support our visitor economy to enhance shoulder season and off peak visitor experiences that are dispersed throughout the region 3. Our efforts grow key strategic industries in the Mornington Peninsula
Our Wellbeing	• A healthy, happy, inclusive and active community	1. Our community works together to achieve optimal standards of health and wellbeing for all residents 2. Older people feel valued and are supported 3. Children feel valued and are supported 4. Youth feel valued and are supported 5. Families and parents feel valued and are supported 6. People with a disability feel valued and are supported 7. A self-determined, engaged and inclusive community is accessible to all residents 8. Our community is sustained through crisis 9. Facilitate and promote connected and active lives 10. Facilitate and promote cultural connection and participation

2. Services, initiatives and service performance indicators

This section provides a description of the services and initiatives to be funded in the budget for the 2017/18 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes a number of major initiatives, initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify initiatives, major initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability.

2.1 Strategic Themes

Theme One: Our Place

The Mornington Peninsula is one of Melbourne's greatest assets, characterised by unique townships, highly valued green wedge land, areas of national and international conservation significance and featuring around 10% of Victoria's total coastline. The Mornington Peninsula is critical to the future liveability, sustainability and prosperity of the wider metropolitan region. As an area near to, but with a role distinct from, the growing metropolitan area, there are ever increasing pressures and demands placed on the Mornington Peninsula. Combined with the challenges of climate change, managing 'place' requires the careful balancing of the community's key values.

The activities and major initiatives for each Unit that contribute to this theme are described below.

Services

The services we'll provide:	Description of service provided	Operating Net Cost/ (Revenue) $'000
Animal Shelter	To comply with the *Domestic Animals Act 1994* and operate in accordance with our Domestic Animal Management (DAM) Plan by caring for lost pets and endeavouring to re-home all suitable, unclaimed animals. Collaboration with the community to achieve a balance between responsible animal management and welfare and good governance.	482
Arboriculture Services	Provision of tree maintenance services within Mornington Peninsula Shire's public open spaces and road sides, whilst recognising and retaining the Peninsula's valuable and unique "green" landscape.	2,181
Asset Management	Collect and use information on Council's infrastructure assets (including roads, bridges, pathways, drainage systems, parks and reserves, recreation spaces and buildings) to optimise the life of the assets within a sound governance framework and in a cost effective manner.	1,133
Asset Protection	To ensure private development and works within road reserves are constructed safely, in accordance with relevant standards, regulations and Acts and to preserve the amenity of our natural and built environment.	120
Briars Conservation Park	To protect and enhance environmental and heritage values of the Mornington Peninsula; while successfully marketing The Briars as a destination that provides significant visitor experiences and a range of event spaces in line with an agreed business plan.	569
Building Maintenance Services	To maintain municipal buildings in line with Council's Long Term Financial Plan/operational budget and to acceptable standards, so that they remain fit for purpose and are compliant with regulations.	8,126
Bushland and Foreshores Reserves Management	Manage fire risk and provide leadership on fire risk reduction. Protect and enhance biodiversity values through weed control and being a key part of the Western Port Ramsar Site and UNESCO Western Port Biosphere Reserve. Community interest and involvement in both biodiversity protection (particularly weed removal) and in fire management is very strong and supporting community action is a key purpose of the service.	4,259
Capital Works Program Planning and Delivery	Provide Council with planning services to review, prepare and monitor the collation and completion of the Shire's Annual and Long Term Capital Works Program whilst overseeing and delivering on a diverse range of infrastructure projects and Capital Works programs.	817
Climate Change Mitigation and Adaptation	Ensure that State and Federal regulations and policy requirements are adhered to whilst supporting the community to better prepare for the impact of climate change; economic growth through sustainable practices; long term water and energy availability within the Peninsula, and reducing ongoing and future costs to Council through mitigation and adaptation.	3,016

The services we'll provide:	Description of service provided	Operating Net Cost/ (Revenue) $'000
Domestic Animal Management	To perform the duties of delegated authority in compliance with the *Domestic Animals Act 1994* , *Impounding of Livestock Act 1994* , *Livestock Management Act 2010* and to operate in accordance with the Domestic Animal Management (DAM) Plan. Provide a safe and protected community and environment from dogs, cats and livestock. Restrict the number of animals allowed per property to protect animal welfare and amenity.	(80)
Environmental Health	As required under the *Public Health and Wellbeing Act* , the service protects, improves and promotes public health and wellbeing within the Shire by creating an environment which supports the health of members of the local community and strengthens their capacity to achieve better health.	382
Facilities Booking and Planning	To provide access for the community to sport and recreation facilities that are fit for purpose, risk free, compliant and meet the expectations, including ensuring access for all genders and abilities.	(2,521)
Fire Prevention	Comply with the *Country Fire Authority Act 1958* to protect life, property and the environment, and operate in accordance with the Municipal Fire Management Plan (MFMP).	64
Home Maintenance	Home Maintenance and Modifications is provided to ensure frail older people, people with disabilities, and their carers continue to have the ability to live independently; and to provide assistance when they are unable to carry out these tasks themselves and have no one to help them.	97
Housing Justice, Advocacy and Social Planning	To facilitate evidence based planning by the private and public sectors and to provide better coordination and value-added delivery of housing and housing assistance by others in the public and private sectors.	152
Infrastructure Planning	To ensure Council facilities and infrastructure meet current and future needs of the Community and any activities and services that they support.	710
Local Law Enforcement	To comply with State legislation and Local laws to protect the community and local environment and preserve the amenity of our municipality.	1,102
Planning Scheme Amendments	Manage development pressure on the Peninsula by providing appropriate and responsible policy and decision making provisions that maintain the valued characteristics of the Peninsula, growth, support business and encourage economic development whilst protecting the environment.	5,394
Property Operations	To ensure that we achieve best value for land and property transactions and comply with all relevant acts and regulations.	(902)
Public Lighting	Illumination of roads, pathways and public spaces for amenity and safety.	2,491
Roadside Vegetation Management	Maintain vegetation in roadside reserves across the Shire with a primary focus on weed control, biodiversity conservation and reducing fire risk.	2,158
Statutory Planning Applications	Ensure development complies with the Mornington Peninsula Planning Scheme, *Planning and Environment Act 1987* , *Subdivision Act 1988* and other relevant legislation.	(2,500)
Stormwater Management	To maintain Councils stormwater infrastructure in line with the long term asset management strategy. Implement the framework to build on the understanding of the Shire’s drainage systems and existing extent of flooding, consider the impacts of climate change on the built environment, develop the actions required to plan for future sustainable living and develop Flood Management Plans. Provide information to Building Practitioners in relation to building work that includes stormwater drainage.	2,028
Strategic Planning Projects	To ensure that the long term values of the Mornington Peninsula’s natural and built environments, for both the local and wider community, are protected and enhanced through effective strategic (land use and development) planning and the management of the pressures for change.	311
Street Sweeping	Public amenity and health provision that enhances the aesthetics of our public spaces.	1,856
Township Beautification and Cleaning	To ensure townships are maintained free from graffiti, litter (clearing of street bins), drainage cleaning, street sweeping and beach cleaning.	6,816
Urban Design and Coastal Planning	To provide strategic guidance and direction towards the natural and built environment outcomes on the Mornington Peninsula, and to ensure that Council is working in line with relevant acts and regulations.	880
Waste Services	Cost effective, efficient and sustainable waste management practices, infrastructure and services that protect the environment for present and future generations.	13,153

<table>
<tr><th>Strategic Objective</th><th colspan="3">Strategic Indicator</th></tr>
<tr><td>Through strategic planning we improve and protect the unique characteristics of the Mornington Peninsula</td><td>Endorsed Green Wedge Management Plan</td><td>Report to Council</td><td>June 2018</td></tr>
<tr><td>Initiatives</td><td colspan="3">• Initiate residential character investigation studies to ensure the unique characteristics of the Mornington Peninsula are protected
• Deliver and adopt the Activity Centres Strategy and Industrial Land Supply Study Reviews</td></tr>
<tr><td>We create thriving, accessible and inclusive places to live, work and visit</td><td>Develop a Housing and Settlement Strategy</td><td>Report to Council</td><td>June 2018</td></tr>
<tr><td>Initiatives</td><td colspan="3">• Develop a Community Infrastructure Framework
• Develop a Community Safety Strategy to guide investment in CCTV and public lighting
• Develop a Foreshore Camping Strategy to guide future decision making
• Implement the Changing Places Public Toilet Program
• Implement the Accessible Beach Matting Program
• Implement the Triple A Housing Committee strategic actions and outcomes
• Review the Municipal Public Health Plan
• Undertake the review of the Domestic Animal Management Plan</td></tr>
<tr><td rowspan="2">Our stewardship and advocacy protects and enhances the Mornington Peninsula's biodiversity and coastal experience</td><td>Implement a Biodiversity Conservation Plan</td><td>Report to Council</td><td>by 2021</td></tr>
<tr><td>Implement the Municipal Fire Management Plan</td><td>Report to Council</td><td>annually</td></tr>
<tr><td>Initiatives</td><td colspan="3">• Support and implementation of outcomes in Tootgarook Wetland Management Plan
• Support for the Westernport Biosphere Committee and initiatives
• Continue our Fire Education Community Awareness Program
• Commit to develop a street tree renewal plan
• Review township amenity service standards including weed management
• Conduct the Coastal Villages Study
• Advocacy for Dromana Pier upgrade
• Advocacy for boat ramps, jetties and pier improvements across the Mornington Peninsula
• Undertake Stage 4 of the Shire’s Heritage Review</td></tr>
<tr><td rowspan="2">We demonstrate leadership in climate change mitigation and adaptation</td><td>Achieve carbon neutrality of council operations</td><td></td><td>by 2021</td></tr>
<tr><td>Implement actions under the Local Integrated Drainage Strategy</td><td>Report to Council</td><td>by 2021</td></tr>
<tr><td>Initiatives</td><td colspan="3">• Implement the Carbon Neutral Policy
• Develop the Clean and Green Community Climate Change Plan
• Continue to review and implement the Climate Change Risk Management Action Plan
• Continue to implement the Municipal Waste and Resource Recovery Strategy
• Review the Smart Water Plan</td></tr>
</table>

Service Performance Outcome Indicators

No.	Performance measure	Computation
Statutory Planning: Decision making		
SP4	*Council planning decisions upheld at VCAT*	[Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Animal Management: Health and Safety		
AM4	*Animal management prosecutions*	[Number of successful animal management prosecutions]
Food Safety: Health and Safety		
FS4	*Critical and major non-compliance outcome notifications*	[Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance notifications about a food premises] x100
Waste Collection: Waste diversion		
WC5	*Kerbside collection waste diverted from landfill*	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

Theme Two: Our Connectivity

The Mornington Peninsula Shire is approximately 720 square kilometres in size. Given this factor, many residents choose – or must use - a car as their first choice of travel, and to access major employment, education, health and social support services. Our road network is critical to the safe and effective travel of our community, whilst improving 'connectivity' and promoting increased public transport and other sustainable active transport options within, across and out of the Shire, also significantly improves the liveability of our Shire.

The activities and major initiatives for each Unit that contribute to this theme are described below.

Services

The services we'll provide:	Description of service provided	Operating Net Cost/ (Revenue) $'000
Parking Enforcement	Regulate the parking and use of vehicles in the municipality in compliance with the *Road Safety Act 1986* , *Road Safety Road Rules 2009* and *Infringements Act 2006* .	(403)
Road and Pathway Maintenance	Maintain the sealed and gravel road network across the Shire, ensuring a safe environment for road users whilst complying with Council's Road Management Plan.	10,397
School Crossings	To ensure the safe crossing of children at identified high-risk locations through the management of traffic at these sites.	1,088
Street Furniture and Signage Maintenance	Ensure that all operational and maintenance activities that preserve and extend the life of traffic facilities, including guideposts, signage, guard rail and traffic signals and road/park/foreshore furniture meet current standards and ensure the safety of users.	2,554
Transport and Traffic Management	To effectively manage Traffic and Transport within the Shire through strategies, plans and programs to improve road safety, road infrastructure and transport services. Includes the delivery of statutory requirements relating to traffic and transport for Council.	717

<table>
<tr><th colspan="2">Strategic Objective</th><th colspan="3">Strategic Indicator</th></tr>
<tr><td colspan="2" rowspan="2">Our advocacy and communications leads to improved mobility and connectivity accessible to all within the Mornington Peninsula</td><td>Implement the Sustainable Transport Strategy</td><td>Report to Council</td><td>December 2020</td></tr>
<tr><td>Secure increased investment in the Shire from Federal and State funding sources</td><td></td><td></td></tr>
<tr><td>Initiatives</td><td colspan="4">Advocate for significant improvements across our roads network consistent with the Shire’s VicRoads advocacy priority list
Implement the Sustainable Transport Strategy, including the development of a transport advocacy plan
Advocate for increased investment in the arterial network throughout the Mornington Peninsula Shire</td></tr>
<tr><td colspan="2" rowspan="3">We support an integrated transport and connectivity network</td><td>Implement the Road Management Plan</td><td>Report to Council</td><td>by 2021</td></tr>
<tr><td>Implement the Peninsula DriveSafe Strategy</td><td>Report to Council</td><td>by 2021</td></tr>
<tr><td>Implement the Footpath Construction Strategy</td><td>Report to Council</td><td>by 2021</td></tr>
<tr><td>Initiatives</td><td colspan="4">Apply for Federal Black Spot Road Safety funding
Deliver the annual Roads to Recovery program of works
Deliver the Safer Local Roads contracts to maintain and improve the local roads condition
Continue to pursue implementation of the ‘Towards Zero Municipality Initiative’
Revise and implement the Road Management Plan in accordance with legislative requirements
Complete and implement the Road Improvement Strategy
Continue to construct Local Area Traffic Management treatments
Plan and advocate for the construction of our key bay trail and inland trail missing links
Provide accessible coastal paths and bay trails to promote inclusive activities for people of all abilities and ages
Continue to support the work of Peninsula Transport Assist</td></tr>
</table>

Service Performance Outcome Indicators

<table>
<tr><th>No.</th><th>Performance measure</th><th>Computation</th></tr>
<tr><td colspan="3">Roads: Satisfaction</td></tr>
<tr><td>R5</td><td>Satisfaction with sealed local roads</td><td>[Community satisfaction rating out of 100 with how council has performed on the condition of sealed local roads]</td></tr>
</table>

Theme Three: Our Prosperity

Promoting, supporting and enhancing balanced and appropriate economic development within the Mornington Peninsula Shire is a key objective for the community. The visitor economy is a key strength of our Shire, with our agricultural sector having a strong connection to the Mornington Peninsula. Our natural and recreational attractions, food and wine, outstanding educational facilities and health services, and the community culture helps us to be an exceptional place to live and work. By providing leadership, fostering jobs and proactive conditions for investment, our businesses can be supported to develop and grow for the benefit of the entire community.

The services we'll provide:	Description of service provided	Operating Net Cost/ (Revenue) $'000
Economic Development	To support the business community by improving productivity and capability, enhance employment growth, support the diversification of the local economy and undertake collaborative projects with business, government, service providers and regional bodies. Also provides timely, accurate and appropriate information and advice to the community, businesses and current and potential investors.	784
Tourism Marketing and Visitor Servicing	Enhance, facilitate and promote existing and new experiences through the quality and diversity of the region. Ensure marketing reflects the diverse visitor appeal of the region and build off peak and shoulder season visitation throughout the whole region. Build capacity, professionalism and improved coordination within the sector by facilitating and growing strategic local and regional tourism partnerships.	601

Strategic Objective	Strategic Indicator		
Our work facilitates opportunities for job creation and an environment for business to succeed	Implement the Economic Development Strategy	Report to Council	December 2019
Initiatives	• Promote business participation in employment program opportunities for all citizens • Promote education pathways that lead to employment • Provide workshops to enhance business capability • Implement actions from the Home Based Business Audit • Support policy in relation to the Port of Hastings		
Support our visitor economy to enhance shoulder season and off peak visitor experiences that are dispersed throughout the region	Implement the Economic Development Strategy	Report to Council	December 2019
Initiatives	• Support the Mornington Peninsula Regional Tourism Board to promote the region as a year round destination for all • Increase industry participation in the business conferencing and events sector • Develop and support niche commercial, coastal and hinterland sectors and products		
Our efforts grow key strategic industries in the Mornington Peninsula	Implement the Economic Development Strategy	Report to Council	December 2019
Initiatives	• Continue to implement the Local Food Strategy • Advocate to enhance the productivity of our region throughout the Bunyip Food Belt • Support the agritourism industry on the Peninsula • Support, and further the strategy, for the MPP Produce branding and Food Advisory Boards • Provide skills development and support to food economy businesses, including our agriculture, agritourism and value-added food production sectors • Support rural business through networking and industry development • Foster and encourage agriculture and promote the Mornington Peninsula's rural sector • Develop and grow local business, including agritourism and intensive agriculture		

Service Performance Outcome Indicators

Nil

Theme Four: Our Wellbeing

Positive health and wellbeing is fundamentally important for the community and is a key success factor for the Shire. Good physical and mental health, feeling safe, feeling and being empowered and connected to other people in our community, strengthening diversity, respecting the peace and dignity of all, and supporting individuals so they can realise their potential and their aspirations are fundamental elements to making the Mornington Peninsula a great place to live.

The activities and major initiatives for each Unit that contribute to this theme are described below.

Services

The services we'll provide:	Description of service provided	Operating Net Cost/ (Revenue) $'000
Aboriginal Cultural Heritage Management & Community Development	The service is provided to implement the Council Reconciliation Action Plan 2016 – 2018, which identifies Council's commitment to support the traditional and local Aboriginal community through community development, social support and heritage management that reflects current social, cultural, legislative and political contexts.	162
Active and Passive Open Spaces Maintenance	To provide the wider Mornington Peninsula Community the opportunities and the facilities for recreational and entertainment based sporting programs, competitions and activities. Also includes open and passive reserves across the Mornington Peninsula.	5,695
Aged and Disability Services	To provide support and community transport to older residents over 60, and residents with a disability: with the aim to improve their accessibility and social connectedness to their community.	856
Arts and Culture	To provide a culturally enriching experience for the community and visitors to the Mornington Peninsula through arts and culture offerings.	1,391
Child and Family Health	To enhance child health, wellbeing, development and safety, whilst supporting parents to improve family functioning. The aim is to build stronger, more resilient families and communities.	1,128
Community Arts (Local History)	To preserve, promote and make local community history accessible to the community and in doing so ensure connection to place, sense of identity and belonging. The wellbeing and liveability in Mornington Peninsula is closely bound to its cultural markers.	129
Community Development and Capacity Building	Address economic and social disadvantage through a community consultation process that identifies priority projects, programs, events and initiatives.	574
Delivered Meals	Meals on Wheels ensures frail older people, people with disabilities, and their carers who are nutritionally at risk, have access to healthy meals and provides a daily welfare monitoring service. It also delivers much needed social interactions for clients who are socially isolated.	250
Education and Care	To provide a high quality and flexible childcare options, provide a central registration process for children attending (3 year and 4 year old) kindergarten, provide high quality child care during the school holiday periods and facilitate Supported Playgroups.	39
Emergency Management	To comply with the *Emergency Management Acts* of 1986 & 2013; provide statutory roles of Municipal Fire Prevention Officer (MFPO), Municipal Emergency Resource Officer (MERO) and Municipal Recovery Manager (MRM); operate in accordance with our Mornington Peninsula Municipal Emergency Management Plan.	49
Events	Events plays an important role in bringing our community together: celebrating arts, culture and diversity and attracting tourists to the region.	847
Grants Program	To provide advice on accessing Council grants to community groups and not-for-profit organisations to support projects, programs and services that respond to identified community need.	1,414
Health and Wellbeing	The Victorian *Public Health and Wellbeing Act 2008* requires local governments to develop Municipal Health & Wellbeing Plans. Each council's approach and strategy is documented in their Municipal Public Health and Wellbeing Plan (MPHWP). The MPHWP sets the broad mission, goals and priorities to enable people living in the municipality to achieve maximum health and wellbeing.	295
HACC Unit Assessment Service	To provide a broad understanding of a person and their carer's needs, in order to assist the person to manage their individual health and well-being expectations.	(249)
Home Care, Brokerage and Care Coordination	Home/Personal/Respite Care services support older people and people with a disability to live safely, actively and independently in their own home and help reduce the risk of inappropriate or premature admission to hospital or aged care facilities.	3,517
Libraries	Provide a free lending library and information service to the community. Service aim is to deliver equitable access to the community to meet lifelong educational, informational and recreational needs through the provision of print and digital based resources in a variety of formats: i.e. collection services, e-resources and interactive learning programs.	2,891

The services we'll provide:	Description of service provided	Operating Net Cost/ (Revenue) $'000
Playgrounds Management	Provide the children of the Mornington Peninsula Community the opportunities and facilities to engage in physical activity, social interaction, challenges, problem solving and the freedom to explore.	338
Recreation Development and Support	To provide sports and recreation facilities that are risk free, compliant and meet the expectations of the community and that are fit for purpose, welcoming to all genders and abilities.	(127)
Senior Citizens	Council demonstrates its support for older residents through the provision of an age friendly community and providing a subsidised venue for seniors groups that offer regular activities (both physical and mental) for social interaction.	112
Youth Services	Through support, empower young people to feel happy, healthy and connected.	1,361

Strategic Objective	Strategic Indicator		
Our community works together to achieve optimal standards of health and wellbeing for all residents	**Implement the actions of the Municipal Public Health and Wellbeing Plan**	**Report to Council**	**June 2021**
Initiatives	• Develop a Community Infrastructure Framework • Undertake the Community Houses and Centres Study • Support the Best Bites Program		
Older people feel valued and are supported	**Implement actions in the Positive Ageing Strategy**	**Report to Council**	**December 2018**
Initiatives			
Children feel valued and are supported	**Implement the Early Years Plan**	**Report to Council**	**by 2021**
	Implement the Child Safe Policy	**Report to Council**	**by 2019**
Initiatives	• Upgrade preschool facilities and implement works from the Kindergarten Strategy		
Youth feel valued and are supported			
Initiatives	• Develop a Youth Services Strategy • Implement the Communities that Care Healthy Neighbourhoods Schools Survey		
Families and parents feel valued and are supported			
Initiatives	• Support and implement preventative and awareness programs to support families and impact on rates of family violence		
People with a disability feel valued and are supported	**Support and implement strategies and outcomes in the Disability Action Plan**	**Report to Council**	**by 2021**
Initiatives			

A self-determined, engaged and inclusive community is accessible to all residents	**Implement the Reconciliation Policy and Action Plan**	**Report to Council**	**December 2018**
Initiatives	• Continuous implementation of arts projects and initiatives for all ages and abilities		
Our community is sustained through crisis	**Refine the Municipal Emergency Management Plan**		**June 2018**
Initiatives	• Refine the Municipal Emergency Management Plan		
Facilitate and promote connected and active lives	**Implement the findings of the Sports Capacity Review**	**Report to Council**	**by 2021**
	Implement the Playspace Strategy	**Report to Council**	**by 2021**
Initiatives	• Build a pool for the community of the Southern Peninsula • Identify, support and develop major events within the municipality to raise awareness for health and wellbeing issues • Rehabilitate Shire ovals to ensure they are capable of meeting the usage demands of the community • Undertake an audit of existing sports field lighting and develop a new program • Review and implement the Sports Pavilion Strategy		
Facilitate and promote cultural connection and participation			
Initiatives	• Following major refurbishments in 2016, continue to update library assets and resources • Implement the Arts and Culture Plan • Investigate options for the development and siting of a Mornington Peninsula regional gallery • Continue digitisation program and presentation, and interpretation of material culture and stories of the Shire • Carry out stage improvements to the Peninsula Community Theatre		

Service Performance Outcome Indicators

No.	Performance measure	Computation
Aquatic Facilities: Utilisation		
AF6	*Utilisation of aquatic facilities*	[Number of visits to aquatic facilities / Municipal population]
Governance: Satisfaction		
G5	*Satisfaction with council decisions*	[Community satisfaction rating out of 100 with how council has performed in making decisions in the interest of the community]
Libraries: Participation		
LB4	*Active library members*	[Number of active library members / Municipal population] x100
Maternal and Child Health (MCH): Participation		
MC4	*Participation in the MCH service*	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
Maternal and Child Health (MCH): Participation		
MC5	*Participation in the MCH service by Aboriginal children*	[Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100

2.2 Performance Statement

The service performance indicators detailed in the preceding pages will be reported on in the Performance Statement which is prepared at the end of the year as required by Section 132 of the Act and included in the 2017/2018 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in Section 8) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

2.3 Reconciliation with budgeted operating result

	Net Cost (Revenue) $'000
Our Place	52,294
Our Connectivity	14,353
Our Prosperity	1,385
Our Wellbeing	21,929
Total services and initiatives	**89,961**
Enablers and other initiatives	33,571
Priority Projects	7,807
Deficit before funding sources	**131,339**
Funding Sources	
Rates (excl Green Waste charge)	(157,306)
Grants Commission	(5,786)
Contributions - non-monetary	(3,000)
Priority Projects income	(132)
Capital grants and contributions	(8,239)
Depreciation	28,426
Interest expense (net)	144
Surplus for the year (as per the Income Statement)	**(14,554)**

3. Financial Statements

This section presents information in regard to the Financial Statements. The budget information for the years 2018/19 to 2020/2021 has been extracted from the Strategic Resource Plan.

This section includes the following financial statements in accordance with the Local Government Act 1989 and the Local Government Model Financial Report.

3.1 Corporate Performance Statement
3.2 Comprehensive Income Statement
3.3 Balance Sheet
3.4 Statement of Changes in Equity
3.5 Statement of Cash Flows
3.6 Statement of Capital Works
3.7 Statement of Human Resources

3.1 Corporate Performance Statement

For the four years ending 30 June 2021

	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Strategic Resource Plan Projections 2018/19 $'000	2019/20 $'000	2020/21 $'000
Income					
Rates and Charges	156,384	**161,247**	164,863	169,096	173,433
Grants and Subsidies	13,131	**13,403**	14,081	14,294	14,511
User Charges	29,496	**31,908**	32,087	33,027	33,997
Grants Commission	6,116	**5,786**	5,902	6,020	6,140
Interest Income	1,404	**1,042**	808	824	840
Total income	206,531	**213,387**	217,739	223,261	228,922
Expenses					
Employee Costs	71,219	**73,971**	76,867	79,942	83,140
Materials and Services	87,107	**92,536**	96,624	100,569	104,704
Other Expenses	5,982	**6,278**	6,386	6,578	6,775
Interest Expense	1,411	**1,186**	904	684	519
Total expenses	165,719	**173,971**	180,782	187,773	195,138
Funds Available	40,812	**39,416**	36,957	35,488	33,784
Other Income/(Expense)					
Green Initiative Borrowings*	-	**4,969**	-	-	-
Debt Servicing Principal	(7,595)	**(7,402)**	(4,624)	(3,019)	(2,222)
Priority Projects (Net)	(11,197)	**(7,675)**	(2,003)	(2,063)	(2,125)
Capital Grants	7,962	**3,238**	3,000	3,000	3,000
Capital Contributions	2,899	**5,001**	2,000	2,000	2,000
Capital Expenditure	(69,527)	**(37,528)**	(35,305)	(35,377)	(34,417)
Special Charge Schemes	2,108	**-**	-	-	-
Total Other Income/(Expense)	(75,350)	**(39,395)**	(36,932)	(35,458)	(33,764)
Operating Result	(34,538)	**21**	25	30	20
Non-Operating					
Asset Sales	6,717	**-**	-	-	-
Surplus/(deficit)	(27,822)	**21**	25	30	20

** Green Initiative borrowings for Street Lighting Bulk LED Upgrade (priority project 546). The project will become self funding within two years of implementation. This initiative is the single largest greenhouse gas emission mitigation project of Council, and is expected to reduce the Shire's carbon footprint by 10%.*

3.2 Comprehensive Income Statement

For the four years ending 30 June 2021

	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Strategic Resource Plan Projections 2018/19 $'000	2019/20 $'000	2020/21 $'000
Income					
Rates and charges	156,384	**161,247**	164,863	169,096	173,433
Statutory fees and fines	5,038	**6,398**	6,328	6,422	6,519
User fees	22,228	**23,286**	23,506	24,329	25,180
Contributions	3,546	**5,031**	2,000	2,000	2,000
Contributed assets	3,034	**3,000**	-	-	-
Grants - operating	19,651	**19,291**	19,982	20,314	20,651
Grants - capital	7,962	**3,238**	3,000	3,000	3,000
Interest	1,404	**1,042**	808	824	840
Other income	4,343	**2,224**	2,253	2,276	2,299
Total income	223,589	**224,758**	222,739	228,261	233,922
Expenses					
Employee costs	71,576	**73,971**	76,867	79,942	83,140
Materials and services	99,003	**100,343**	98,627	102,632	106,829
Depreciation and amortisation	27,556	**28,426**	29,572	30,755	31,986
Borrowing costs	1,411	**1,186**	904	684	519
Other expenses	5,710	**6,278**	6,386	6,578	6,775
Total expenses	205,255	**210,204**	212,358	220,591	229,249
Surplus/(deficit) for the year	18,334	**14,554**	10,382	7,670	4,673

3.3 Balance Sheet

For the four years ending 30 June 2021

	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Strategic Resource Plan Projections 2018/19 $'000	2019/20 $'000	2020/21 $'000
Assets					
Current assets					
Cash and cash equivalents	26,184	26,205	20,517	17,375	12,352
Trade and other receivables	16,601	16,601	15,393	15,748	16,195
Other financial assets	-	-	-	-	-
Inventories	138	138	138	138	138
Non-current assets classified as held for sale	2,195	2,195	2,195	2,195	2,195
Other assets	2,318	2,318	2,318	2,318	2,318
Total current assets	47,436	**47,457**	40,562	37,775	33,199
Non-current assets					
Trade and other receivables	1,187	1,187	1,195	1,195	1,195
Other financial assets	8	8	-	-	-
Property, infrastructure, plant & equipment	2,064,903	2,077,125	2,085,547	2,093,665	2,101,454
Investment property	9,360	9,360	9,360	9,360	9,360
Intangible assets	1,028	908	788	668	548
Total non-current assets	2,076,486	**2,088,588**	2,096,890	2,104,888	2,112,557
Total assets	2,123,922	**2,136,045**	2,137,452	2,142,663	2,145,756
Liabilities					
Current liabilities					
Trade and other payables	15,402	15,402	10,898	11,302	11,787
Trust funds and deposits	3,755	3,755	3,755	3,755	3,755
Provisions	11,465	11,465	11,580	11,695	11,812
Interest-bearing loans and borrowings	7,430	2,998	2,744	1,939	1,007
Total current liabilities	38,052	**33,620**	28,976	28,691	28,361
Non-current liabilities					
Provisions	3,951	3,951	3,991	4,030	4,071
Interest-bearing loans and borrowings	11,889	13,889	9,519	7,305	6,015
Total non-current liabilities	15,840	**17,840**	13,510	11,336	10,086
Total liabilities	53,892	**51,460**	42,486	40,027	38,447
Net assets	2,070,030	**2,084,585**	2,094,966	2,102,636	2,107,309
Equity					
Accumulated surplus	969,749	984,304	994,685	1,002,355	1,007,028
Reserves	1,100,281	1,100,281	1,100,281	1,100,281	1,100,281
Total equity	2,070,030	**2,084,585**	2,094,966	2,102,636	2,107,309

3.4 Statement of Changes in Equity

For the four years ending 30 June 2021

	Total $'000	Accumulated Surplus $'000	Revaluation Reserve $'000	Other Reserves $'000
2016/17 Annual Forecast				
Balance at beginning of the financial year	2,051,696	951,415	1,099,396	885
Surplus/(deficit) for the year	18,334	18,334	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	**2,070,030**	**969,749**	**1,099,396**	**885**
2017/18 Budget				
Balance at beginning of the financial year	2,070,030	969,749	1,099,396	885
Surplus/(deficit) for the year	14,554	14,554	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	**2,084,584**	**984,303**	**1,099,396**	**885**
2018/19 Strategic Resource Plan				
Balance at beginning of the financial year	2,084,584	984,303	1,099,396	885
Surplus/(deficit) for the year	10,382	10,382	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	**2,094,966**	**994,685**	**1,099,396**	**885**
2019/20 Strategic Resource Plan				
Balance at beginning of the financial year	2,094,966	994,685	1,099,396	885
Surplus/(deficit) for the year	7,670	7,670	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	**2,102,636**	**1,002,355**	**1,099,396**	**885**
2020/21 Strategic Resource Plan				
Balance at beginning of the financial year	2,102,636	1,002,355	1,099,396	885
Surplus/(deficit) for the year	4,673	4,673	-	-
Net asset revaluation increment/(decrement)	-	-	-	-
Transfer to other reserves	-	-	-	-
Transfer from other reserves	-	-	-	-
Balance at end of the financial year	**2,107,309**	**1,007,028**	**1,099,396**	**885**

3.5 Statement of Cash Flows

For the four years ending 30 June 2021

	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Strategic Resource Plan Projections 2018/19 $'000	2019/20 $'000	2020/21 $'000
	Inflows (Outflows)	**Inflows (Outflows)**	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	156,384	**161,247**	169,004	171,494	175,837
Statutory fees and fines	5,038	**6,398**	6,486	6,513	6,609
User fees	22,228	**23,286**	24,096	24,674	25,529
Grants - operating	19,651	**19,291**	20,484	20,602	20,937
Grants - capital	7,962	**3,238**	3,000	3,000	3,000
Contributions - monetary	3,546	**5,031**	2,000	2,000	2,000
Interest received	1,404	**1,042**	808	824	840
Dividends received	-	**-**	-	-	-
Trust funds and deposits taken	-	**-**	-	-	-
Other receipts	4,343	**2,224**	2,360	2,336	2,358
Net GST refund / payment	16,853	**13,790**	9,863	10,263	10,683
Employee costs	(71,576)	**(73,971)**	(83,459)	(84,394)	(87,742)
Materials and services	(108,903)	**(110,377)**	(108,489)	(112,896)	(117,512)
Trust funds and deposits repaid	-	**-**	-	-	-
Other payments	(5,707)	**(6,278)**	(7,962)	(4,542)	(4,515)
Net cash provided by/(used in) operating activities	51,223	**44,921**	38,191	39,875	38,025
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(76,480)	**(41,281)**	(38,350)	(39,315)	(40,306)
Proceeds from sale of property, infrastructure, plant and equipment	6,717	**-**			
Payments for investments	-	**-**			
Proceeds from sale of investments	-	**-**			
Loan and advances made	-	**-**			
Payments of loans and advances	-	**-**			
Net cash provided by/ (used in) investing activities	(69,763)	**(41,281)**	(38,350)	(39,315)	(40,306)
Cash flows from financing activities					
Finance costs	(1,411)	**(1,186)**	(904)	(684)	(519)
Proceeds from borrowings	-	**4,969**	-	-	-
Repayment of borrowings	(7,595)	**(7,402)**	(4,625)	(3,019)	(2,222)
Net cash provided by/(used in) financing activities	(9,006)	**(3,619)**	(5,529)	(3,702)	(2,741)
Net increase/(decrease) in cash & cash equivalents	(27,546)	**21**	(5,688)	(3,142)	(5,023)
Cash and cash equivalents at the beginning of the financial year	53,730	**26,184**	26,205	20,517	17,375
Cash and cash equivalents at the end of the financial year	26,184	**26,205**	20,517	17,375	12,352

3.6 Statement of Capital Works

For the four years ending 30 June 2021

	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Strategic Resource Plan Projections 2018/19 $'000	2019/20 $'000	2020/21 $'000
Property					
Land	5,686	325	134	137	141
Total land	5,686	325	134	137	141
Buildings	12,954	11,488	8,929	9,152	9,382
Total buildings	12,954	11,488	8,929	9,152	9,382
Total property	18,640	**11,813**	9,063	9,289	9,522
Plant and equipment					
Plant, machinery and equipment	397	208	287	297	307
Fixtures, fittings and furniture	50	51	50	50	50
Computers and telecommunications	120	2,105	-	-	-
Library books	1,000	820	840	860	880
Art Works	40	-	-	-	-
Total plant and equipment	1,607	**3,184**	1,177	1,207	1,237
Infrastructure					
Roads	19,762	8,923	9,743	9,986	10,236
Bridges	40	40	787	806	827
Footpaths and cycleways	7,709	3,901	3,873	3,970	4,070
Drainage	3,985	3,180	3,143	3,222	3,302
Recreational, leisure and community facilities	4,251	1,249	1,491	1,528	1,567
Parks, open space and streetscapes	11,932	4,011	4,825	4,945	5,069
Marine structures	1,344	487	-	-	-
Other infrastructure	257	740	1,023	1,049	1,075
Total infrastructure	49,280	**22,531**	24,885	25,507	26,146
Total capital works expenditure	69,527	**37,528**	35,125	36,003	36,905
Represented by:					
New asset expenditure	16,479	7,792	7,152	7,330	7,514
Asset renewal expenditure	29,224	19,399	19,623	20,113	20,617
Asset expansion expenditure	4,995	125	-	-	-
Asset upgrade expenditure	18,829	10,212	8,351	8,559	8,774
Total capital works expenditure	69,527	**37,528**	35,125	36,003	36,905

3.7 Statement of Human Resources

For the four years ending 30 June 2021

	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Strategic Resource Plan Projections 2018/19 $'000	2019/20 $'000	2020/21 $'000
Staff expenditure					
Employee costs - operating	73,834	**75,738**	76,867	79,942	83,140
Employee costs - capital	(2,615)	**(1,767)**	-	-	-
Total staff expenditure	71,219	**73,971**	76,867	79,942	83,140
	FTE	**FTE**	FTE	FTE	FTE
Staff numbers					
Employees (excluding casuals)	688.1	**698.8**	698.8	698.8	698.8
Total staff numbers	688.1	**698.8**	698.8	698.8	698.8

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Group	Budget 2017/18 $'000	Comprises Permanent Full Time $'000	Permanent Part Time $'000
Planning	8,322	7,659	664
Infrastructure	16,416	12,491	3,925
Communities	21,350	16,123	5,227
Corporate Services	18,608	14,217	4,391
Chief Executive Office	2,924	2,625	299
Total permanent staff expenditure	67,620	53,115	14,505
Casuals and other expenditure	8,118		
Capitalised labour costs	(1,767)		
Total expenditure	**73,971**		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Group	Budget 2017/18 FTE	Comprises Permanent Full Time	Permanent Part Time
Planning	81.2	75.0	6.2
Infrastructure	173.7	115.0	58.7
Communities	233.0	90.0	143.0
Corporate Services	184.9	126.0	58.9
Chief Executive Office	26.0	22.0	4.0
Total	698.8	428.0	270.8
Casuals and other	43.2		
Capitalised labour costs	-		
Total staff	**742.0**		

4. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual 2015/16	Annual Forecast 2016/17	Budget 2017/18	Strategic Resource Plan Projections 2018/19	2019/20	2020/21	Trend +/o/-
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	3.6%	3.6%	2.6%	3.7%	2.5%	1.2%	-
Liquidity									
Working Capital	Current assets / current liabilities	2	189.6%	124.7%	141.2%	140.0%	131.7%	117.1%	-
Unrestricted cash	Unrestricted cash / current liabilities		131.9%	56.6%	64.1%	54.8%	44.4%	27.2%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	3	18.3%	12.4%	10.5%	7.4%	5.5%	4.0%	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		6.2%	5.8%	5.3%	3.4%	2.2%	1.6%	-
Indebtedness	Non-current liabilities / own source revenue		13.8%	8.5%	9.2%	6.8%	5.6%	4.8%	-
Asset renewal	Asset renewal expenditure / depreciation	4	58.8%	106.1%	68.2%	66.4%	65.4%	64.5%	-
Stability									
Rates concentration	Rate revenue / adjusted underlying revenue	5	74.7%	72.1%	74.7%	74.7%	74.7%	74.8%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.3%	0.2%	0.2%	0.2%	0.2%	0.2%	o
Efficiency									
Expenditure level	Total expenditure / no. of property assessments		$1,934	$2,070	$2,078	$2,079	$2,138	$2,200	+
Revenue level	Residential rate revenue / No. of residential property assessments		$1,269	$1,300	$1,326	$1,353	$1,380	$1,408	+
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		15.7%	12.8%	12.6%	12.6%	12.6%	12.6%	o

5. Other budget information (required by the Regulations)

This section presents other budget related information required by the Regulations.

This section includes the following statements and reports

5.1 Grants operating ($0.36 million decrease)

Operating grants include all monies received from State and Federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants is projected to marginally decrease by 0.18% or $0.36 million compared to 2016/17. A list of operating grants by type and source, classified into recurrent and non-recurrent, is included below.

Grants - operating	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
Recurrent - Commonwealth Government			
Victorian Grants Commission	6,116	5,786	(330)
Environment protection	-	45	45
Family day care	600	750	150
Aged and disability services	-	5,764	5,764
Delivered meals	-	353	353
Indigenous access program	-	85	85
Home and community care	-	114	114
Recurrent - State Government			
Aged and disability services	377	47	(330)
Arts and culture	95	95	-
Child youth and family care	382	388	6
Delivered meals	388	44	(344)
Environment protection	99	23	(76)
Fire prevention	120	120	-
Fire services property levy administration	130	130	-
Home and community care	7,810	2,367	(5,443)
Immunisation	83	83	-
Indigenous access program	167	82	(85)
Infrastructure services	110	110	-
Libraries	955	947	(8)
Maternal and child health	1,344	1,305	(39)
School crossing supervisors	260	393	133
School holiday program	171	176	5
Other	39	26	(13)
Total recurrent grants	**19,246**	**19,234**	**(12)**
Non-recurrent - State Government			
Child youth and family care	120	-	(120)
Environment protection	232	57	(175)
Parks, open space and streetscape	53	-	(53)
Total non-recurrent grants	**405**	**57**	**(348)**
Total operating grants	**19,651**	**19,291**	**(360)**

5.2 Grants capital ($4.72 million decrease)

Capital grants include all monies received from State, Federal and community sources for the purposes of

Grants - capital	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
Recurrent - Commonwealth Government			
Roads to Recovery	3,870	2,293	(1,577)
Other	220	-	(220)
Total recurrent grants	**4,090**	**2,293**	**(1,797)**
Non-recurrent - Commonwealth Government			
Buildings	383	-	(383)
Infrastructure other	185	-	(185)
Libraries	20	20	-
Marine Structures	124	147	23
Parks, open space and streetscape	700	-	(700)
Recreation, leisure and community facilities	1,762	778	(984)
Roads	698	-	(698)
Total non-recurrent grants	**3,872**	**945**	**(2,927)**
Total capital grants	**7,962**	**3,238**	**(4,724)**

5.3 Statement of Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2016/17 $'000	2017/18 $'000
Total amount borrowed as at 30 June of the prior year	26,914	19,319
Total amount proposed to be borrowed (Green Initiatives)	-	4,969
Total amount projected to be redeemed	(7,595)	(7,402)
Total amount of borrowings as at 30 June	19,319	16,886

6. Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2017/18 year.

6. Capital works program
For the year ending 30 June 2018

Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		Asset expenditure type				Summary of funding sources			
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
6.1 New works									
PROPERTY									
Land									
Compulsory Land Acquisition	**115**	115	-	-	-	-	-	115	-
Rye Landfill Cell Three Construction	**210**	210	-	-	-	-	-	210	-
Total Land	**325**	**325**	**-**	**-**	**-**	**-**	**-**	**325**	**-**
Land Improvements	**-**	-	-	-	-	-	-	-	-
Buildings									
Building Risk Management Works	**650**	350	300	-	-	-	-	650	-
Changing Places Public Toilet - Barkly St Mornington	**75**	-	-	-	75	-	-	75	-
Citation Reserve Recreation and Community Facility	**2,650**	-	1,325	1,325	-	-	-	2,650	-
Community Animal Shelter - Fit Out Improvements	**37**	-	-	37	-	-	-	37	-
Community Capital Projects	**195**	65	75	55	-	-	-	195	-
Concept Design for Community Centres	**70**	50	-	20	-	-	-	70	-
Demolition of Boatshed 69 Rosebud Foreshore	**20**	-	-	20	-	-	-	20	-
Ferrero Reserve Unisex Change Rooms	**650**	-	-	650	-	100	-	550	-
Hastings Community Hub Stadium Works	**15**	-	15	-	-	-	-	15	-
Kindergarten Strategy Implementation Works	**430**	-	340	90	-	-	-	430	-
Major Building Investigations	**30**	-	-	30	-	-	-	30	-
Minor Renewal Works Community Facilities	**720**	-	720	-	-	-	-	720	-
Peninsula Community Theatre Stage Improvements	**20**	-	20	-	-	-	-	20	-
Public Toilet Strategy Implementation	**240**	-	25	215	-	-	-	240	-
Somerville Recreation and Community Centre	**3,471**	-	2,777	694	-	-	2,771	700	-
Sports Pavilion Strategy Implementation	**1,995**	1,200	185	610	-	150	-	1,845	-
Waterfall Gully Preschool Upgrade	**220**	-	165	55	-	-	-	220	-
								-	
Total Buildings	**11,488**	**1,665**	**5,947**	**3,801**	**75**	**250**	**2,771**	**8,467**	**-**

Capital Works Area	Project cost	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Heritage buildings	**-**	-	-	-	-	-	-	-	-
Leasehold improvements	**-**	-	-	-	-	-	-	-	-
TOTAL PROPERTY	**11,813**	**1,990**	**5,947**	**3,801**	**75**	**250**	**2,771**	**8,792**	**-**
PLANT AND EQUIPMENT									
Heritage Plant and Equipment	**-**	-	-	-	-	-	-	-	-
Plant, Machinery and Equipment									
Aquatic and Recreation Pool Plant and Equipment	**110**	-	40	70	-	-	-	110	-
Briars and Mt Martha Golf Course Plant Renewal	**60**	-	60	-	-	-	-	60	-
Bus Purchase - Aged and Disability Services	**38**	38	-	-	-	-	-	38	-
Total Plant, Machinery and Equipment	**208**	**38**	**100**	**70**	**-**	**-**	**-**	**208**	**-**
Fixtures, Fittings and Furniture									
Accessible Beach Matting	**21**	21	-	-	-	-	-	21	-
Replacement of Library Assets	**30**	-	30	-	-	-	-	30	-
Total Fixtures, Fittings and Furniture	**51**	**21**	**30**	**-**	**-**	**-**	**-**	**51**	**-**
Computers and Telecommunications									
Asset Management System Renewal	**1,000**	-	1,000	-	-	-	-	1,000	-
Core IT Systems Replacement	**1,000**	-	1,000	-	-	-	-	1,000	-
Information Security System Upgrades	**105**	-	-	105	-	-	-	105	-
Total Computers and Telecommunications	**2,105**	**-**	**2,000**	**105**	**-**	**-**	**-**	**2,105**	**-**
Library Books									
Books: Product purchases	**820**	180	640	-	-	20	-	800	-
Total Library Books	**820**	**180**	**640**	**-**	**-**	**20**	**-**	**800**	**-**
TOTAL PLANT AND EQUIPMENT	**3,184**	**239**	**2,770**	**175**	**-**	**20**	**-**	**3,164**	**-**

Capital Works Area	Project cost	Asset expenditure type: New	Renewal	Upgrade	Expansion	Summary of funding sources: Grants	Contributions	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
INFRASTRUCTURE									
Roads									
Black Spot Road Safety Program	**150**	-	75	75	-	-	-	150	-
Foreshore Master Plan Implementation	**45**	-	45	-	-	-	-	45	-
Guard Rail Renewal and Upgrades	**100**	-	100	-	-	-	-	100	-
Kerb and Channel Renewal	**899**	-	899	-	-	-	-	899	-
Local Area Traffic Management (LATM) Treatments	**120**	120	-	-	-	-	-	120	-
Road Infrastructure Improvements	**325**	192	32	101	-	-	-	325	-
Roads to Recovery	**2,294**	-	598	1,695	-	2,294	-	-	-
Safer Local Roads Program	**4,000**	-	4,000	-	-	-	-	4,000	-
School Traffic Management - Longwood Drive Mornington	**80**	80	-	-	-	-	35	45	-
Traffic, Transport and Road Safety Strategies	**230**	80	-	150	-	-	-	230	-
Unmade Car Park Strategy	**600**	100	-	500	-	-	-	600	-
Unmade Road Construction - Special Charge Schemes	**80**	80	-	-	-	-	-	80	-
Total Roads	**8,923**	**652**	**5,749**	**2,521**	**-**	**2,294**	**35**	**6,594**	**-**
Bridges									
Road Bridges and Major Culvert Repairs	**40**	-	40	-	-	-	-	40	-
Total Bridges	**40**	**-**	**40**	**-**	**-**	**-**	**-**	**40**	**-**

Capital Works Area	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
		Asset expenditure type				Summary of funding sources			
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Footpaths and Cycleways									
Boardwalk Renewal Program	**200**	-	200	-	-	-	-	200	-
Coppin Road Sorrento Footpath Works	**150**	150	-	-	-	-	-	150	-
Eastern Sister Headland Seawall and Path	**967**	967	-	-	-	-	-	967	-
Footpath Construction Strategy Implementation	**1,440**	1,440	-	-	-	-	-	1,440	-
Footpath Renewal Program	**1,089**	-	1,089	-	-	-	-	1,089	-
Roadside Equestrian and Mountain Bike Strategy	**55**	-	-	55	-	-	-	55	-
Total Footpaths and Cycleways	**3,901**	**2,557**	**1,289**	**55**	**-**	**-**	**-**	**3,901**	**-**
Drainage									
Community Capital Projects	**30**	-	-	30	-	-	-	30	-
Development Engineering Minor Works	**30**	20	-	10	-	-	-	30	-
Drainage Outfall Improvements	**150**	-	75	75	-	-	-	150	-
Drainage Renewals and Urgent Works	**1,050**	40	675	335	-	-	-	1,050	-
Local Integrated Drainage Strategy (LIDS)	**1,900**	580	150	1,170	-	-	-	1,900	-
Mt Martha Public Golf Course Drainage	**20**	-	-	20	-	-	-	20	-
Total Drainage	**3,180**	**640**	**900**	**1,640**	**-**	**-**	**-**	**3,180**	**-**
Recreational, Leisure and Community Facilities									
Community Capital Projects	**15**	-	-	15	-	-	-	15	-
Foreshore Camping Ground Improvements	**150**	-	75	75	-	-	-	150	-
French Street Community Environment Park Rye	**25**	-	25	-	-	-	-	25	-
Netball and Tennis Facilities Renewal and Improvements	**399**	-	335	64	-	-	-	399	-
Playspace Strategy Implementation	**600**	50	500	50	-	-	-	600	-
Sporting Fields Capacity Planning	**60**	60	-	-	-	-	-	60	-
Total Recreational, Leisure and Community Facilities	**1,249**	**110**	**935**	**204**	**-**	**-**	**-**	**1,249**	**-**

Capital Works Area	Project cost	Asset expenditure type: New	Renewal	Upgrade	Expansion	Summary of funding sources: Grants	Contributions	Council cash	Borrowings
	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000	$'000
Waste Management									
Parks, Open Space and Streetscapes									
Briars Improvements	**25**	-	25	-	-	-	-	25	-
Community Capital Projects	**15**	15	-	-	-	-	-	15	-
Corporate Signage Renewal	**15**	-	15	-	-	-	-	15	-
Electrical Services Renewal - Rosebud and Rye Foreshore	**60**	-	60	-	-	-	-	60	-
Emil Madsen Reserve Master Plan Implementation	**1,217**	974	-	243	-	406	175	636	-
Foreshore Master Plan Implementation	**45**	-	-	45	-	-	-	45	-
Oval Rehabilitation Program	**250**	-	250	-	-	-	-	250	-
Regulatory and Directional Signage	**50**	25	-	25	-	-	-	50	-
Resource Recovery Centre Upgrades	**25**	-	25	-	-	-	-	25	-
Rye Foreshore Improvement Works	**320**	320	-	-	-	-	-	320	-
Sports Field Lighting Program	**385**	75	260	50	-	122	-	263	-
Timber Structures Renewal	**395**	-	395	-	-	-	-	395	-
Township Placemaking Improvements	**240**	120	-	120	-	-	-	240	-
Township Streetscape Works	**750**	-	275	475	-	-	-	750	-
Tyabb Waste Disposal Centre Renewal Works	**130**	-	130	-	-	-	-	130	-
Urgent Lighting Requests	**90**	-	45	45	-	-	-	90	-
Total Parks, Open Space and Streetscapes	**4,011**	**1,529**	**1,480**	**1,003**	**-**	**527**	**175**	**3,309**	**-**
Marine Structures									
Marine Structures Renewal	**290**	-	290	-	-	-	-	290	-
Rye Boat Ramp Renewal and Upgrade	**197**	-	-	197	-	147	-	50	-
Total Marine Structures	**487**	**-**	**290**	**197**	**-**	**147**	**-**	**340**	**-**
Other Infrastructure									
Capital Works Program Design	**200**	75	-	75	50	-	-	200	-
Landfill Capping Rehabilitation Works - Crib Point	**240**	-	-	240	-	-	-	240	-
Rye Landfill Cell Three Construction	**300**	-	-	300	-	-	-	300	-
Total Other Infrastructure	**740**	**75**	**-**	**615**	**50**	**-**	**-**	**740**	**-**
TOTAL INFRASTRUCTURE	**22,531**	**5,562**	**10,683**	**6,236**	**50**	**2,968**	**210**	**19,353**	**-**
TOTAL NEW CAPITAL WORKS 2017/2018	**37,528**	**7,792**	**19,399**	**10,212**	**125**	**3,238**	**2,981**	**31,309**	**-**

** Summary of Funding Sources - Developer Contributions of $2,020,000 (not project aligned) included within Council Cash funding source*

7. Rating Strategy

This section presents information about rates and charges which the Act and the Regulations require to be disclosed in the Council's annual budget.

Council's rating strategy for the future should essentially be based on meeting two core principles. They are:

1. Ensuring that the rating strategy is consistent with the principles of sound financial management as espoused in the Local Government Act (1989) in that Council must "pursue spending and rating policies that are consistent with a reasonable degree of stability in the level of the rates burden".
2. Dealing with the financial pressures established under a rate capped environment whilst also ensuring that Council's financial decisions in the present day prudently account for both existing needs and those of future generations in terms of both accessing services and providing the appropriate facilities and infrastructure.

Council utilises Capital Improved Value (CIV) as the basis for the calculation of its rates. CIV is considered the most appropriate method of valuation because:

- It is the valuation method best understood by ratepayers as it best approximates market value;
- It is considered to most closely reflect wealth and affordability and thus it is more equitable to rate residents on the total value of their property rather than the notional value of their land alone; and
- It is the only valuation method which allows Council to utilize differential rates; it is utilized by the vast majority of Councils in Victoria.

Council has reviewed the rating strategy and waste service charge as part of the annual budget process and is determined to continue with the current strategy.

The 2017-2018 Rating Strategy establishes Council's policy on the valuation base to be used, how differential rating will be applied between the various base to be used, how differential rating will be applied between the various rating types and the waste service charge.

The rating structure comprises four differential rates (general, agricultural, vacant – residential and vacant – commercial or industrial) and rate concessions for sustainable land use and some heritage properties. These rates are structured in accordance with the requirements of Section 161 "Differential Rates" of the Local Government Act.

Council has determined to levy a waste service charge as allowed under s162 (b) of the Local Government Act to recover the full cost of waste services including: kerbside collection of waste, street/footpath sweeping/cleaning, street and drain litter collection and beach cleaning.

Rates and charges

In developing the Strategic Resource Plan (referred to in Section 14.), rates and charges were identified as an important source of revenue, accounting for 72% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The State Government have introduced the Fair Go Rates System (FGRS) which sets out the maximum amount councils may increase rates in a year. For 2017/18 the FGRS cap has been set at 2.0%. The cap applies to general rates and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Victorian community.

In order to achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.0% in line with the rate cap. Waste Service charge (not subject to rate cap) is also increased by 2.0%. This will raise total rate and charges for 2017/18 of $161.2 million, including $0.90 million generated from supplementary rates.

The provisions of the *Valuation Land Act 1960* specify that all Victorian councils are required to separately rate each part of a property that is able to be separately occupied, which results in you receiving more than one rate notice for a single property. However, Council is also able to combine multiple titles onto one rate notice where the titles are occupied by the same person. This is known as **contiguous rating**. Having your properties rated together is a financial benefit as you will only be charged one Waste Service Charge. In some circumstances combining multiple titles onto one rate notice can change the rating category, resulting in further savings eg. when residential vacant land is combined with an adjoining residential dwelling the rate notice will be levied at the General Rate. The rate in the dollar for the General rate is currently 20% less than the Residential Vacant Land Rate and 40% less than the Vacant Industrial and Vacant Commercial Land Rates. Properties can be abutting or may be separated by a public purpose open reserve or open space, street, road, lane, footway, court, railway, thoroughfare or travelling route.

Note: Mornington Peninsula Shire's policy is to regularly review all contiguously rated properties. Should you sell one or all of your properties the contiguous rating will be cancelled.

To apply, you are required to complete and submit the Application for Contiguous Rating Form, or contact our Property and Valuation team on 5950 1090. Applications will be assessed in accordance with the provisions of the Valuation of Land Act 1960.

7.1 The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year adopted budget

Type or class of land	2016/17 cents/$CIV	2017/18 cents/$CIV	Change
General rate for rateable general properties	0.20964	**0.21383**	**2.0%**
General rate for rateable vacant residential properties	0.25157	**0.25659**	**2.0%**
General rate for rateable vacant commercial properties	0.29350	**0.29936**	**2.0%**
General rate for rateable vacant industrial properties	0.29350	**0.29936**	**2.0%**
General rate for rateable MP Ag Rate properties	0.07337	**0.07484**	**2.0%**

7.2 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year adopted budget

Type or class of land	2016/17 $'000	2017/18 $'000	Change
General land	124,335	**129,360**	**4.0%**
Vacant residential/rural land	5,085	**4,631**	**-8.9%**
Vacant commercial land	116	**137**	**17.7%**
Vacant industrial land	233	**207**	**-11.1%**
MP Agricultural rate land	1,871	**1,884**	**0.7%**
Cerberus land	45	**46**	**2.0%**
Steel works	840	**840**	**0.0%**
Cultural and recreational land	151	**155**	**2.5%**
Supplementary Rates	900	**900**	**0.0%**
Land Sustainability Rebate	-400	**-400**	**0.0%**
Heritage Rebate	-70	**-90**	**28.6%**
Valuations objections	-100	**-100**	**0.0%**
Total amount to be raised by general rates	133,007	**137,570**	**3.4%**

7.3 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year adopted budget

Type or class of land	2016/17 Number	2017/18 Number	Change
General land	93,524	**95,979**	**2.6%**
Vacant residential land	4,056	**3,619**	**-10.8%**
Vacant commercial land	60	**60**	**0.0%**
Vacant industrial land	214	**192**	**-10.3%**
MP Agricultural rate land	1,182	**1,167**	**-1.3%**
Cerberus land	111	**111**	**0.0%**
Steel works	1	**1**	**0.0%**
Cultural and recreational land	27	**27**	**0.0%**
Total number of assessments	99,175	**101,156**	**2.0%**

7.4 The basis of valuation to be used is the Capital Improved Value (CIV)

Council utilises CIV valuation methodology as the basis for the calculation of rates.

7.5 The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year adopted budget

Type or class of land	2016/17 $'000	2017/18 $'000	Change
General land	59,309,051	**60,496,807**	**2.0%**
Vacant residential land	2,053,437	**1,804,816**	**-12.1%**
Vacant commercial land	39,548	**45,654**	**15.4%**
Vacant industrial land	79,498	**69,278**	**-12.9%**
MP Agricultural rate land	2,549,744	**2,517,327**	**-1.3%**
Cerberus land	43,405	**43,405**	**0.0%**
Steel works	126,400	**126,400**	**0.0%**
Cultural and recreational land	153,220	**153,220**	**0.0%**
Total value of land	64,354,303	**65,256,907**	**1.4%**

7.6 The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year adopted budget

Type of Charge	Per Rateable Property 2016/17 $	Per Rateable Property 2017/18 $	Change
Waste Service Charge	193	**197**	**2.1%**

7.7 The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year adopted budget

Type of Charge	2016/17 $'000	2017/18 $'000	Change
Residential - Improved land	16,817	**17,429**	**3.6%**
Commercial - Improved land	613	**631**	**2.8%**
Industrial - Improved land	313	**329**	**5.3%**
Boatsheds/Berths	307	**333**	**8.5%**
Vacant residential land	783	**713**	**-8.9%**
Vacant commercial land	12	**12**	**2.1%**
Vacant industrial land	41	**38**	**-8.4%**
MP Agricultural land	228	**230**	**0.8%**
Cerberus land	21	**22**	**2.1%**
Steel works land	0	**0**	**0.0%**
Cultural and recreational land	0	**0**	**0.0%**
Sub-total Waste Service Charge	19,135	**19,736**	**0.0%**
Green waste charge (optional)	3,407	**3,941**	
Total	22,542	**23,677**	**6.6%**

7.8 The estimated total amount to be raised by all rates and charges compared with the previous financial year adopted budget

Type of Charge	2016/17 $'000	2017/18 $'000	Change
General rates	132,107	**136,670**	**3.5%**
Supplementary rates	900	**900**	**0.0%**
Waste service charge	19,135	**19,736**	**3.1%**
Subtotal	152,142	**157,306**	**3.4%**
Green waste charge (optional)	3,407	**3,941**	**15.7%**
Rates and charges	155,549	**161,247**	**3.7%**

7.9 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2017/18: estimated $900,000, 2016/17: $900,000)
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa; and
- Changes of use of land such that residential land becomes business land and vice versa.

7.10 Differential rates

The rate payable in relation to land in each category of differential are:

- A general rate of 0.21383% (0.21383 cents in the dollar of CIV) for all general rateable properties;
- A differential rate of 0.25659% (0.25659 cents in the dollar of CIV) for all rateable vacant residential and vacant rural properties;
- A differential rate of 0.29936% (0.29936 cents in the dollar of CIV) for all rateable vacant commercial and vacant industrial properties;
- A differential rate of 0.07484% (0.07484 cents in the dollar of CIV) for all rateable Mornington Peninsula Agricultural properties (this excludes any associated house and curtilage).

The amount of each differential rate will be determined by multiplying the Capital Improved Value of the relevant rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

At the Mornington Peninsula Shire, it has been determined not to apply a differential rating for Retirement Villages but to apply a bulk discount to the capital-improved values of those units that are not on 'Strata Title'. Following discounts are applied for those units that are on:

- Loan/Lease arrangement - 20%
- Loan/Licence arrangement - 20%
- Residents owning the unit and leasing the land ongoing - 15%
- Strata - no discount

7.10.1 Residential - Vacant land

Residential Vacant Land is land:

(a) on which there is no dwelling or like building designed or adapted for human habitation; and

(b) which is located within any of the following zones under the Mornington Peninsula Planning Scheme;

- Residential Zone 1
- Low Density Residential Zone
- Comprehensive Development Zone 1
- Green Wedge Zone 4 (property less than 4,000m2)
- Special Use Zone 4.

Objective

The objective of this differential rate is to ensure that owners of vacant residential land make an equitable financial contribution to the cost of carrying out the functions of Council, noting that Council incurs the cost of carrying out a range of functions irrespective of whether land is vacant or occupied.

Types and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location
Wherever located within the municipal district without reference to ward boundaries.

Use of Land
Not applicable.

Planning Scheme Zoning
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings
None

7.10.2 Commercial - Vacant land
Commercial Vacant Land is land:
(a) on which there is no building designed or adapted for commercial or like use; and
(b) which is located within any of the following zones under the Mornington Peninsula Planning Scheme –

- Business Use Zone 1
- Business Use Zone 4
- Business Use Zone 5

Objective
To ensure that owners of vacant commercial land make an equitable financial contribution to the cost of carrying out the functions of Council, noting that Council incurs the costs of carrying out a range of functions irrespective of whether land is vacant or occupied.

Types and Classes
The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Use and level of differential rate
The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location
Wherever located within the municipal district without reference to ward boundaries.

Use of Land
Not applicable.

Planning Scheme Zoning
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings
None

7.10.3 Industrial - Vacant land
Industrial Vacant Land is land:
(a) on which there is no building designed or adapted for industrial or like use; and
(b) which is located within any of the following zones under the Mornington Peninsula Planning Scheme –

- Industrial Zone 3
- Special Use Zone 1
- Special Use Zone 3

Objective
To ensure that owners of vacant industrial land make an equitable financial contribution to the cost of carrying out the functions of Council, noting that Council incurs the costs of carrying out a range of functions irrespective of whether land is vacant or occupied.

Types and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location

Wherever located within the municipal district without reference to ward boundaries.

Use of Land

Not applicable.

Planning Scheme Zoning

The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings

None

7.10.4 Mornington Peninsula Agricultural land (Farm land)

Mornington Peninsula Agricultural Land is land:

which is 'farm land' within the meaning of section 2(1) of the Valuation of Land Act 1960 but excluding any portion containing a residential, commercial or industrial building (or buildings) or an outbuilding or other similar form of improvement (including the curtilage to any principal residential or commercial building whether the curtilage is fenced off or not).

For the purposes of this definition:

(a) 'curtilage' means an area of land measuring 2,000 square metres around the principal residential building or commercial building or industrial building. If there is both a principal residential building and a principal commercial or industrial building on such land, the curtilage will be the area around the residential building alone;

(b) 'residential building' means a building used or designed or adapted for residential purposes;

(c) 'commercial building' means a building used or designed or adapted for commercial purposes; and

(d) 'industrial building' means a building used or designed or adapted for industrial purposes.

Objective

- To support the planning objectives of Melbourne 2030 as they relate to urban containment.
- To preserve the rural amenity of the Mornington Peninsula and ensure the wider community can continue to enjoy those benefits.
- To preserve and protect agricultural land as a productive resource.
- To ensure that eligible land is managed in a responsible way.

Types and Classes

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

Use and level of differential rate

The differential rate will be used to fund some of those items of expenditure described in the budget adopted by Council including (but not limited to) the:

- Construction and maintenance of infrastructure assets
- Development and provision of health and community services
- Provision of general support services.

The level of the differential rate is the level which Council considers is necessary to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

Geographic Location
MPSC currently uses its agricultural differential rate to protect areas which are suited to agriculture and to ensure that eligible land is managed in a responsible way.

Use of Land
Any use corresponding with the relevant characteristics described in the Declaration.

Planning Scheme Zoning
The zoning applicable to each rateable land within this category, as determined by consulting maps referred to in the relevant planning scheme.

Types of Buildings
Not applicable.

MPSC currently uses its agricultural differential rate to protect areas which are suited to agriculture and to ensure that eligible land is managed in a responsible way.

The differential operates as follows -

- 35% of the general rate is applied to farmland component of property only
- Farmhouse (plus curtilage) currently bears the full general rate
- Commercial or industrial components are separately rated

Mornington Peninsula Shire is unique in that only the farm land portion of a rural property is eligible for the differential farm rate; the ‘house and curtilage’ attracts the general rate.

7.11 Rebates

7.11.1 Land Sustainability Rebate
The purpose of the Land Sustainability rebate is to encourage best practice in land management and the protection and enhancement of the natural environment and biodiversity of the peninsula.

Some 700 properties utilise the rebate on an annual basis, at an estimated cost of $400k.

The current rebate for Land Sustainability has been in place for a decade, and no change is proposed at this time. When Council reconsiders the many issues associated with the Green Wedge Management Plan at some stage in the future, it will be an opportunity to reassess the approach.

7.11.2 Heritage Rebate
The purpose of the Heritage rebate is to recognise the cultural values of heritage properties on the Mornington Peninsula, and particularly the cost of preservation and maintenance of properties with heritage value.

Council introduced a rebate for heritage listed properties in 2003/04. Council’s motive was to assist in ensuring that places of heritage significance to the Peninsula would not be slowly lost for future generations.

A distinction was drawn for properties in a Heritage Precinct because whilst the heritage controls in the Planning Scheme are the same, the exercise of discretion for the individual heritage place is more rigorous than in the case of a property in a heritage precinct (where the focus is on the heritage values of the precinct rather than those of the individual building).

A previous desk top review of the rebate indicated that the major benefit is not in the financial benefit provided to eligible property owners, but more the recognition and support for owners of heritage properties. In fact, the rebate is considered a small financial benefit having regard for the cost of maintaining a heritage listed property.

7.12 Properties rated under the Cultural and Recreation Lands Act

Council has 27 properties in the municipality (primarily yacht and sailing clubs, and golf clubs) rated under the Cultural & Recreational Lands Act 1963 (CRLA). Under the CRLA, (Section 4 (1), a Council may levy rates

> 'in each year such amount as the Municipal Council thinks reasonable having regard to the services provided by the Municipal Council in relation to such lands and having regard to the benefit to the community derived from such recreational lands'.

The CRLA was enacted to provide for a rating regime for those properties that are defined as being eligible to be rated under the CRLA. Section 2 of the CRLA defines this type of land as:

(a) lands which are—

(i) vested in or occupied by any body corporate or unincorporate which exists for the purpose of providing or promoting cultural or sporting recreational or similar facilities or objectives and which applies its profits in promoting its objectives and prohibits the payment of any dividend or amount to its members; and

(ii) used for out-door sporting recreational or cultural purposes or similar out-door activities.

In simple terms, to be eligible a club must comply with the following criteria:

- The lands must be vested in or occupied by any body corporate or unincorporated
- The body must exist for promoting cultural or sporting recreational facilities
- The body must apply its profits in promoting its objectives, and prohibit payment of any dividend or amount to its members.
- The land must be "used" ie. not dormant
- The land must be used for "outdoor" sporting, recreational or cultural activity

Clearly the definition does not include an entity which is in private ownership, or operate to generate a profit distributable to club members; as such, a number of private golf clubs are not eligible.

In 2012/13 a review was conducted and concluded that there was no material change required to the current calculation method. In light of the change to the general rate being negative predominantly due to an overall increase in the aggregate Shire CIV the amount determined for 2017/18 remains the previous year amount without any increment.

No Municipal Charge or Waste Service Charge is levied against these properties.

7.13 Waste Service Charge

Under section 162 (b) of the Local Government Act 1989, Council may raise a service charge for "the collection and disposal of refuse."

Council has introduced a waste service charge designed and intended to fully recover the costs of the collection and disposal of refuse including:

- Collection of waste and refuse – including:
  - Kerbside waste collection
  - Kerbside recyclables collection
  - Kerbside hard waste collection
  - Street sweeping
  - Footpath sweeping and cleaning
  - Street litter bin collection
  - Drain litter collection
  - Beach cleaning

- Disposal of waste and refuse – including:
  - o Waste disposal contract costs
  - o Green waste process costs EPA audit recommendations implementation at the Rye Landfill
  - o Risk management initiatives at former Shire Landfills
  - o Rye Landfill capping provision
  - o Waste management leachate treatment
  - o Ground water and surface water monitoring
  - o Landfill facility for solid waste
  - o State Government Landfill levy

The Waste Services Charge will be applied to assessments for all property types with the only exceptions being:

- Properties rated under the Cultural and Recreational Lands Act 1963
- Properties subject to the Western Port (Steel Works Rating) Act 1971

7.14 Fair Go Rates System Compliance

Mornington Peninsula Shire Council is fully compliant with the State Governments Fair Go Rates System.

Base Average Rates (2016/17)	$1,333.51
Maximum Rate Increase (set by the State Government)	2.00%
Capped Average Rate (2017/18)	$1,360.18
Budgeted General Rates and Charges Revenue	$161.2 million

Budget Analysis

The following reports provide detailed analysis to support and explain the budget reports in the previous section.

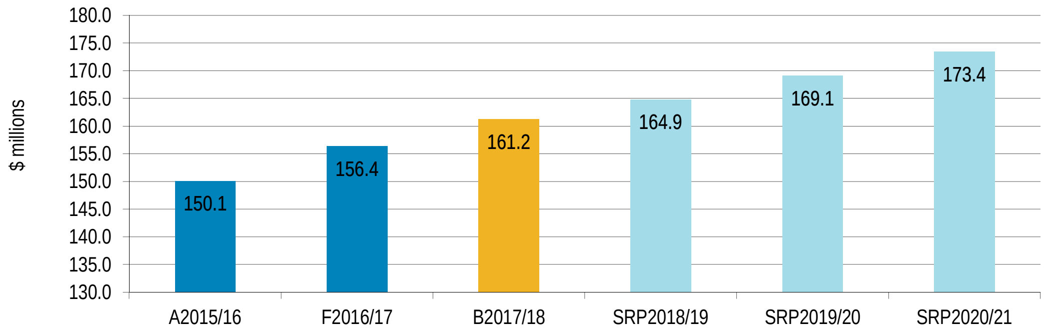
This section includes the following analysis and information.

8. Summary of financial position

Council has prepared a Budget for the 2017/18 financial year which seeks to balance the demand for services and infrastructure with the community's capacity to pay. Key budget information is provided below about the rate increase, operating result, services, cash and investments, capital works, financial position, financial sustainability and strategic objectives of the Council.

A= Actual F= Forecast B= Budget SRP= Strategic Resource Plan estimates

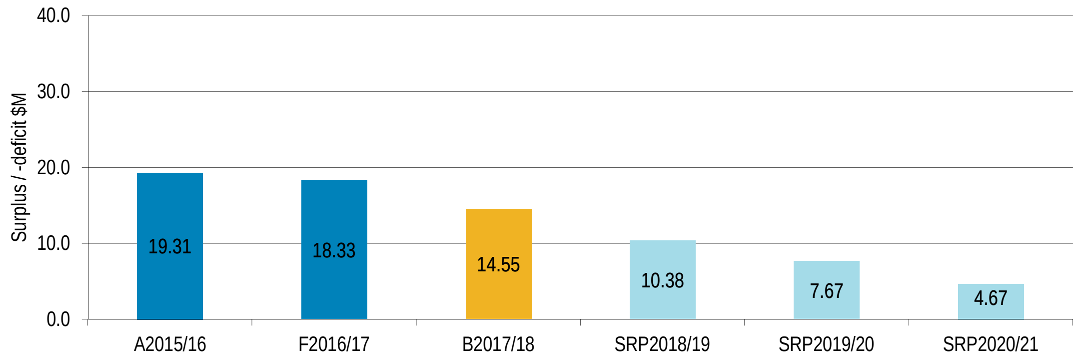
8.1 Rates and charges



The Average General rates are budgeted to increase by 2.0% (rate cap limit) for the 2017/18 year, raising total rates of $161.2 million, including $0.9 million generated from supplementary rates.

Refer to Sections 7 and 10 for more information.

8.2 Operating Result

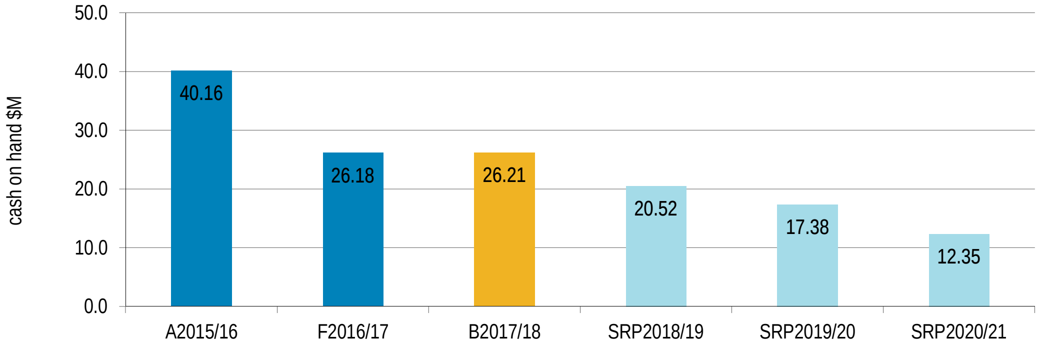


Based on the Corporate Performance Statement, the budget is fundamentally balanced. As per the Comprehensive Income Statement, the budgeted operating result for the 2017/18 year is a surplus of $14.6 million, which is a decrease of $3.78 million over 2016/17. The reduced operating result is due mainly to an increase in the priority projects budget (part of materials and services expense) to fund the Street Lighting Bulk LED Upgrade project ($4.97 million).

The budgeted adjusted underlying result, which excludes items such as non-recurrent capital grants and non-cash contributions is a surplus of $5.58 million; refer to section 8 of this summary for further information.

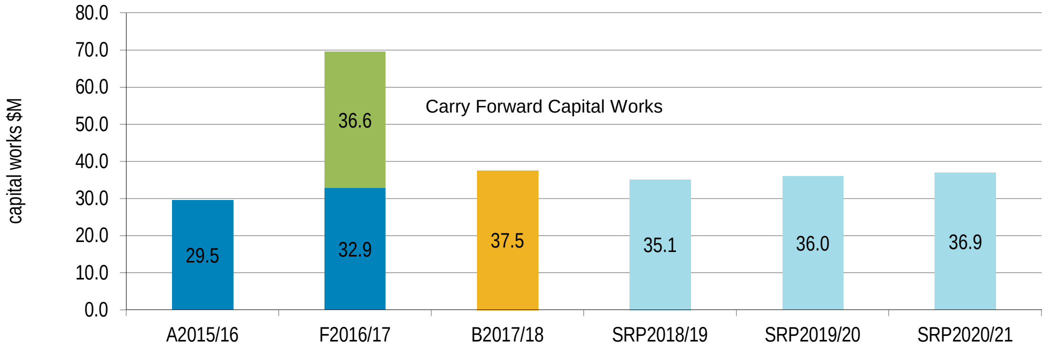
The operating result from 2018/19 onwards will be impacted by the rate capping environment. Council is pleased to be able to present a positive surplus in 2017/18 and will work hard to drive further efficiencies to improve the surplus over coming years.

8.3 Cash and investments



Refer also Section 3 for the Statement of Cash Flows and Section 11 for an analysis of the cash position.

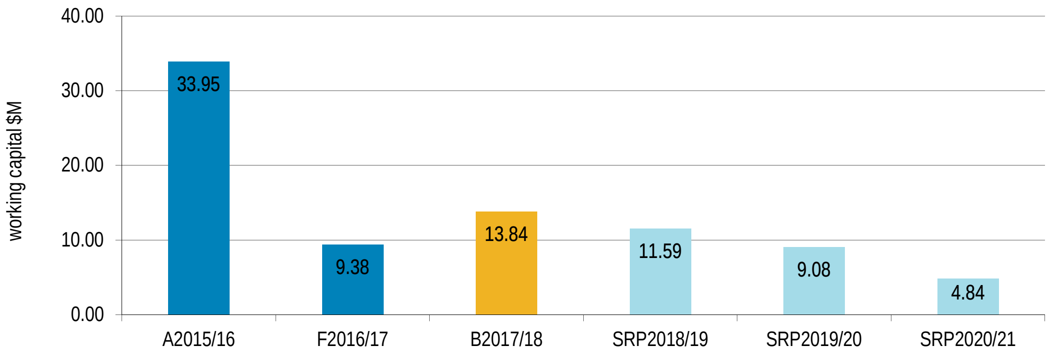
8.4 Capital works



The capital works program for the 2017/18 year is budgeted to be $37.50 million. The capital works program will be funded from operating income ($31.31 million), capital grants ($3.24 million) and contributions ($2.98 million) (refer Section 6).

Refer also Section 3 for the Statement of Capital Works and Section 12 for an analysis of the capital budget.

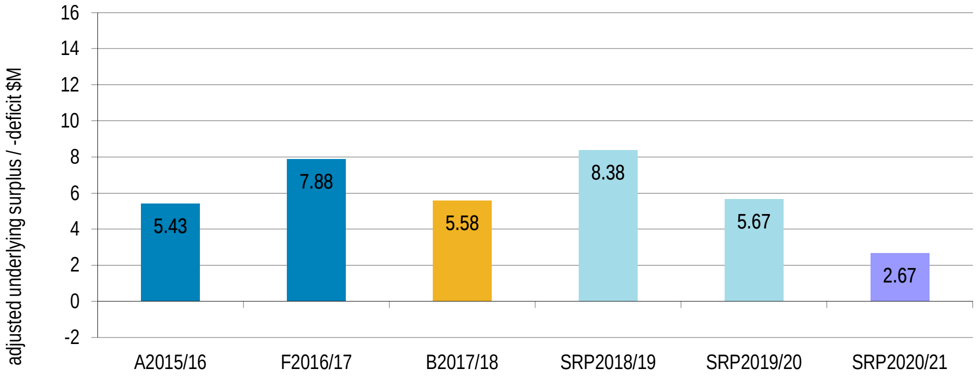
8.5 Financial position



The financial position is expected to improve with net assets (net worth) to increase by $14.55 million to $2.08 billion with net current assets (working capital) increasing by $4.45 million to $13.84 million as at 30 June 2018. This is mainly due to payment of current loans while cash remaining stable.

Refer also Section 3 for the Balance Sheet and Section 13 for an analysis of the budgeted financial position.

8.6 Financial sustainability



A high level Strategic Resource Plan for the years 2017/18 to 2020/21 has been developed to assist Council in adopting a budget within a longer term prudent financial framework. The key objective of the Plan is financial sustainability in the medium to long term, while still achieving the Council's strategic objectives as specified in the Council Plan.

The adjusted underlying result, which is a measure of financial sustainability, shows a declining surplus over the four year period. This is due to Council's forecast revenue not keeping pace with the expected rising cost of operations, in particular the cumulative impacts of the Fair Go Rates System, cost shifting from other levels of government, operating grants not keeping pace with inflation and employee costs.

Refer Section 14 for more information on the Strategic Resource Plan.

9. Budget influences and principles

9.1 External influences

Cost shifting
Cost Shifting occurs where Local Government provides a service to the community on behalf of the State and Federal Government. Over time the funds received by local governments do not increase in line with real cost increases. Examples of services that are subject to Cost Shifting include school crossing supervisors, library services and home and community care for aged residents. In all these services the level of payment received by Council from the State and Federal Governments does not reflect the real cost of providing the service to the community.

Grant Funding
Subject to the State and Federal budgets, the broader State and Federal Government financial positions may still possibly put further financial pressures on local councils through reduced or withdrawn funding arrangements.

Rate Capping
The Victorian Government has established the Fair Go Rates System (FGRS), which is a framework limiting the maximum amount councils may increase rates in a year without seeking additional approvals. The rate cap for the 2017/18 has been set at 2.00%.

Public Asset Maintenance
Councils across Australia raise approximately 3.5% of the total taxation collected by all levels of Government in Australia. In addition Councils are entrusted with the maintenance of more than 30% of all Australian public assets including roads, bridges, parks, footpaths and public buildings. This means that a large proportion of Council's income must be allocated to the maintenance and replacement of these valuable public assets in order to ensure the quality of public infrastructure is maintained at satisfactory levels.

9.2 Budget principles

In response to these influences, guidelines were prepared and distributed to all Council officers with budget responsibilities. The guidelines set out the key budget principles upon which the officers were to prepare their budgets. The principles included:

- Existing fees and charges to be increased in line with market levels
- Grants to be based on confirmed funding levels
- New revenue sources to be identified where possible
- Service levels to be maintained at 2017/18 levels with the aim to use less resources with an emphasis on innovation and efficiency
- New initiatives or new employee proposals to be justified through a business case
- Real savings in expenditure and increases in revenue identified in 2016/17 to be preserved

9.3 Long term strategies

The budget includes consideration of a number of long term strategies and contextual information to assist Council to prepare the Budget in a proper financial management context. These include a Strategic Resource Plan for 2017/18 to 2020/21 (Section 14.), Rating Information (Section 15.) and Other Long Term Strategies (Section 16.) including borrowings.

10. Analysis of operating budget

This section analyses the operating budget including expected income and expenses of the Council for the 2017/18 year.

10.1 Budgeted income statement

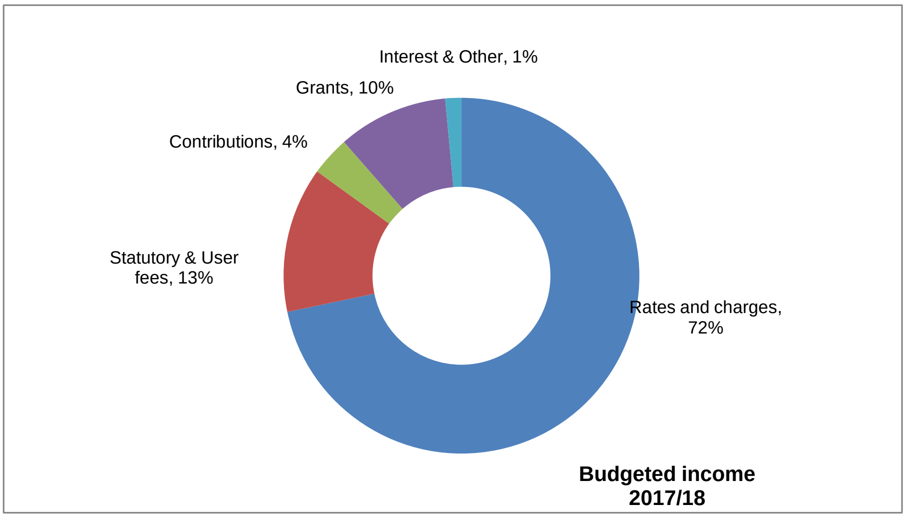
	Ref	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
Total income	10.2	223,589	**224,758**	1,169
Total expenses	10.3	(205,255)	**(210,204)**	(4,948)
Surplus (deficit) for the year		**18,334**	**14,554**	(3,780)
Grants - capital non-recurrent	5.1.1	3,872	**945**	(2,927)
Contributions	10.2.4	3,546	**5,031**	1,485
Contributed Assets	10.2.5	3,034	**3,000**	(34)
Adjusted underlying surplus (deficit)	10.1.1	**7,882**	**5,578**	2,304

10.1.1 Adjusted underlying surplus ($2.30 million decrease)

The adjusted underlying result is the net surplus for the year adjusted for non-recurrent capital grants, non-monetary asset contributions, and capital contributions from other sources. It is a measure of financial sustainability and Council's ability to achieve its service delivery objectives as it is not impacted by capital income items which can often mask the operating result. The budgeted adjusted underlying result for the 2017/18 year is a surplus of $5.58 million which is a decrease of $2.30 million from the 2016/17 year. In calculating the adjusted underlying result, Council has excluded grants received for capital purposes which are non-recurrent and capital contributions from other sources. Contributions of non-monetary assets are excluded as the value of assets assumed by Council is dependent on the level of development activity each year.

10.2 Income

Income Types	Ref	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
Rates and charges	10.2.1	156,384	**161,247**	4,863
Statutory fees and fines	10.2.2	5,038	**6,398**	1,360
User fees	10.2.3	22,228	**23,286**	1,058
Contributions	10.2.4	3,546	**5,031**	1,485
Contributed assets	10.2.5	3,034	**3,000**	(34)
Grants - operating	10.2.6	19,651	**19,291**	(360)
Grants - capital	10.2.7	7,962	**3,238**	(4,724)
Interest	10.2.8	1,404	**1,042**	(362)
Other income	10.2.9	4,343	**2,224**	(2,119)
Total income		**223,589**	**224,758**	**1,169**



10.2.1 Rates and charges ($4.86 million increase)

Rates and charges are Council's major source of income (72%) and is used to fund costs of services and capital works etc. These elements of expenditure do not necessarily move in line with CPI (Consumer Price Index) or the rate cap (2.0%) and therefore require a matched increase in funding levels. For example, elements of materials and services and contracts move with the Construction Price Index which is significantly higher than CPI. Rates income also funds the service enhancements outlined in the budget.

Income raised by all rates and charges has increased by $4.86 million over 2017/18 to $161.25 million. The average general rate will increase by 2.0% in line with the rate cap.

A waste service charge was introduced in 2016/17 intended to recoup the full cost of waste services including collection, disposal, street sweeping, footpath sweeping plus street and drain litter collection. Council's rating strategy was revised last year and a redistribution of the rate burden has occurred as a result of the abolition of the broad-based but regressive municipal charge, the introduction of a waste service charge and an increased weighting for vacant commercial and vacant industrial properties.

10.2.2 Statutory fees and fines ($1.36 million increase)

Statutory fees are forecast to increase by 27.00% or $1.36 million compared to 2016/17. The positive variance is driven by a statutory change to the statutory planning fee structure.

A detailed listing of statutory fees is included in Appendix A.

10.2.3 User fees ($1.06 million increase)

User charges are projected to increase by 4.8% or $1.06 million over 2016/17 driven by increased income from foreshore camping fees.

A detailed listing of fees and charges is included in Appendix A.

10.2.4 Contributions - monetary ($1.48 million increase)

Cash contributions are from two sources - developers in accordance with planning permits issued for property development and specific contributions (typically from government departments) towards capital works and priority projects.

Contributions are projected to increase by $1.48 million or 41.88% compared to 2016/17 due mainly to increased capital works and funding from an insurance claim (contribution). A detailed listing of contributions for projects is included in Section 6 .

10.2.5 Contributed Assets ($0.03 million decrease)

New subdivisions income is a non-cash transaction and represents the value of transferred infrastructure assets within a subdivision handed over to Council for future care and maintenance.

10.2.6 Grants - operating ($0.36 million decrease)

Operating grants include all monies received from state and federal sources for the purposes of funding the delivery of Council's services to ratepayers. Overall, the level of operating grants has decreased by $0.36 million compared to 2016/17 driven by a reduction in Commonwealth Government recurrent grant funding and priority projects with non-recurrent funding complete.

Refer to section 5.1.1 for further details.

10.2.7 Grants - capital ($4.72 million decrease)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. The amount of capital grants received each year can vary significantly depending on the types of works included in the capital works program each year.

The major grant funding currently budgeted to be received during the 2017/18 financial year is for Roads to Recovery ($2.293 million), which is a decrease of $1.58 million from 2016/17. This reduction is attributed to the non-recurrent component of the capital grant. Recreation, leisure and community facilities grant funding is budgeted to decrease by $0.98 million, roads by $0.70 million and parks, open space and streetscape $0.70 million, these grants were allocated to specific capital work projects that have or are expected to complete in 2016/17.

The majority of capital grants are non-recurrent (allocated to specific capital works projects) and awarded on a competitive basis by the relevant State or Commonwealth department/body and are typically awarded at or just prior to the commencement of the financial year.

Refer to section 5.1.2 for further details.

10.2.8 Interest ($0.36 million decrease)

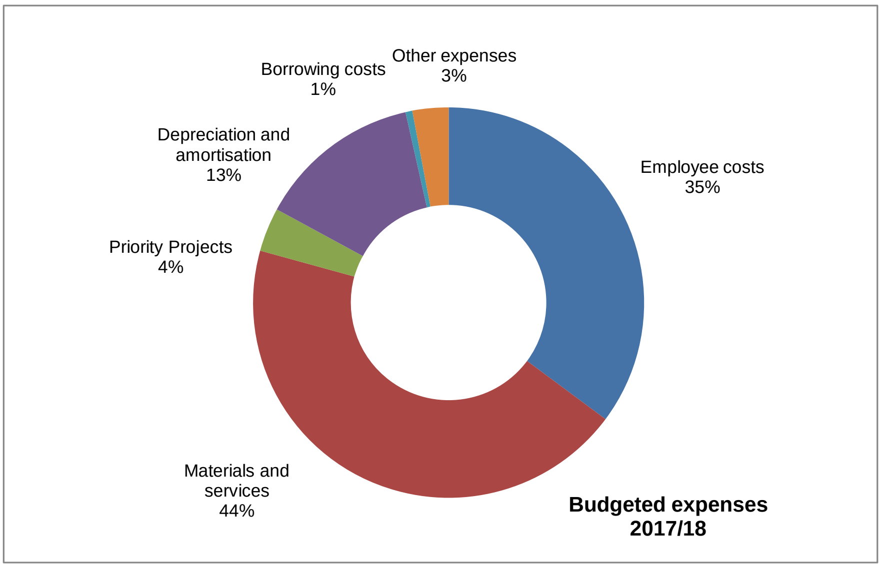
Interest income includes interest on investments and penalty interest on rates and charges.

Interest on investments is budgeted to decrease in 2017/18 due to lower estimated cash balances at the commencement of 2017/2018 compared to 2016/17.

10.3 Expenses

Expense Types	Ref	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
Employee costs	10.3.1	71,576	**73,971**	(2,395)
Materials and services	10.3.2	87,806	**92,668**	(4,863)
Priority Projects	10.3.3	11,197	**7,675**	3,522
Depreciation and amortisation	10.3.4	27,556	**28,426**	(870)
Borrowing costs	10.3.5	1,411	**1,186**	225
Other expenses	10.3.6	5,710	**6,278**	(569)
Total expenses		**205,255**	**210,204**	4,948

Please note that Priority Projects expenditure is included in 'Materials and Services' in the Budgeted Comprehensive Income Statement (Section 3.2) and has been separated out above in the interest of providing additional commentary.



10.3.1 Employee costs ($2.40 million increase)

Employee costs include all labour related expenditure such as wages and salaries and on-costs such as WorkCover, allowances, leave entitlements and employer superannuation.

Employee costs are forecast to increase by 3.34% or $2.40 million compared to 2016/17. This increase relates to:

- Council's Enterprise Bargaining Agreement (EBA) increment of 2.4%; and
- Individual employee progression within band levels.
- Employee costs are also increasing as a result of strategic investment in Planning Services (to support improved customer service levels) and in Human Resources (to support the development of capability and training of the people who provide services to the community).

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2017/18 $'000	Comprises: Permanent Full Time $'000	Comprises: Permanent Part Time $'000
Planning	**8,322**	7,659	664
Infrastructure	**16,416**	12,491	3,925
Communities	**21,350**	16,123	5,227
Corporate Services	**18,608**	14,217	4,391
Chief Executive Office	**2,924**	2,625	299
Total permanent staff expenditure	**67,620**	53,115	14,505
Casuals and other expenditure	**8,118**		
Capitalised labour costs	**(1,767)**		
Total expenditure	**73,971**		

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Group	Budget FTE	Comprises Permanent Full Time	Permanent Part Time
Planning	**81.2**	75.0	6.2
Infrastructure	**173.7**	115.0	58.7
Communities	**233.0**	90.0	143.0
Corporate Services	**184.9**	126.0	58.9
Chief Executive Office	**26.0**	22.0	4.0
Total	**698.8**	428.0	270.8
Casuals and other	**43.2**		
Capitalised labour costs	**-**		
Total staff	**742.0**		

Increases in employee costs by service unit are summarised below:

Group	Unit	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
Planning	Planning Services	5,841	**6,118**	(277)
Infrastructure	Project Delivery	1,599	**2,159**	(560)
Communities	Child Youth & Family Care	6,652	**6,442**	210
	Aged & Disability Services	13,443	**13,349**	94
Corporate	Information Services	3,087	**2,832**	255
	Customer Service	1,373	**1,656**	(283)

10.3.2 Materials and services ($4.86 million increase)

Materials and services include the purchases of consumables, payments to contractors for the provision of services and utility costs. Materials and services are forecast to increase by 5.5% or $4.86 million compared to 2016/17 based on a conservative view of contract indexation.

10.3.3 Priority Projects ($3.52 million decrease)

Priority Projects are generally 'one-off' or non-recurring costs. Examples are strategy development, specific consultant's costs or works projects that do not add to the capitalised value of an asset.

The level of expenditure of Priority Projects is at the discretion of Council and is determined by assessing a project's benefit to the community. The 2016/17 forecast includes carry forward projects of $6.86 million which drives the decrease from the previous year.

10.3.4 Depreciation and amortisation ($0.87 million increase)

Depreciation is an accounting measure which attempts to allocate the value of an asset over its useful life for Council's property, plant and equipment including infrastructure assets such as roads and drains. The increase of $0.87 million for 2017/18 is due mainly to the completion of the 2017/18 capital works program and the full year effect of depreciation on the 2016/17 capital works program.

Refer to Section 6. 'Analysis of Capital Budget' for a more detailed analysis of Council's capital works program for the 2017/18 year.

10.3.5 Borrowing costs ($0.23 million decrease)

Borrowing costs relate to interest charged by financial institutions on funds borrowed. The reduction in borrowing costs results from the planned reduction in borrowings due to repayment of principal in accordance with loan agreements.

10.3.6 Other expenses ($0.57 million increase)

Other expenses relate to a range of items including contributions to community groups, advertising, insurances, and other miscellaneous expenditure items. Other expenses are forecast to increase by 9.96% or $0.57 million compared to 2016/17, driven by an increase in recruitment expenses and child safe legislation compliance.

11. Analysis of budgeted cash position

This section analyses the expected cash flows from the operating, investing and financing activities of Council for the 2017/18 year. Budgeting cash flows for Council is a key factor in setting the level of rates and providing a guide to the level of capital expenditure that can be sustained with or without using existing cash reserves.

The analysis is based on three main categories of cash flows:

- **Operating activities** - Refers to the cash generated or used in the normal service delivery functions of Council. Cash remaining after paying for the provision of services to the community may be available for investment in capital works, or repayment of debt
- **Investing activities** - Refers to cash generated or used in the enhancement or creation of infrastructure and other assets. These activities also include the acquisition and sale of other assets such as vehicles, property and equipment
- **Financing activities** - Refers to cash generated or used in the financing of Council functions and include borrowings from financial institutions and advancing of repayable loans to other organisations. These activities also include repayment of the principal component of loan repayments for the year.

11.1 Budgeted cash flow statement

	Ref	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
Cash flows from operating activities	11.1.1			
Receipts				
Rates and charges		156,384	161,247	4,863
User fees and fines		27,266	29,684	2,418
Grants - operating		19,651	19,291	(360)
Grants - capital		7,962	3,238	(4,724)
Interest		1,404	1,042	(362)
Other receipts		7,889	7,255	(634)
		220,556	**221,757**	1,201
Payments				
Employee costs		(71,576)	(73,971)	(2,395)
Other payments		(97,757)	(102,865)	(5,108)
		(169,333)	**(176,836)**	(7,503)
Net cash provided by operating activities		**51,223**	**44,921**	(6,302)
Cash flows from investing activities	11.1.2			
Payments for property, infrastructure, plant & equip.		(76,480)	(41,281)	35,199
Proceeds from sale of property, infrastructure, plant & equipment		6,717	-	(6,717)
Payments for investments		-	-	-
Proceeds from investments		-	-	-
Loans and advances made		-	-	-
Repayments of loans and advances		-	-	-
Net cash used in investing activities		**(69,763)**	**(41,281)**	28,482
Cash flows from financing activities				
Finance costs		(1,411)	(1,186)	225
Proceeds from borrowings		-	4,969	4,969
Repayment of borrowings		(7,595)	(7,402)	193
Net cash used in financing activities		**(9,006)**	**(3,619)**	5,387
Net decrease in cash and cash equivalents		**(27,546)**	**21**	27,567
Cash and cash equivalents at the beginning of the year		53,730	26,184	(27,546)
Cash and cash equivalents at end of the year		**26,184**	**26,205**	21

11.1.1 Investing activities ($25.28 million decrease)

The large decrease in payments for investing activities is primarily due to the FY16/17 forecast number including carry forward capital works projects from prior years.

11.1.2 Restricted and unrestricted cash and investments

The budgeted cash flow statement above indicates that Council is estimating at 30 June 2018 cash and investments of $26.21 million, which has been restricted as shown in the following table.

	Ref	Annual Forecast 2017 $'000	Budget 2018 $'000	Variance $'000
Total cash and investments		**26,184**	**26,205**	21
Less Restricted cash and investments				
- Other reserve funds	11.2.1	(885)	(885)	-
- Cash held to fund carry forward capital works		-	-	-
- Trust funds and deposits		(3,755)	(3,755)	-
Unrestricted cash and investments	11.2.2	**21,544**	**21,565**	**21**
- Discretionary reserves		-	-	-
Unrestricted cash adjusted for discretionary reserves	11.2.3	**21,544**	**21,565**	**21**

11.1.3 Other reserve funds

Sustainable Energy (Fund) Reserve: The purpose of this reserve is to provide funds to sustainably reduce the impact of energy use on the Global Warming effect through the implementation of: a) program of Shire wide energy reduction measures; b) energy production initiatives and educational programs.

Recreation Land Reserve: The purpose of this reserve is to provide for the purchase of land and/or improvements to places of recreation.

Municipal Emergency Reserve: The purpose of this reserve is to have an ability to finance the recovery response from unplanned emergency management events.

11.1.4 Unrestricted cash and investments

The amount shown is in accordance with the definition of unrestricted cash included in the Regulations. These funds are free of allocated reserve funds.

11.1.5 Unrestricted cash adjusted for discretionary reserves

These funds are free of all specific Council commitments and represent funds available to meet daily cash flow requirements, unexpected short term needs and any budget commitments which will be expended in the following year such as grants and contributions. Council regards these funds as the minimum necessary to ensure that it can meet its commitments as and when they fall due without borrowing further funds.

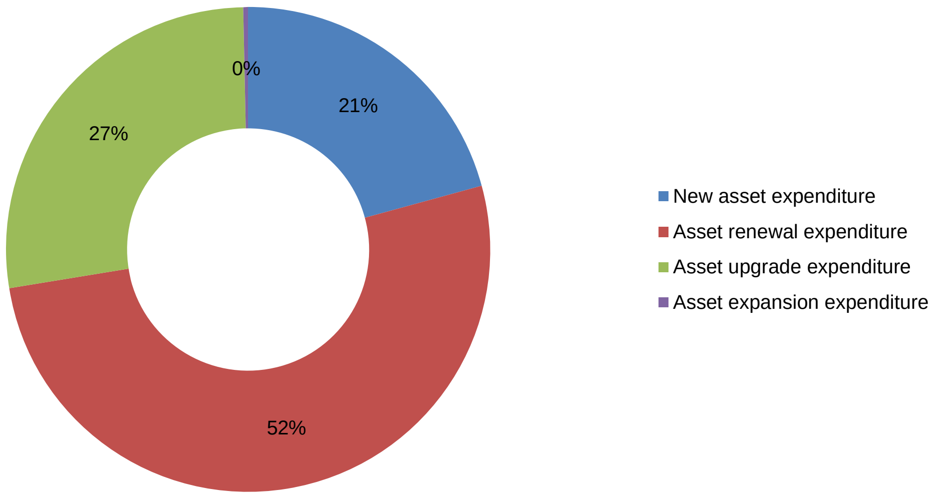
12. Analysis of capital budget

This section details the planned capital expenditure budget for the 2017/18 year and the sources of funding for the capital budget. Further detail on the capital works program can be found in Section 6. Please note the Annual Forecast 2016/17 figures include projects carried forward from 2015/16.

12.1 Capital works

Capital Works Areas	Ref	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
New works				
Property	12.1.1			
Land		5,686	325	(5,361)
			-	-
Total land		5,686	325	(5,361)
Buildings		12,954	11,488	(1,466)
				-
Total buildings		12,954	11,488	(1,466)
Total property		18,640	11,813	(6,827)
Plant and equipment	12.1.2			
Plant, machinery and equipment		397	208	(189)
Fixtures, fittings and furniture		50	51	1
Computers and telecommunications		120	2,105	1,985
Library books		1,000	820	(180)
Art Works		40	-	(40)
Total plant and equipment		1,607	3,184	1,577
Infrastructure	12.1.3			
Roads		19,762	8,923	(10,839)
Bridges		40	40	-
Footpaths and cycleways		7,709	3,901	(3,808)
Drainage		3,985	3,180	(805)
Recreational, leisure and community facilities		4,251	1,249	(3,002)
Parks, open space and streetscapes		11,932	4,011	(7,921)
Marine structures		1,344	487	(857)
Other infrastructure		257	740	483
Total infrastructure		49,280	22,531	(26,750)
Total new works		69,527	**37,528**	(32,000)
Total capital works expenditure		69,527	**37,528**	(32,000)
Represented by:				
New asset expenditure	12.1.4	16,479	7,792	(8,687)
Asset renewal expenditure	12.1.4	29,224	19,399	(9,825)
Asset upgrade expenditure	12.1.4	18,829	10,212	(8,617)
Asset expansion expenditure	12.1.4	4,995	125	(4,870)
Total capital works expenditure		69,527	**37,528**	(31,999)

Budgeted capital works 2017/2018



Source: Section 3. A more detailed listing of capital works is included in Section 6.

12.1.1 Property ($11.81 million)

The property class comprises of land and buildings including community facilities, municipal offices, sports facilities and pavilions.

For the 2017/18 year, the more significant projects include Somerville Recreation and Community Centre ($3.47 million), Citation Reserve Recreation and Community Facility ($2.65 million) and the Sports Pavilion Strategy ($1.99 million).

12.1.2 Plant and equipment ($3.18 million)

Plant and equipment includes plant, machinery and equipment, computers and telecommunications, library books and artwork.

For the 2017/18 year, the more significant projects include Asset Management System Renewal ($1.00 million), Core IT Systems Replacement ($1.00 million) and Library Books ($0.82 million).

12.1.3 Infrastructure ($22.53 million)

Infrastructure includes roads, bridges, footpaths and cycleways, drainage, recreation, leisure and community facilities, parks, marine structures, open space and streetscapes, off street car parks and other structures.

For the 2017/18 year, $8.92 million will be expended on road projects. The more significant projects include Safer Local Roads Program ($4.00 million), Roads to Recovery ($2.29 million).

$3.18 million will be expended on drainage projects. The more significant of these include Local Integrated Drainage Strategy (LIDS) ($1.90 million) and Drainage Renewals ($1.05 million).

$4.01 million will be expended on parks, open space and streetscapes, including $1.22 million for the Emil Madsen Reserve Master Plan Implementation.

Other infrastructure expenditure includes $3.90 million on footpaths and cycleways, $1.25 million on recreational, leisure and community facilities and $0.74 million on other infrastructure.

12.1.4 Asset renewal ($19.40 million), new assets ($7.79 million), upgrade ($10.21 million) and expansion ($0.13 million)

A distinction is made between expenditure on new assets, asset renewal, upgrade and expansion. Expenditure on asset renewal is expenditure on an existing asset, or on replacing an existing asset that returns the service of the asset to its original capability. Expenditure on new assets does not have any element of expansion or upgrade of existing assets but will result in an additional burden for future operation, maintenance and capital renewal.

The major projects constitute expenditure on new assets including, the Footpath Construction Strategy Implementation ($1.44 million) and the Sports Pavilion Strategy Implementation ($1.20 million). The remaining capital expenditure represents renewals and expansion/upgrades of existing assets.

12.2 Funding sources

Sources of funding	Ref	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
New works				
Current year funding				
Grants	12.2.1	2,376	3,238	862
Contributions		-	2,981	2,981
Borrowings		-	-	-
Council cash				
- operations	12.2.2	67,151	31,310	(35,841)
- proceeds on sale of assets		-	-	-
- reserve cash and investments		-	-	-
- unrestricted cash and investments		-	-	-
Total new works		**69,527**	**37,528**	**(31,999)**
Total funding sources		**69,527**	**37,528**	**(31,999)**

Budgeted total funding sources 2017/2018

12.2.1 Grants - Capital ($3.24 million)

Capital grants include all monies received from State and Federal sources for the purposes of funding the capital works program. Significant grants and contributions are budgeted to be received for Roads to Recovery projects ($2.29 million).

13. Analysis of budgeted financial position

This section analyses the movements in assets, liabilities and equity between 2016/17 and 2017/18. It also considers a number of key financial performance indicators.

13.1 Budgeted balance sheet

	Ref	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
Current assets	13.1.1			
Cash and cash equivalents		26,184	26,205	21
Trade and other receivables		16,601	16,601	-
Financial assets		-	-	-
Other assets		4,651	4,651	-
Total current assets		**47,436**	**47,457**	21
Non-current assets				
Trade and other receivables		1,187	1,187	-
Other financial assets		8	8	-
Property, infrastructure, plant & equipment		2,064,903	2,077,125	12,222
Investment property		9,360	9,360	-
Intangible assets		1,028	908	(120)
Total non-current assets		**2,076,486**	**2,088,588**	12,102
Total assets		**2,123,922**	**2,136,045**	12,123
Current liabilities	13.1.2			
Trade and other payables		15,402	15,402	-
Trust funds and deposits		3,755	3,755	-
Provisions		11,465	11,465	-
Interest-bearing loans and borrowings		7,430	2,998	4,432
Total current liabilities		**38,052**	**33,620**	4,432
Non-current liabilities				
Provisions		3,951	3,951	-
Interest-bearing loans and borrowings		11,889	13,889	(2,000)
Total non-current liabilities		**15,840**	**17,840**	(2,000)
Total liabilities		**53,892**	**51,460**	2,432
Net assets		**2,070,030**	**2,084,585**	14,555
Equity	13.1.4			
Accumulated surplus		969,749	984,304	14,555
Reserves		1,100,281	1,100,281	-
Total equity		**2,070,030**	**2,084,585**	14,555

Source: Section 3

13.1.1 Total Assets ($12.12 million increase)

Property, infrastructure, plant and equipment is the largest component of Council's worth and represents the value of all the land, buildings, roads, vehicles, equipment, etc. which has been built up by Council over many years. The $12.12 million increase is attributable to the net result of the capital works program ($37.53 million of new assets), contributed assets ($3.00 million) and depreciation of assets ($28.43 million).

13.1.2 Total Liabilities ($2.43 million decrease)

Interest-bearing loans and borrowings are borrowings of Council. The Council is budgeting to repay loan principal of $7.40 million over the financial year. Council is also budgeting to obtain a 15 year loan of $4.97 million to finance the Street Lighting Bulk LED Upgrade priority project.

13.1.3 Working Capital ($4.45 million increase)

Working capital is the excess of current assets above current liabilities. This calculation recognises that although Council has current assets, some of those assets are already committed to the future settlement of liabilities in the following 12 months, and are therefore not available for discretionary spending.

Some of Council's cash assets are restricted in that they are required by legislation to be held in reserve for specific purposes.

	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Variance $'000
Current assets	47,436	47,457	21
Current liabilities	38,052	33,620	4,432
Working capital	9,384	13,837	4,453
Restricted cash and investment current assets			
- Other reserve funds	(885)	(885)	-
- Cash used to fund carry forward capital works	-	-	-
- Trust funds and deposits	(3,755)	(3,755)	-
Unrestricted working capital	**4,744**	**9,197**	4,453

13.1.4 Equity ($14.56 million increase)

Total equity always equals net assets and is made up of the following components:

- Asset revaluation reserve which represents the difference between the previously recorded value of assets and their current valuations.
- Other reserves that are funds that Council wishes to separately identify as being set aside to meet a specific purpose in the future and to which there is no existing liability. These amounts are transferred from the surplus of the Council to be separately disclosed.
- Accumulated surplus which is the value of all net assets less Reserves that have accumulated over time. $14.56 million increase in accumulated surplus results directly from the surplus for the year.

13.2 Key assumptions

In preparing the Budgeted Balance Sheet for the year ending 30 June 2018 it was necessary to make a number of assumptions about assets, liabilities and equity balances. The key assumptions are as follows:

- All rates and charges raised in 2017/18 will be collected in 2017/18
- Trade creditors to be based on total capital and operating expenditure less written down value of assets sold, depreciation and employee costs, payment cycle is based on 30 day terms
- Other debtors and creditors to remain consistent with 2016/17 levels
- Employee entitlements to be increased by the proposed Enterprise Agreement (2.4%)
- Repayment of loan principal to be $7.40 million
- Obtain a 15 year loan in the amount of $4.97 million
- Total capital expenditure to be $37.53 million

Long Term Strategies

This section includes the following analysis and information.

14 Strategic resource plan
15 Rating information
16 Other long term strategies

14. Strategic resource plan

This section includes an extract of the adopted Strategic Resource Plan to provide information on the long term financial projections of the Council.

14.1 Plan development

The Act requires a Strategic Resource Plan (SRP) to be prepared describing both financial and non-financial resources (including human resources) for at least the next four financial years to achieve the strategic objectives in the Council Plan. In preparing the SRP, Council must take into account all other plans and strategies in regard to services and initiatives which commit financial and non-financial resources for the period of the SRP.

Council has prepared an SRP for the four years 2017/18 to 2020/2021 as part of its ongoing financial planning to assist in adopting a budget within a longer term framework. The SRP takes the strategic objectives and strategies as specified in the Council Plan and expresses them in financial terms for the next four years.

The key objective, which underlines the development of the SRP, is financial sustainability in the medium to long term, while still achieving Council's strategic objectives as specified in the Council Plan. The key financial objectives, which underpin the SRP, are:

- Maintain or improve on existing service levels
- Achieving an operating and underlying surplus
- Maintain a capital expenditure program which continues to meet the asset renewal needs of the Shire as we as providing for new assets
- Achieve a balanced budget on a cash basis.

In preparing the SRP, Council has also been mindful of the need to comply with the following Principles of Sound Financial Management as contained in the Act:

- Prudently manage financial risks relating to debt, assets and liabilities
- Provide reasonable stability in the level of rate burden
- Consider the financial effects of Council decisions on future generations
- Provide full, accurate and timely disclosure of financial information.

The SRP is updated annually through a rigorous process of consultation with Council service providers followed by a detailed sensitivity analysis to achieve the key financial objectives.

14.2 Financial resources

The following table summarises the key financial results for the next four years as set out in the SRP for years 2017/18 to 2020/2021. Section 3 includes a more detailed analysis of the financial resources to be used over the four year period.

Indicator	Annual Forecast 2016/17 $'000	Budget 2017/18 $'000	Strategic Resource Plan Projections 2018/19 $'000	2019/20 $'000	2020/21 $'000	Trend +/o/-
Surplus/(deficit) for the year	18,334	14,554	10,382	7,670	4,673	-
Adjusted underlying result	7,882	5,578	8,382	5,670	2,673	-
Cash and investments balance	26,184	26,205	20,517	17,375	12,352	-
Cash flows from operations	51,223	44,921	38,191	39,875	38,025	o
Capital works expenditure	69,527	37,528	35,125	36,003	36,905	+

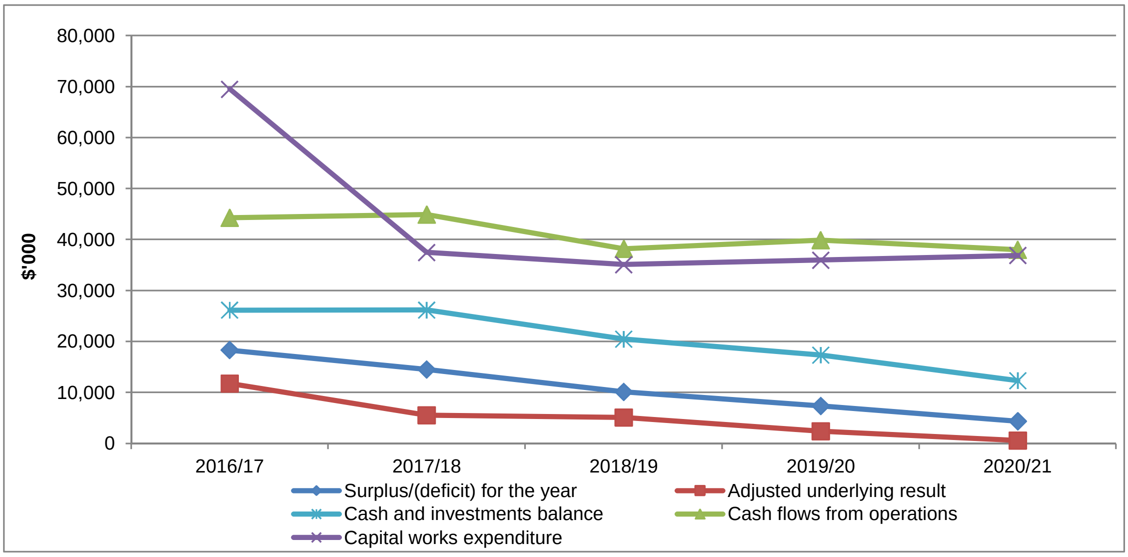
Key to Forecast Trend:

\+ Forecasts improvement in Council's financial performance/financial position indicator

o Forecasts that Council's financial performance/financial position indicator will be steady

\- Forecasts deterioration in Council's financial performance/financial position indicator

The following graph shows the general financial indicators over the four year period.



The key outcomes of the Plan are as follows:

- **Financial sustainability (Section 11)** - Cash and investments is forecast to decrease over the four year period from $26.21 million to $12.36 million driven by reasonable cost assumptions against the rate capping expectations which limit revenue growth.
- **Rating levels (Section 15)** – Modest rate increases are forecast over the four years at an average of 2%.
- **Borrowing strategy (Section 16)** – Borrowings are forecast to reduce from $19.3 million to $7.0 million over the four year period.

15. Rating information

This section contains information on Council's past and foreshadowed rating levels along with Council's rating structure and the impact of changes in property valuations. This section should be read in conjunction with Council's Rating Strategy which is available on Council's website.

15.1 Rating context

In developing the Strategic Resource Plan (referred to in Section 14), rates and charges were identified as an important source of revenue, accounting for 72% of the total revenue received by Council annually. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the Victorian community.

15.2 Future rates and charges

The following table sets out future proposed increases in revenue from rates and charges and the total rates to be raised, based on the forecast financial position of Council as at 30 June 2017, and proposed rate caps set by the State Government.

Year	General Rate Increase %	Municipal Charge Increase %	Waste Service Charge Increase %	Green Waste Charge Increase %	Total Rates Raised $'000
2016/17	2.50	-100.00	100.00	0.00	155,549
2017/18	2.00	N/A	2.07	0.00	161,247
2018/19	2.00	N/A	2.00	0.00	164,863
2019/20	2.00	N/A	2.00	0.00	169,096
2020/21	2.00	N/A	2.00	0.00	173,433

15.3 Rating structure

Council has established a rating structure which is comprised of three key elements. These are:

- Property values, form the central basis of rating under the *Local Government Act 1989*
- A user pays component to reflect usage of certain services provided by Council
- A fixed Waste Service charge per property to recover full cost of waste services

Striking a proper balance between these elements provides equity in the distribution of the rate burden across residents.

Having reviewed the various valuation bases for determining the property value component of rates, Council has determined to apply a Capital Improved Value (CIV) basis on the grounds that it provides the most equitable distribution of rates across the municipality. There are currently no plans to change that basis, but Council does review its rating structure at least every four years.

The existing rating structure comprises four differential rates (agricultural land, commercial vacant, industrial vacant and residential vacant land). These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the Act. Under the Cultural and Recreational Lands Act 1963, provision is made for a Council to levy the rate for recreational lands at "such amount as the municipal council thinks reasonable having regard to the services provided by the municipal council in relation to such lands and having regard to the benefit to the community derived from such recreational lands". Agricultural land rate is 35% of the general rate (excluding house and curtilage). Residential vacant land is set at 120%, industrial and commercial land is at 140% of the general rate.

At the Mornington Peninsula Shire, it has been determined not to apply a differential rating for Retirement Villages but to apply a bulk discount to the capital-improved values of those units that are not on 'Strata Title'. Following discounts are applied for those units that are on:

- Loan/Lease arrangement - 20%
- Loan/Licence arrangement - 20%
- Residents owning the unit and leasing the land ongoing - 15%
- Strata - no discount

The following table summarises the rates to be determined for the 2017/18 year. A more detailed analysis of the rates to be raised is contained in Section 7 Rates and Charges.

Rate type	How applied	2016/17	2017/18	Total Raised $000's	Change
General rates	Cents/$ CIV	0.20964	0.21383	129,360	2.0%
Vacant residential rates	Cents/$ CIV	0.25160	0.25659	4,631	2.0%
Vacant commercial rates	Cents/$ CIV	0.29350	0.29936	137	2.0%
Vacant industrial rates	Cents/$ CIV	0.29350	0.29936	207	2.0%
MP Agricultural land rates	Cents/$ CIV	0.07340	0.07484	1,884	2.0%
Waste service charge	$/ property	$193	$197	19,688	2.1%
Opt-in green waste charge	$/ property	$135	$135	3,927	0.0%

16. Summary of other strategies

This section sets out other strategies that have been developed and incorporated into the Strategic Resource Plan namely borrowings.

16.1 Borrowings

In developing the Strategic Resource Plan, Council has recognised that it was previously both appropriate and necessary to borrow to fund the provision of major infrastructure assets. Council has the capacity in the future to borrow for major projects because the various prudential ratios are all low risk.

Council has however recognised that it is necessary to pay down significant old debt and to improve our capacity for capital works through increased rate income and thus shift our reliance on loan funds to major strategic projects only.

For the 2017/18 year, there are budgeted Green Initiative Borrowings of $4.97 million (Street Lighting Bulk LED Upgrade priority project), after making loan repayments of $7.40 million, will reduce its total borrowings to $16.89 million as at 30 June 2018. The budgeted Green Initiative Borrowings will achieve an ongoing net cash benefit to the Shire from the second year of implementation. The Street Lighting Bulk LED Upgrade is the single largest greenhouse gas emission mitigation project the Shire can undertake and is forecast to reduce the Shire's carbon footprint by 10%.

The following table sets out future proposed borrowings, based on the forecast financial position of Council as at 30 June 2017.

Year	New Borrowings $'000	Principal Paid $'000	Interest Paid $'000	Balance 30 June $'000
2016/17	-	7,595	1,411	19,319
2017/18	4,969	7,402	1,186	16,886
2018/19	-	4,625	904	12,261
2019/20	-	3,019	684	9,242
2020/21	-	2,222	519	7,020

The table below shows information on borrowings specifically required by the Regulations.

	2016/17 $'000	2017/18 $'000
Total amount borrowed as at 30 June of the prior year	26,914	**19,319**
Total amount proposed to be borrowed (Green Initiatives)	-	**4,969**
Total amount projected to be redeemed	(7,595)	**(7,402)**
Total amount of borrowings as at 30 June	19,319	**16,886**

Appendix A

Fees and charges schedule

This appendix presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2017/18 year.

Appendix A

Register of Fees and Charges 2017/18 (includes GST)

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Strategic Planning							
Strategic Planning	Planning Permit Amendment Fee	Consider request to adopt a Planning Scheme	Statutory	free	539.98	453.00	-16%
Strategic Planning	Planning Permit Application Fee	Consider request to amend a Planning Scheme	Statutory	free	822.34	2,871.00	249%
Strategic Planning	Planning Permit Amendment Fee	Consider request to approve an amendment	Statutory	free	822.34	453.00	-45%
Strategic Planning	Planning Permit Amendment Fee	Consider submissions to change amendment - 11-20 submissions	Statutory	free	-	28,437.00	New
Strategic Planning	Planning Permit Amendment Fee	Consider submissions to change amendment - more than 20 submissions	Statutory	free	-	30,014.00	New
Strategic Planning	Planning Permit Amendment Fee	Consider submissions to change amendment - up to 10 submissions	Statutory	free	-	14,232.00	New
Strategic Planning	Demolition Heritage Checks	Processing of Section 29A Application for Report and Consent for Demolition	Council	free	59.64	64.10	7%
Planning Services							
Statutory Planning	Planning Permit Amendment Fee	Amend description of permit or conditions	Statutory	free	102.00	1,240.00	1116%
Statutory Planning	Planning Permit Amendment Fee	Any other Development & use costing $0 to $10,000	Statutory	free	102.00	188.00	84%
Statutory Planning	Planning Permit Amendment Fee	Any other Development (including 2 or more dwellings) costing $0 to $100,000	Statutory	free	-	1,080.00	New
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing $0 to $100,000	Statutory	free	-	1,080.00	New
Statutory Planning	Planning Permit Amendment Fee	Any other Development (including 2 or more dwellings) costing $1,000,000 +	Statutory	free	-	3,213.00	New
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing $1,000,001 to $5,000,000	Statutory	free	-	3,213.00	New
Statutory Planning	Planning Permit Amendment Fee	Any other Development (including 2 or more dwellings) costing $100,001 to $1,000,000	Statutory	free	-	1,456.00	New
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing $100,001 to $1,000,000	Statutory	free	-	1,456.00	New
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing $15,000,001 to $50,000,000	Statutory	free	-	24,151.00	New
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing $5,000,001 to $15,000,000	Statutory	free	-	8,189.00	New
Statutory Planning	Planning Permit Application Fee	Any other Development (including 2 or more dwellings) costing $50.01m+	Statutory	free	16,130.00	54,282.00	237%
Statutory Planning	Planning Permit Amendment Fee	Any other development & use amend description of permit or conditions or amend the permit in any oth	Statutory	free	502.00	1,240.00	147%
Statutory Planning	Planning Permit Amendment Fee	Change of use permit	Statutory	free	502.00	1,240.00	147%
Statutory Planning	Planning Permit Application Fee	Change of use permit	Statutory	free	502.00	1,240.00	147%
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing $0 to $10,000	Statutory	free	-	188.00	New
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing $0 to $10,000	Statutory	free	102.00	188.00	84%
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing $1,000,001 to $2,000,000	Statutory	free	-	1,407.00	New
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing $10,001 to $100,000	Statutory	free	239.00	592.00	148%
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing $10,001 to $100,000	Statutory	free	239.00	592.00	148%
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing $100,001 to $500,000	Statutory	free	-	1,212.00	New
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing $100,001 to $500,000	Statutory	free	-	1,212.00	New
Statutory Planning	Planning Permit Application Fee	Development of 1 Dwelling costing $500,001 to $1,000,000	Statutory	free	-	1,310.00	New
Statutory Planning	Planning Permit Amendment Fee	Development of 1 Dwelling costing $500,001 to $2,000,000	Statutory	free	-	1,310.00	New
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - Certificates of Compliance	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Easements/Restrictions/Rights of Way - Certificates of Compliance	Statutory	free	147.00	306.00	108%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To create, vary or remove a restriction within the meaning of th	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Easements/Restrictions/Rights of Way - To create, vary or remove a restriction within the meaning of th	Statutory	free	541.00	1,240.00	129%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To create, vary or remove an easement other than a right of wa	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Easements/Restrictions/Rights of Way - To create, vary or remove an easement other than a right of wa	Statutory	free	404.00	1,240.00	207%
Statutory Planning	Planning Permit Amendment Fee	Easements/Restrictions/Rights of Way - To remove a restriction (within the meaning of the Subdivision ,	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Easements/Restrictions/Rights of Way - To remove a restriction (within the meaning of the Subdivision ,	Statutory	free	249.00	1,240.00	398%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Statutory Planning	Planning Permit Amendment Fee	For the agreement to a proposal to amend or end an agreement under Section 173 of the Planning & E	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	For the agreement to a proposal to amend or end an agreement under Section 173 of the Planning & E	Statutory	free	-	620.00	New
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Amend description of permit or conditions	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Subdivision - Amend description of permit or conditions	Statutory	free	502.00	1,240.00	147%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Boundary Realignment and Consolidations	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Subdivision - Boundary Realignment and Consolidations	Statutory	free	386.00	1,240.00	221%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Boundary realignments	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Subdivision - Boundary realignments	Statutory	free	386.00	1,240.00	221%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Other (including 3 or more lots)	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Subdivision - Other (including 3 or more lots)	Statutory	free	1,283.00	1,240.00	-3%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision into two lots only	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Subdivision - Subdivision into two lots only	Statutory	free	772.00	1,240.00	61%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision of an existing Building	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Subdivision - Subdivision of an existing Building	Statutory	free	386.00	1,240.00	221%
Statutory Planning	Planning Permit Amendment Fee	Subdivision - Subdivision of existing building	Statutory	free	-	1,240.00	New
Statutory Planning	Planning Permit Application Fee	Subdivision - Subdivision of existing building	Statutory	free	386.00	1,240.00	221%
Statutory Planning	Planning Permit Amendment Fee	Vegetation Removal - 1 tree	Statutory	free	-	188.00	New
Statutory Planning	Planning Permit Application Fee	Vegetation Removal - 1 tree	Statutory	free	102.00	188.00	84%
Statutory Planning	Planning Permit Amendment Fee	Vegetation Removal - 2 or more trees	Statutory	free	-	376.00	New
Statutory Planning	Planning Permit Application Fee	Vegetation Removal - 2 or more trees	Statutory	free	102.00	376.00	269%
Statutory Planning	Planning Permit Amendment Fee	VicSmart Applications - $0 to $10,000	Statutory	free	-	188.00	New
Statutory Planning	Planning Permit Application Fee	VicSmart Applications - $0 to $10,000	Statutory	free	-	188.00	New
Statutory Planning	Planning Permit Amendment Fee	VicSmart Applications - $10,000+	Statutory	free	-	404.00	New
Statutory Planning	Planning Permit Application Fee	VicSmart Applications - $10,000+	Statutory	free	-	404.00	New
Statutory Planning	Planning Permit Amendment Fee	VicSmart Applications to subdivided the or consolidate the land	Statutory	free	-	188.00	New
Statutory Planning	Planning Permit Application Fee	VicSmart Applications to subdivided the or consolidate the land	Statutory	free	-	188.00	New
Environmental Health							
Environmental Health	Prescribed Accommodation Registration	Accommodation	Council	free	321.00	333.00	4%
Environmental Health	Food Premises Registration	Application for Transfer of Registration of Food Premises	Council	free	167.00	172.00	3%
Environmental Health	Health Premises Registration	Application for Transfer of Registration of Health Premises	Council	free	107.00	110.54	3%
Environmental Health	Health Premises Registration	Application for a Pre-Purchase Inspection	Council	free	468.00	483.00	3%
Environmental Health	Health Premises Registration	Beautician	Council	free	209.00	216.00	3%
Environmental Health	Food Premises Registration	Class 1 High Risk Food Premises	Council	free	367.00	379.00	3%
Environmental Health	Food Premises Registration	Class 2 Bed and Breakfast serving less than 6 Guest at breakfast only	Council	free	356.00	368.00	3%
Environmental Health	Food Premises Registration	Class 2 Medium Risk Food Premises	Council	free	484.00	500.00	3%
Environmental Health	Food Premises Registration	Class 3 Low Risk Food Premises	Council	free	334.00	322.00	-4%
Environmental Health	Health Premises Registration	Ear Piercing	Council	free	209.00	216.00	3%
Environmental Health	Fines and Prosecutions	Food Act Infringement Level 5 Infringement (5 Penalty Units)	Statutory	free	771.00	777.00	1%
Environmental Health	Fines and Prosecutions	Food Act Infringement Level 6 Infringement (10 Penalty Units)	Statutory	free	1,544.00	1,555.00	1%
Environmental Health	Health Premises Registration	New Premises Application Fee - Hairdressers	Council	free	250.00	258.00	3%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 1 High Risk Food Premises	Council	free	550.00	568.00	3%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 2 Bed & Breakfast serving less than 6 guests at breakfast only	Council	free	535.00	553.00	3%
Environmental Health	Food Premises Registration	New Premises Application Fee Class 2 Medium Risk Food Premises	Council	free	725.00	750.00	3%
Environmental Health	Food Premises Registration	New premises Application Fee Class 3 Low Risk Food Premises	Council	free	501.00	518.00	3%
Environmental Health	Health Premises Registration	Registration of a Health Premises - Tattooist	Council	free	240.00	248.00	3%
Environmental Health	Septic Tank Application	Septic Installations - Application to Alter - Minor Alteration	Council	free	178.00	183.00	3%
Environmental Health	Septic Tank Application	Septic Installations - Application to Install/alter	Council	free	678.00	700.00	3%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Environmental Health	Septic Tank Application	Septic Tank Search Application	Council	free	178.00	100.00	-44%
Environmental Health	Solicitors Inquiries	Solicitors Enquiries - Information GST exempt	Council	free	468.00	483.00	3%
Environmental Health	Fines and Prosecutions	Tobacco Act Infringement Level 4 Infringement (4 Penalty Units)	Statutory	free	618.00	622.00	1%
Planning Compliance							
Planning Enforcement	Fines and Prosecutions	Planning Infringement Notice (10 Penalty Units)	Statutory	free	1,544.00	1,590.00	3%
Planning Enforcement	Fines and Prosecutions	Planning Infringement Notice (5 Penalty Units)	Statutory	free	771.00	794.00	3%
Shire Rangers							
Traffic Control	Parking Infringement	Parking Infringement Level 1 (.5 Penalty Unit)	Statutory	free	77.00	78.00	1%
Traffic Control	Parking Infringement	Parking Infringement Level 2 (.6 Penalty Unit)	Statutory	free	91.00	93.00	2%
Traffic Control	Parking Infringement	Parking Infringement Level 3 (1 Penalty Unit)	Statutory	free	152.00	155.00	2%
Animal Management							
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 1 (.5 Penalty Units)	Statutory	free	77.00	78.00	1%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 2 (1 Penalty Units)	Statutory	free	155.00	155.00	0%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 3 (1.5 Penalty Units)	Statutory	free	232.00	233.00	0%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 4 (2 Penalty Units)	Statutory	free	308.00	311.00	1%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 5 (2.5 Penalty Units)	Statutory	free	386.00	389.00	1%
Animal Management	Infringements - Dogs/Cats	Animal Infringement - Level 8 (4 Penalty Units)	Statutory	free	618.00	622.00	1%
Rangers	Domestic Animal Business	Domestic Animal Business annual licence fee	Council	free	237.00	245.00	3%
Local Laws Permits and Fees							
Bulk Rubbish Containers	Local Laws	Bulk Bin - Annual Fee	Council	free	312.00	320.00	3%
Bulk Rubbish Containers	Local Laws	Bulk Bin - One Off Fee	Council	free	50.00	50.00	0%
Local Laws	Local Laws Prosecutions	Local Law Infringement	Council	free	100.00	100.00	0%
Bulk Rubbish Containers	Local Laws	Permit fee $50 - Bulk Bin Placement	Council	free	50.00	50.00	0%
Local Laws	Local Laws	Permits - Application for Local Law Permit (General)	Council	free	50.00	50.00	0%
Traffic Control	Vehicle Impound	Release fees from impounded vehicles	Council	taxable	285.00	294.00	3%
Parking and Launching							
Boat Ramp Parking/launching	Launch a Boat and Park Boat & Trailer	Annual Pass	Council	taxable	125.00	130.00	4%
Boat Ramp Parking/launching	Launch a Boat and Park Boat & Trailer	Casual Day Pass	Council	taxable	12.00	12.00	0%
Fire Prevention							
Fire Prevention	Fire Prevention	Infringement Notice (10 Penalty Units)	Statutory	free	1,544.00	1,555.00	1%
Fire Prevention	Fire Prevention	Permit to Burn	Council	free	50.00	50.00	0%
Fire Prevention	Fire Prevention	Fire Prevention Compulsory Clearance Administration Fee	Council	free	82.50	82.50	0%
Animal Shelter Mornington							
Animal Management	Impound Release - Dog /Cat	Animal Accommodation Cost per day	Council	taxable	38.00	39.00	3%
Other Impound	Other Impound	Impound Release Fee - Large Goods (eg. shipping container)	Council	taxable	336.00	347.00	3%
Other Impound	Other Impound	Impound Release Fee - Medium Goods	Council	taxable	90.00	93.00	3%
Other Impound	Other Impound	Impound Release Fee - Small Goods (eg. street furniture, alcohol)	Council	taxable	28.00	29.00	4%
Signage	Signage	Signage release fee	Council	taxable	74.00	76.00	3%
Animal Management	Stock Release	Stock Large Multiple (cows horses)	Council	taxable	324.00	335.00	3%
Animal Management	Stock Release	Stock Large Single (cow horse)	Council	taxable	219.00	226.00	3%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Animal Management	Stock Release	Stock Small Multiple (sheep goat)	Council	taxable	127.00	131.00	3%
Animal Management	Stock Release	Stock Small Single (sheep goat)	Council	taxable	57.00	59.00	4%
Animal Management	Animal Surrender	Surrender fee	Council	free	50.00	50.00	0%
Statutory Building							
Building	Building Regulations Part 11 (POPE)	Charge per hour for officer time assessing place of public entertainment applications	Council	taxable	133.00	137.00	3%
Building	Section 30 (permit notification)	External building permit document lodgement with Council	Statutory	free	38.00	39.00	3%
Building	Information Request Copy of Commercial	Information Request Copy of Commercial plans	Council	free	201.00	208.00	3%
Building	Information Request Copy of House Plan	Information Request Copy of Residential plans	Council	taxable	97.00	100.00	3%
Building	Building Regulations Part 11 (POPE)	POPE Category 2	Council	taxable	399.00	412.00	3%
Building Permit	Building Regulations Part 11 (POPE)	POPE Category 3 (Major Event)	Council	taxable	1,727.00	1,784.00	3%
Building	Information request in accordance with R	Reg 326 Certificates (permit information)	Statutory	free	51.00	53.00	4%
Building	Flood Prone Approval	Report and Consent (Flood)	Statutory	free	255.00	263.00	3%
Building	Building Regulations 2006 Part 4 (each a	Report and Consent each additional Regulation	Statutory	free	89.00	92.00	3%
Env Protection Special Projects							
Trolley Impound	Trolley Impound	Trolley release fee	Council	taxable	68.00	70.00	3%
Traffic and Transport							
Directional Signage Applicati	Directional Signage Applications	Directional Signage Applications - for one sign	Council	free	75.00	75.00	0%
Directional Signage Applicati	Directional Signage Applications	Directional Signage Applications - for two or more signs	Council	free	125.00	125.00	0%
The Briars							
The Briars Park	Venue Hire	Commercial Hire - Barn	Council	taxable	1,200.00	1,200.00	0%
The Briars Park	Venue Hire	Commercial Hire - Garden	Council	taxable	1,200.00	1,200.00	0%
The Briars Park	Venue Hire	Commercial Photography	Council	taxable	315.00	315.00	0%
The Briars Park	Venue Hire	Community Events - Barn Hire - Thu - Sun	Council	taxable	-	350.00	New
The Briars Park	Venue Hire	Community Events - Barn Hire Mon-Wed	Council	taxable	-	150.00	New
The Briars Park	Venue Hire	Concerts / Festivals - Hire of Grounds	Council	taxable	-	1,200.00	New
The Briars Park	Venue Hire	Edwardian Room Hire - includes theatre performances and rehearsals	Council	taxable	512.00	512.00	0%
The Briars Park	Venue Hire	Grounds Wedding	Council	taxable	512.00	512.00	0%
The Briars Park	Homestead Entry - Adult	Homestead Entry - Adult	Council	taxable	10.00	10.00	0%
The Briars Park	Homestead Entry - Children	Homestead Entry - Children	Council	taxable	5.00	5.00	0%
The Briars Park	Homestead Entry - Concession	Homestead Entry - Concession	Council	taxable	5.00	5.00	0%
The Briars Park	Homestead Entry - Families	Homestead Entry - Families	Council	taxable	15.00	15.00	0%
The Briars Park	Homestead Entry - School Children	Homestead Entry - School Children	Council	taxable	5.00	5.00	0%
The Briars Park	Venue Hire	Homestead kitchen hire	Council	taxable	380.00	380.00	0%
The Briars Park	Program Charge	Junior ranger program	Council	taxable	-	17.00	New
The Briars Park	Venue Hire	Meetings / Workshops - The Eco Living Display Centre Meeting Room - Commercial - per hour	Council	taxable	-	20.00	New
The Briars Park	Venue Hire	Meetings / Workshops - The Eco Living Display Centre Meeting Room - Community Groups - per hour	Council	taxable	-	10.00	New
The Briars Park	Venue Hire	Meetings / Workshops - Theatrette	Council	taxable	-	155.00	New
The Briars Park	Program Charge	Night walk - Adult	Council	taxable	-	15.00	New
The Briars Park	Program Charge	Night walk - Child	Council	taxable	-	12.00	New
The Briars Park	Ponding	Ponding (Ranger led dip netting per head)	Council	taxable	6.00	6.00	0%
The Briars Park	Ranger Talk	Ranger Talk (per head)	Council	taxable	6.00	6.00	0%
The Briars Park	Venue Hire	Wedding Ceremonies - Garden - per hour	Council	taxable	-	375.00	New
The Briars Park	Venue Hire	Wedding Ceremonies, Wedding Receptions and Engagements - Barn	Council	taxable	1,200.00	1,200.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
The Briars Park	Venue Hire	Wedding Photos/Commercial photography gardens and Homestead	Council	taxable	-	500.00	New
Drainage & Geotechnical							
Asset Construction and Prote	Build over easement	Build over easement	Council	free	66.00	66.00	0%
Asset Construction and Prote	Drainage Information Certificates	Drainage Point of Discharge	Statutory	free	60.00	64.00	7%
Asset Construction and Prote	Drainage Information Certificates	To Build over easement	Statutory	free	66.00	66.00	0%
Asset Construction and Prote	Drainage Information Certificates	Underground Drainage Pipe Information	Statutory	free	60.00	60.00	0%
Construction Management							
Asset Protection							
Asset Construction and Prote	Non-Utility Minor Works in Road Reserve	Consent to undertake works within a road reserve (Minor Works)	Statutory	free	64.00	65.00	2%
Asset Construction and Prote	Non-Utility Major Works in Road Reserve	Consent to undertake works within a road reserve (incl Vehicle Crossings)	Statutory	free	148.00	150.00	1%
Asset Construction and Prote	Adjustment	Permit application to erect a hoarding or overhead protective awning	Council	free	293.00	297.00	1%
Asset Construction and Prote	Private Building Works	Private Building Works (Council Assets)	Council	free	160.00	162.00	1%
Buildings & Open Space Project Mmnt							
Waste Collection							
Garbage Collection	Extra Capacity Garbage Bins (per litre)	Extra Capacity Garbage Bins (per litre)	Council	free	3.60	3.65	1%
Recycling Collection	Extra Capacity 240 litre	Extra capacity 240 litre bin	Council	free	62.00	62.00	0%
Waste Disposal							
Waste Disposal Centres	Commercial Vehicles	0.5m3 Asbestos of Domestic Origin Only	Council	taxable	97.00	100.00	3%
Waste Disposal Centres	Dead Animals	Animals (single animal-no larger than a dog)	Council	taxable	6.50	6.50	0%
Waste Disposal Centres	Green Waste	Bag (40 Litre) - non-resident	Council	taxable	4.50	4.50	0%
Waste Disposal Centres	Green Waste	Bag (40 Litre) - resident	Council	taxable	4.50	4.50	0%
Waste Disposal Centres	Garbage	Bag (40 Litres) - commercial	Council	taxable	8.50	9.00	6%
Waste Disposal Centres	Garbage	Bag (40 Litres) - non-resident	Council	taxable	9.00	9.50	6%
Waste Disposal Hoppers	Garbage	Bag (40 litres) - Commercial.	Council	taxable	8.50	9.00	6%
Waste Disposal Hoppers	Garbage	Bag (40 litres) - non-resident	Council	taxable	9.00	9.50	6%
Waste Disposal Centres	Garbage	Bag (40 litres) - resident	Council	taxable	5.50	5.50	0%
Waste Disposal Hoppers	Garbage (Hoppers)	Bag (40 litres) - resident	Council	taxable	5.50	5.50	0%
Waste Disposal Centres	Green Waste	Bag (40) litre - commercial	Council	taxable	5.00	5.50	10%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40) litres - Commercial	Council	taxable	5.50	5.50	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40) litres - non- resident	Council	taxable	4.50	4.50	0%
Waste Disposal Hoppers	Green waste (Flinders Only)	Bag (40) litres - resident	Council	taxable	4.50	4.50	0%
Waste Disposal Centres	Garbage	Base Rate Per Cubic Metre - commercial	Council	taxable	96.00	98.00	2%
Waste Disposal Centres	Green Waste	Base Rate Per Cubic Metre - commercial	Council	taxable	38.00	39.00	3%
Waste Disposal Centres	Garbage	Base Rate Per Cubic Metre - non-resident	Council	taxable	113.00	115.00	2%
Waste Disposal Centres	Green Waste	Base Rate Per Cubic Metre - non-resident	Council	taxable	33.00	34.00	3%
Waste Disposal Hoppers	Garbage	Base Rate per Cubic Metre - commercial	Council	taxable	96.00	98.00	2%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - commercial	Council	taxable	38.00	39.00	3%
Waste Disposal Hoppers	Garbage	Base Rate per Cubic Metre - non-resident	Council	taxable	113.00	115.00	2%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - non-resident	Council	taxable	33.00	34.00	3%
Waste Disposal Hoppers	Garbage (Hoppers)	Base Rate per Cubic Metre - resident	Council	taxable	76.00	77.00	1%
Waste Disposal Hoppers	Green waste (Flinders Only)	Base Rate per Cubic Metre - resident	Council	taxable	33.00	34.00	3%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Waste Disposal Centres	Green Waste	Base Rate per cubic Metre - resident	Council	taxable	33.00	34.00	3%
Waste Disposal Centres	Commercial Vehicles	Base Rate per cubic metre - landfill - commercial	Council	taxable	113.00	116.50	3%
Waste Disposal Centres	Garbage	Base Rate per cubic metre - resident	Council	taxable	76.00	77.00	1%
Waste Disposal Centres	Commercial Vehicles	Base rate per tonne - tonne	Council	taxable	226.00	233.00	3%
Waste Disposal Centres	Monitor Products	CRT/LCD/Plasma/TV's	Council	taxable	9.00	9.00	0%
Waste Disposal Centres	Car Body	Car Body with tank tyres and rims	Council	taxable	100.00	103.00	3%
Waste Disposal Hoppers	Garbage	Car Boot (240 litres) - commercial	Council	taxable	23.50	24.00	2%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - commercial	Council	taxable	9.00	9.50	6%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - commercial.	Council	taxable	9.00	9.50	6%
Waste Disposal Centres	Garbage	Car Boot (240 litres) - non-resident	Council	taxable	28.50	29.00	2%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - non-resident	Council	taxable	8.00	8.50	6%
Waste Disposal Hoppers	Garbage	Car Boot (240 litres) - non-resident	Council	taxable	28.50	29.00	2%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - non-resident	Council	taxable	8.00	8.50	6%
Waste Disposal Centres	Garbage	Car Boot (240 litres) - resident	Council	taxable	19.00	19.50	3%
Waste Disposal Centres	Green Waste	Car Boot (240 litres) - resident	Council	taxable	8.00	8.50	6%
Waste Disposal Hoppers	Garbage (Hoppers)	Car Boot (240 litres) - resident	Council	taxable	19.00	19.50	3%
Waste Disposal Hoppers	Green waste (Flinders Only)	Car Boot (240 litres) - resident	Council	taxable	8.00	8.50	6%
Waste Disposal Centres	Garbage	Car Boot (240 litres)- commercial	Council	taxable	23.50	24.00	2%
Waste Disposal Centres	Tyres	Car.	Council	taxable	9.00	9.00	0%
Waste Disposal Centres	Dead Animals	Chickens (car boot-240 litres)	Council	taxable	26.50	27.30	3%
Waste Disposal Centres	Dead Animals	Chickens/Animals (per cubic metre)	Council	taxable	104.00	107.00	3%
Waste Disposal Centres	Garbage	Garbage (Soil/Bricks/Concrete/Rubble)	Council	taxable	127.00	130.00	2%
Waste Disposal Centres	Tyres	Heavy Truck or Car Tyre on Rim.	Council	taxable	17.00	17.00	0%
Waste Disposal Centres	Tyres	Light Truck.	Council	taxable	12.00	12.00	0%
Waste Disposal Centres	Mattress	Mattress Double	Council	taxable	24.00	24.00	0%
Waste Disposal Centres	Mattress	Mattress Single	Council	taxable	19.00	19.00	0%
Waste Disposal Centres	Fridges	Not degassed Fridge, Freezer or Air Conditioner	Council	taxable	21.00	21.60	3%
Family Day Care							
School Holiday Program							
School Holiday Progam	Registration Fee	Bentons SHP	Council	free	56.00	58.00	4%
School Holiday Progam	Registration Fee	Hastings SHP	Council	free	56.00	58.00	4%
School Holiday Progam	Registration Fee	Mornington SHP	Council	free	56.00	58.00	4%
Kindergartens							
Preschool Central Enrolment	Preschool Central Enrolment Program	Preschool Central Enrolment Program	Council	free	10.00	12.00	20%
Home Care General							
Home Care	Home and Community	Home Care Standard Rate	Other	free	6.20	6.45	4%
Home Care	Home and Community	Personal Care Standard Rate	Other	free	4.60	4.80	4%
Home Care	Home and Community	Respite Care Standard Rate	Other	free	3.10	3.20	3%
Home Care Specific							
Specific Home Care	Sliding Scale	Home Care Standard Rate	Other	free	6.20	6.45	4%
Specific Home Care	Sliding Scale	Personal Care Standard Rate	Other	free	4.60	4.80	4%
Specific Home Care	Sliding Scale	Respite Care Standard Rate	Other	free	3.10	3.20	3%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Brokerage Program							
Home Care Brokerage	Brokerage - Community Aged Care Pack	Home Care, Personal Care & Respite Care 7am-7pm	Other	free	50.00	51.90	4%
Home Care Brokerage	Brokerage - Community Aged Care Pack	Home Care, Personal Care & Respite Care out of normal hours	Other	free	66.50	69.20	4%
Home Maintenance							
Home Maintenance - Linkage	Home Maintenance - Brokerage	Home Maintenance - brokerage	Other	taxable	47.60	49.55	4%
Home Maintenance	Property Maintenance	Standard Fee Rate (plus cost of materials)	Other	free	12.50	13.05	4%
Access and Mobility							
Dial A Bus	Community Transport	Dial-A-Bus	Other	taxable	1.00	2.00	100%
Home Care	Social Support	Outings & Excursions	Other	free	12.55	6.00	-52%
Delivered Meals							
Delivered Meals	Brokerage Meals	Meals on Wheel Brokerage Full Cost Recovery	Other	taxable	15.40	16.30	6%
Delivered Meals	HACC Meals - Standard Fee	Meals on Wheels Standard Fee	Other	free	8.10	8.60	6%
Community & Special Events							
Events	Hire & Set-up Fee Marquee	24 Hour Hire - Marquee - Commercial	Council	taxable	1,144.00	1,495.00	31%
Events	Hire & Set-up Marquee	24 Hour Hire - Marquee - Community	Council	taxable	702.00	895.00	27%
Events	Hire & Set-up Fee Soundshell	24 Hour Hire - Soundshell - Commercial	Council	taxable	1,144.00	1,495.00	31%
Events	Hire & Set-up Fee Soundshell	24 Hour Hire - Soundshell - Community	Council	taxable	598.00	940.00	57%
Events	Event Application	Application Fee - Wedding Permit	Council	free	60.00	250.00	317%
Events	Event Application	Event Registration Fee	Council	free	-	160.00	New
Events	Event Application	Filming Fee	Council	free	-	225.00	New
Events	Signage	Inserts for notice boards	Council	taxable	5,000.00	200.00	-96%
Recreation Facilities							
Recreation Facilities	Recreation Facilities Hire	AFL Junior - Winter	Council	taxable	1,098.00	1,141.92	4%
Recreation Facilities	Recreation Facilities Hire	AFL Senior - Winter	Council	taxable	2,635.00	2,740.40	4%
Recreation Facilities	Recreation Facilities Hire	Athletics - Summer	Council	taxable	1,472.00	1,531.00	4%
Recreation Facilities	Recreation Facilities Hire	Baseball - Winter	Council	taxable	1,256.00	1,306.24	4%
Recreation Facilities	Recreation Facilities Hire	Netball - Winter	Council	taxable	4,665.00	4,851.60	4%
Recreation Facilities	Recreation Facilities Hire	Schools - Regional Events	Council	taxable	314.00	326.56	4%
Recreation Facilities	Recreation Facilities Hire	Schools Flat rate 1/2 day	Council	taxable	32.00	33.28	4%
Recreation Facilities	Recreation Facilities Hire	Schools Flat rate Full day	Council	taxable	64.00	66.56	4%
Recreation Facilities	Recreation Facilities Hire	Secondary Reserve - Summer	Council	taxable	1,006.00	1,046.24	4%
Recreation Facilities	Recreation Facilities Hire	Soccer - Winter	Council	taxable	8,039.00	8,360.56	4%
Recreation Facilities	Recreation Facilities Hire	Sporting Clubs Annual Fees - Summer	Council	taxable	628.00	653.00	4%
Recreation Facilities	Recreation Facilities Hire	Township Reserve - Winter	Council	taxable	3,015.00	3,136.00	4%
Recreation Facilities	Recreation Facilities Hire	Township Reserve -Summer	Council	taxable	2,513.00	2,613.52	4%
Community Halls							
Community Halls	General	Bulk bookings changes	Council	taxable	-	2.00	New
Community Halls	General	Cancellation Fee	Council	taxable	60.00	60.00	0%
Community Halls	Daily Rate	Commercial	Council	taxable	250.00	265.00	6%
Community Halls	Evening Rate (4pm-12am)	Commercial	Council	taxable	475.00	500.00	5%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Community Halls	Hourly	Commercial	Council	taxable	45.00	50.00	11%
Community Halls - Secondary	Daily Rate	Commercial	Council	taxable	110.00	115.00	5%
Community Halls - Secondary	Evening Rate (4pm-12am)	Commercial	Council	taxable	300.00	315.00	5%
Community Halls - Secondary	Hourly	Commercial	Council	taxable	20.00	22.00	10%
Community Halls	Meeting Room - Commercial	Hourly	Council	taxable	25.00	25.00	0%
Community Halls	Meeting Room - Community	Hourly	Council	taxable	15.00	15.00	0%
Community Halls - Secondary	Meeting Room - Commercial	Hourly	Council	taxable	15.00	15.00	0%
Community Halls - Secondary	Meeting Room - Community	Hourly	Council	taxable	10.00	10.00	0%
Peninsula Community Theatre	PCT - Commercial	Hourly Rate - Large Meeting Room	Council	taxable	40.00	85.00	113%
Peninsula Community Theatre	PCT - Commercial	Hourly Rate - Small Meeting Room	Council	taxable	30.00	55.00	83%
Peninsula Community Theatre	PCT - Community	Hourly Rate - Large Meeting Room	Council	taxable	40.00	25.00	-38%
Peninsula Community Theatre	PCT - Community	Hourly Rate - Small Meeting Room	Council	taxable	30.00	10.00	-67%
Community Halls	Daily Rate	Not for Profit / Community	Council	taxable	150.00	150.00	0%
Community Halls	Evening Rate (4pm-12am)	Not for Profit / Community	Council	taxable	275.00	275.00	0%
Community Halls	Hourly	Not for Profit / Community	Council	taxable	25.00	25.00	0%
Community Halls - Secondary	Daily Rate	Not for Profit / Community	Council	taxable	55.00	55.00	0%
Community Halls - Secondary	Evening Rate (4pm-12am)	Not for Profit / Community	Council	taxable	160.00	160.00	0%
Community Halls - Secondary	Hourly	Not for Profit / Community	Council	taxable	10.00	10.00	0%
Foreshore Camping							
Foreshore Camping		Amenity Charge - Weekly	Council	taxable	-	10.00	New
Foreshore Camping		Off Season - Additional People - per night	Council	taxable	-	1.00	New
Foreshore Camping		Off Season - Non Powered - Nightly	Council	taxable	115.00	115.00	0%
Foreshore Camping		Off Season - Non Powered - Weekly	Council	taxable	100.00	100.00	0%
Foreshore Camping		Off Season - Pensioner Rate - Weekly	Council	taxable	110.00	110.00	0%
Foreshore Camping		Off Season - Post package	Council	taxable	995.00	998.00	0%
Foreshore Camping		Off Season - Powered - Nightly	Council	taxable	145.00	145.00	0%
Foreshore Camping		Off Season - Powered - Weekly	Council	taxable	125.00	125.00	0%
Foreshore Camping		Off Season - Powered Unoccupied - Weekly	Council	taxable	105.00	105.00	0%
Foreshore Camping		Off Season - Pre Package	Council	taxable	550.00	550.00	0%
Foreshore Camping		Off Season - Pre Package (Peak Campers)	Council	taxable	300.00	300.00	0%
Foreshore Camping		Peak Season - Additional People - after 2	Council	taxable	-	2.00	New
Foreshore Camping		Peak Season - Non Powered - Weekly	Council	taxable	225.00	240.00	7%
Foreshore Camping		Peak Season - Powered - Weekly	Council	taxable	330.00	345.00	5%
Foreshore Camping		Premium Charge - Weekly	Council	taxable	-	10.00	New
Mt Martha Golf Course							
Mt Martha Golf Course	Golf Fees	18 Holes	Council	taxable	29.00	29.00	0%
Mt Martha Golf Course	Golf Fees	18 Holes Concession	Council	taxable	21.50	22.50	5%
Mt Martha Golf Course	Golf Fees	18 holes for price of 9 Concession	Council	taxable	16.50	16.50	0%
Mt Martha Golf Course	Golf Fees	18 holes for the price of 9	Council	taxable	21.50	22.00	2%
Mt Martha Golf Course	Golf Fees	2 for 1 - 18 holes	Council	taxable	29.00	29.00	0%
Mt Martha Golf Course	Golf Fees	2 player 9 holes Inc Hire Cart	Council	taxable	49.00	49.00	0%
Mt Martha Golf Course	Golf Fees	2 players 18 holes Inc Hire Cart	Council	taxable	70.00	80.00	14%
Mt Martha Golf Course	Golf Fees	3 for 1 - 9 holes	Council	taxable	21.50	22.00	2%
Mt Martha Golf Course	Membership	5 day 12 Month (Concession)	Council	taxable	497.00	506.00	2%
Mt Martha Golf Course	Membership	5 day 12 month (Full)	Council	taxable	629.00	642.00	2%
Mt Martha Golf Course	Membership	5 day 3 month (Full)	Council	taxable	-	195.00	New

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Mt Martha Golf Course	Membership	5 day 3 month -Concession	Council	taxable	-	160.00	New
Mt Martha Golf Course	Membership	5 day 6 Month (Concession)	Council	taxable	304.00	310.00	2%
Mt Martha Golf Course	Membership	5 day 6 month (Full)	Council	taxable	378.00	381.00	1%
Mt Martha Golf Course	Membership	6 day 12 month (Concession)	Council	taxable	656.00	670.00	2%
Mt Martha Golf Course	Membership	6 day 12 month (Full)	Council	taxable	820.00	836.00	2%
Mt Martha Golf Course	Membership	6 day 3 month (Full)	Council	taxable	-	235.00	New
Mt Martha Golf Course	Membership	6 day 3 month -Concession	Council	taxable	-	200.00	New
Mt Martha Golf Course	Membership	6 day 6 Month (Concession)	Council	taxable	378.00	381.00	1%
Mt Martha Golf Course	Membership	6 day 6 month (Full)	Council	taxable	469.00	478.00	2%
Mt Martha Golf Course	Golf Fees	9 Holes	Council	taxable	22.00	22.00	0%
Mt Martha Golf Course	Golf Fees	9 Holes Concession	Council	taxable	16.50	17.00	3%
Mt Martha Golf Course	Golf Fees	Big Hole Fun Golf 9 holes	Council	taxable	21.50	21.50	0%
Mt Martha Golf Course	Golf Fees	Big Hole Fun Golf 9 holes concession	Council	taxable	16.50	16.50	0%
Mt Martha Golf Course	Golf Fees	Family 9 holes including hire clubs	Council	taxable	49.00	49.00	0%
Mt Martha Golf Course	Golf Fees	Family deal 1 Adult and 3 kids	Council	taxable	-	49.00	New
Mt Martha Golf Course	Golf Fees	Happy Hour cart deal -18 for 9 price	Council	taxable	-	28.00	New
Mt Martha Golf Course	Junior Tagholder	Junior Tag holder	Council	taxable	105.00	105.00	0%
Mt Martha Golf Course	Golf Fees	Pay for 3 and get 4th free 18 Holes	Council	taxable	-	88.00	New
Mt Martha Golf Course	Golf Fees	Pay for 3 and get 4th free deal 9 Holes	Council	taxable	-	66.00	New
Mt Martha Golf Course	Golf Fees	Promotional	Council	taxable	11.50	15.00	30%
Mt Martha Golf Course	Golf Fees	Public holiday surcharge	Council	taxable	-	10.00	New
Mt Martha Golf Course	Golf Fees	Twilight -Unlimited special	Council	taxable	18.50	18.50	0%
Mt Martha Golf Course	Golf Fees	Twilight Tag	Council	taxable	175.00	180.00	3%
Mt Martha Golf Course	Golf Fees	Twilight x1 + cart	Council	taxable	-	49.00	New
Mt Martha Golf Course	Golf Fees	Twilight x2 + cart	Council	taxable	-	65.00	New
Hastings Community Hub							
Hastings Community Hub	Gymnastics	GV Registration Fee Competitors	Council	taxable	-	64.00	New
Hastings Community Hub	Gymnastics	GV Registration Fee Gymfun to L6	Council	taxable	55.00	40.00	-27%
Hastings Community Hub	Gymnastics	GV Registration Fee Gymstar Term 4	Council	taxable	40.00	20.00	-50%
Hastings Community Hub	Gymnastics	GV Registration Fee Kinder Gym	Council	taxable	45.00	30.00	-33%
Hastings Community Hub	Gymnastics	GV Registration Fee Kinder Gym Term 4	Council	taxable	-	25.00	New
Hastings Community Hub	Gymnastics	Gym Fun	Council	taxable	11.25	11.50	2%
Hastings Community Hub	Gymnastics	Gymnastics Level 2	Council	taxable	11.25	11.50	2%
Hastings Community Hub	Gymnastics	Gymnastics Level 3 -6	Council	taxable	19.60	20.00	2%
Hastings Community Hub	Gymnastics	Kinder Gym	Council	taxable	11.25	11.50	2%
Hastings Community Hub	Gymnastics	Schools Program	Council	taxable	6.20	7.50	21%
Civic Reserve Leisure Centre							
Civic Reserve Leisure Centre	Group Fitness	10 Session Group Fitness pass	Council	taxable	108.00	108.00	0%
Civic Reserve Leisure Centre	Stadium	All Access - Basketball	Council	taxable	4.00	4.10	2%
Civic Reserve Leisure Centre	Stadium	Badminton - Court Hire - per court	Council	taxable	10.30	10.50	2%
Civic Reserve Leisure Centre	Centre Programs	Birthday Parties	Council	taxable	16.10	16.10	0%
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 12 month up front	Council	taxable	435.00	440.00	1%
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 12 month up front (conc)	Council	taxable	348.00	375.00	8%
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 3 month up front	Council	taxable	165.00	170.00	3%
Civic Reserve Leisure Centre	Group Fitness	CRRC Membership 3 month up front (conc)	Council	taxable	132.00	142.00	8%
Civic Reserve Leisure Centre	Group Fitness	Casual Group Fitness	Council	taxable	12.00	12.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym	Council	taxable	12.00	12.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym - All Access eligible	Council	taxable	6.70	6.70	0%
Civic Reserve Leisure Centre	Fitness Studio	Casual Gym 10 Session Pass	Council	taxable	100.00	100.00	0%
Sport and Leisure	Stadium	Casual Use (Non Timetabled)	Council	taxable	5.00	5.10	2%
Civic Reserve Leisure Centre	Fitness Studio	Civic Reserve 12 Month up front Membership	Council	taxable	435.00	435.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Civic Reserve 12 Month up front Membership (conc)	Council	taxable	348.00	348.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Civic Reserve 3 Month up front Membership	Council	taxable	165.00	165.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Civic Reserve 3 Month up front Membership (conc)	Council	taxable	132.00	132.00	0%
Civic Reserve Leisure Centre	Multi Purpose Room Commercial Hire	Commercial Hire	Council	taxable	38.30	38.30	0%
Civic Reserve Leisure Centre	Community Room	Community Room - Commercial Rate	Council	taxable	36.50	36.50	0%
Civic Reserve Leisure Centre	Community Room	Community Room - Community Rate	Council	taxable	28.00	28.00	0%
Sport and Leisure	Stadium	Competition Hire - Full Court	Council	taxable	33.50	34.20	2%
Civic Reserve Leisure Centre	Centre Programs	KidZ Fun PhyZ Primary 1 hour	Council	taxable	11.00	11.00	0%
Civic Reserve Leisure Centre	Centre Programs	Kidz Fun Phyz - 1 and 1/2 hr	Council	taxable	16.00	16.00	0%
Civic Reserve Leisure Centre	All Access	Living Longer Living Stronger Session Pass	Council	taxable	6.03	60.30	900%
Sport and Leisure	Child Care	Occasional Care 1st Child	Council	free	9.00	9.50	6%
Sport and Leisure	Child Care	Occasional Care 2nd Child	Council	free	4.70	5.00	6%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1 Hour Session (Non Member) 1 on 1	Council	taxable	67.00	67.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1 Hour Session (one on one) Member	Council	taxable	60.00	60.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1/2 Hour Session (Member)	Council	taxable	31.00	31.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 1/2 hour Session (Non Member) 1 on 1	Council	taxable	37.50	37.50	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 10 Session 1 Hour (Non Member)	Council	taxable	603.00	603.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 10 Session 1/2 Hour (Non Member)	Council	taxable	334.00	334.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 10 Session Pass - PROMOTIONAL PASS	Council	taxable	500.00	500.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 5 Session Starter Pack 1 Hour (Member)	Council	taxable	237.50	237.50	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 5 Session Starter Pack 1/2 hour (Member)	Council	taxable	134.00	134.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 5 Session Stater Pack - 30 Mins (Non Member)	Council	taxable	134.00	134.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal Training 5 session Starter Pack 1 Hour (Non Member)	Council	taxable	237.50	237.50	0%
Civic Reserve Leisure Centre	Fitness Studio	Personal training 1/2 Hour Session 10 sessions (Member)	Council	taxable	278.50	278.50	0%
Sport and Leisure	All Access	Plaza Walks Mornington and Rosebud	Council	taxable	60.00	66.00	10%
Sport and Leisure	Child Care	Program Care 20 Session Pass 1st child	Council	free	-	99.00	New
Sport and Leisure	Child Care	Program Care 20 Session Pass 2nd Child	Council	free	-	63.00	New
Sport and Leisure	Child Care	Program Childcare 1st Child	Council	free	5.20	5.50	6%
Sport and Leisure	Child Care	Program Childcare 2nd Child	Council	free	3.20	3.50	9%
Civic Reserve Leisure Centre	Fitness Studio	Program Orientations	Council	taxable	28.00	28.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Room Hire - Commercial	Council	taxable	41.00	41.00	0%
Civic Reserve Leisure Centre	Fitness Studio	Room Hire - Community	Council	taxable	35.50	35.50	0%
Civic Reserve Leisure Centre	Fitness Studio	School Student - Group Entry	Council	taxable	7.50	7.50	0%
Sport and Leisure	Child Care	Session Pass Additional Child (10 Session)	Council	free	29.70	31.50	6%
Sport and Leisure	Child Care	Session Pass First Child (10 Session)	Council	free	48.20	49.50	3%
Civic Reserve Leisure Centre	Stadium	Social Badminton - Program	Council	taxable	6.50	6.60	2%
Sport and Leisure	All Access	Tootgarook	Council	taxable	-	66.00	New
Sport and Leisure	Stadium	Training Hire - Full Court	Council	taxable	28.00	28.50	2%
Somerville Leisure Centre							
Somerville Leisure Centre	Group Fitness	15 Visit Pass (Adult)	Council	taxable	220.00	220.00	0%
Somerville Leisure Centre	Group Fitness	15 Visit Pass (Concession)	Council	taxable	160.00	160.00	0%
Somerville Leisure Centre	Group Fitness	5 session Group Fitness Pass	Council	taxable	-	50.00	New

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Somerville Leisure Centre	All Access	All Access Prime Movers	Council	taxable	6.70	6.70	0%
Somerville Leisure Centre	All Access	All Access SOYF	Council	taxable	6.70	6.70	0%
Somerville Leisure Centre	Group Fitness	All Access Session Pass - 15 sessions	Council	taxable	95.00	95.00	0%
Somerville Leisure Centre	Somerville Facility and Room Hire	Community Room Hire - Commercial rate per hour	Council	taxable	32.50	36.50	12%
Somerville Leisure Centre	Somerville Facility and Room Hire	Community Room Hire - Community rate per hour	Council	taxable	27.00	28.00	4%
Somerville Leisure Centre	Stadium	Competition	Council	taxable	33.50	34.20	2%
Somerville Leisure Centre	Somerville Facility and Room Hire	Consulting Room & Meeting Room Hire	Council	taxable	14.00	14.50	4%
Somerville Leisure Centre	All Access	Flinders Hall	Council	taxable	6.70	6.70	0%
Somerville Leisure Centre	Group Fitness	Group Fitness Class Casual Adult	Council	taxable	16.50	16.50	0%
Somerville Leisure Centre	Group Fitness	Group Fitness Class Casual Concession	Council	taxable	11.50	11.50	0%
Somerville Leisure Centre	All Access	Hastings Hall	Council	taxable	6.70	6.70	0%
Somerville Leisure Centre	Membership	Joining Fee	Council	taxable	45.00	45.00	0%
Somerville Leisure Centre	Somerville Facility and Room Hire	Multi Purpose Room Commercial Rate	Council	taxable	32.50	36.50	12%
Somerville Leisure Centre	Somerville Facility and Room Hire	Multi Purpose Room Community Rate	Council	taxable	27.00	28.00	4%
Somerville Leisure Centre	Child Care	Occasional Child Care 1st Child	Council	free	7.80	9.00	15%
Somerville Leisure Centre	Child Care	Occasional Child Care 2nd Child	Council	free	4.00	4.70	18%
Somerville Leisure Centre	Health & Fitness	Personal Training 1 Hour Session (Member)	Council	taxable	60.00	60.00	0%
Somerville Leisure Centre	Health & Fitness	Personal Training 1 Hour Session (Non Member)	Council	taxable	67.00	67.00	0%
Somerville Leisure Centre	Health & Fitness	Personal Training 10 session 1 hour member	Council	taxable	-	540.00	New
Somerville Leisure Centre	Health & Fitness	Personal Training 10 session 1 hour non member	Council	taxable	-	603.00	New
Somerville Leisure Centre	Health & Fitness	Personal Training 10 session 30 minutes member	Council	taxable	-	279.00	New
Somerville Leisure Centre	Health & Fitness	Personal Training 10 session 30 minutes non member	Council	taxable	-	337.50	New
Somerville Leisure Centre	Health & Fitness	Personal Training 3 Session Starter Pack - 1 hour (member & non member)	Council	taxable	-	150.00	New
Somerville Leisure Centre	Health & Fitness	Personal Training 3 Session Starter Pack - 30 Minutes (member & non member)	Council	taxable	-	90.00	New
Somerville Leisure Centre	Health & Fitness	Personal Training ½ Hour Session (Member)	Council	taxable	31.00	31.00	0%
Somerville Leisure Centre	Health & Fitness	Personal Training ½ Hour Session (Non Member)	Council	taxable	37.50	37.50	0%
Somerville Leisure Centre	Child Care	Program Child Care 1st Child	Council	free	-	5.50	New
Somerville Leisure Centre	Child Care	Program Child Care 2nd Child	Council	free	-	3.50	New
Somerville Leisure Centre	All Access	SCOPE	Council	taxable	20.00	20.00	0%
Somerville Leisure Centre	All Access	SCOPE - program fee	Council	taxable	300.00	300.00	0%
Somerville Leisure Centre	All Access	Somers Hall	Council	taxable	6.70	6.70	0%
Somerville Leisure Centre	Memberships	Somerville 1 month Upfront - PROMOTIONAL MEMBERSHIP	Council	taxable	48.00	48.00	0%
Somerville Leisure Centre	Memberships	Somerville 12 month Upfront	Council	taxable	435.00	435.00	0%
Somerville Leisure Centre	Memberships	Somerville 12 month Upfront (conc)	Council	taxable	348.00	348.00	0%
Somerville Leisure Centre	Memberships	Somerville 3 month Upfront	Council	taxable	165.00	165.00	0%
Somerville Leisure Centre	Memberships	Somerville 3 month Upfront (conc)	Council	taxable	132.00	132.00	0%
Somerville Leisure Centre	Stadium	Stadium Casual Hire Per Person	Council	taxable	4.80	5.10	6%
Somerville Leisure Centre	Stadium	Training (1 hour)	Council	taxable	28.00	28.50	2%
Somerville Leisure Centre	Stadium	Training Half Court	Council	taxable	14.00	14.50	4%
Crib Point Pool							
Crib Point Pool		Adult	Council	taxable	4.90	5.50	12%
Crib Point Pool	Aquatics	Adult Swim Pass (15)	Council	taxable	65.00	77.00	18%
Crib Point Pool	Swim Programs	Carnivals	Council	taxable	95.00	97.00	2%
Crib Point Pool		Children	Council	taxable	3.10	3.50	13%
Crib Point Pool		Concession	Council	taxable	3.30	4.00	21%
Crib Point Pool	Aquatics	Concession Swim Pass (15)	Council	taxable	45.00	56.00	24%
Crib Point Pool	Aquatics	Family Swim	Council	taxable	12.50	13.50	8%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Crib Point Pool	Aquatics	Family Swim Pass (5 visit) PROMOTIONAL PASS	Council	taxable	47.85	54.00	13%
Crib Point Pool	Swim Programs	Intensives	Council	free	75.00	77.00	3%
Crib Point Pool	Swim Programs	School Groups	Council	free	7.20	7.50	4%
Crib Point Pool	Swim Programs	School Groups - 45 mins	Council	free	10.60	11.00	4%
Crib Point Pool		Spectator	Council	taxable	1.00	1.00	0%
Pelican Park							
Sport and Leisure	Child Care	1 Hour - Additional Child	Council	free	3.20	3.50	9%
Sport and Leisure	Child Care	1 Hour - First Child	Council	free	5.20	5.50	6%
Pelican Park	Memberships	10 Day - PROMOTIONAL MEMBERSHIP	Council	taxable	17.00	20.00	18%
Pelican Park	Health and Fitness	12 Week Program	Council	taxable	400.00	400.00	0%
Pelican Park	Group Fitness - All Access	ALL Access - Probus	Council	taxable	8.00	8.00	0%
Pelican Park	Memberships	ALL Access - Upfront 12 Months	Council	taxable	425.00	430.00	1%
Pelican Park	Memberships	ALL Access - Upfront 3 Months	Council	taxable	114.00	115.00	1%
Pelican Park	Group Fitness	Adult Entry	Council	taxable	17.50	17.50	0%
Pelican Park	Group Fitness	Adult Entry - 1 hour Only - PROMOTIONAL	Council	taxable	10.00	10.00	0%
Pelican Park	Group Fitness	Adult Entry - 30mins Only - PROMOTIONAL	Council	taxable	7.00	7.00	0%
Pelican Park	Health and Fitness	Adult Entry - Casual - Gymnasium - 15 Session pass - PROMOTIONAL PASS	Council	taxable	160.00	160.00	0%
Pelican Park	Health and Fitness	Adult Entry - Casual - Gymnasium Concession - 15 Session pass - PROMOTIONAL PASS	Council	taxable	110.00	110.00	0%
Pelican Park	Health and Fitness	Adult Entry - Casual Gym	Council	taxable	16.50	16.50	0%
Pelican Park	Casual Aquatics	Adult Entry - Pool	Council	taxable	5.90	6.00	2%
Pelican Park	Memberships	All Access - Direct Debit	Council	taxable	19.16	19.25	0%
Pelican Park	Group Fitness - All Access	All Access Casual	Council	taxable	6.70	6.70	0%
Pelican Park	Memberships	BLUESCOPE annual subsidy	Council	taxable	95.00	95.00	0%
Pelican Park	Aquatic	Birthday Party - Additional Host	Council	taxable	68.00	75.00	10%
Pelican Park	Aquatic	Birthday Party - Additional catering	Council	taxable	16.50	17.00	3%
Pelican Park	Aquatic	Birthday Party - Aqua	Council	taxable	27.00	28.00	4%
Pelican Park	Aquatic	Birthday Party per person - Non catered - Party host only	Council	taxable	16.10	16.50	2%
Pelican Park	Memberships	BlueScope Gold 12month employee pay	Council	taxable	476.65	520.00	9%
Pelican Park	Aquatic Programs (Other)	Carnivals/Events Per Hour - charge to schools	Council	taxable	95.00	98.00	3%
Pelican Park	Casual Aquatics	Child Entry (Under 15)	Council	taxable	4.10	3.70	-10%
Pelican Park	Aquatic Passes	Childrens Sessional Pass - 15 Sessions	Council	taxable	51.00	52.00	2%
Pelican Park	Group Fitness	Concession Entry	Council	taxable	12.00	12.00	0%
Pelican Park	Group Fitness	Concession Entry - 10 Visit Pass	Council	taxable	100.00	100.00	0%
Pelican Park	Health and Fitness	Concession Entry - Casual	Council	taxable	12.00	12.00	0%
Pelican Park	Casual Aquatics	Concession Entry - Pool	Council	taxable	3.60	4.10	14%
Pelican Park	Memberships	Corporate (Gold)	Council	taxable	571.65	615.00	8%
Pelican Park	Memberships	Corporate 12 Month membership BlueScope Employee Gold	Council	taxable	455.00	520.00	14%
Pelican Park	Memberships	Corporate 12 Month membership BlueScope Employee Platinum	Council	taxable	545.00	615.00	13%
Pelican Park	Memberships	Corporate 12 Month membership Upfront Platinum	Council	taxable	664.50	710.00	7%
Pelican Park	Casual Aquatics	Family entry (2 adults & 2 children)	Council	taxable	14.50	15.00	3%
Pelican Park	Memberships	Gold - $/fortnight (Direct Debit, 12 Months)	Council	taxable	33.75	34.00	1%
Pelican Park	Memberships	Gold - $/fortnight (Direct Debit, 12 Months) Concession	Council	taxable	23.80	25.00	5%
Pelican Park	Memberships	Gold - 12 Month Upfront	Council	taxable	808.50	825.00	2%
Pelican Park	Memberships	Gold - 12 Month Upfront concession	Council	taxable	571.65	615.00	8%
Pelican Park	Memberships	Gold - 3 Month Upfront	Council	taxable	308.00	315.00	2%
Pelican Park	Memberships	Gold - 3 Month Upfront concession	Council	taxable	216.30	235.00	9%
Pelican Park	Health and Fitness	Gym and Swim	Council	taxable	20.00	20.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Pelican Park	Health and Fitness	Gym and Swim - 15 Session pass - PROMOTIONAL PASS	Council	taxable	208.00	210.00	1%
Pelican Park	Health and Fitness	Gym and Swim Concession	Council	taxable	14.50	14.50	0%
Pelican Park	WET Program - Intensives	Intensives (student per lesson) - School Holiday	Council	free	15.00	15.40	3%
Pelican Park	Casual Aquatics	Lane Hire	Council	taxable	37.00	38.80	5%
Pelican Park	Lessons	Lane Hire - Community Rate	Council	taxable	18.00	18.50	3%
Pelican Park	Memberships	Membership - Early Cancellation/Administration Fee	Council	taxable	99.00	99.00	0%
Pelican Park	Memberships	Membership Joining Fee (Lock In)	Council	taxable	45.00	45.00	0%
Pelican Park	WET Program - School Students	Novice Carnival Crib Point Pool - entry per swimmer	Council	free	13.00	14.00	8%
Sport and Leisure	Child Care	Occasional Care 1 Hour - Additional Child	Council	free	4.70	5.00	6%
Sport and Leisure	Child Care	Occasional Care 1 Hour - First Child	Council	free	9.00	9.50	6%
Pelican Park	Health and Fitness	Personal Training 1 Hour Session (member)	Council	taxable	60.00	60.00	0%
Pelican Park	Health and Fitness	Personal Training 1 hour Session (non member)	Council	taxable	67.00	67.00	0%
Pelican Park	Health and Fitness	Personal Training 10 session 1 hour member	Council	taxable	-	540.00	New
Pelican Park	Health and Fitness	Personal Training 10 session 1 hour non member	Council	taxable	-	603.00	New
Pelican Park	Health and Fitness	Personal Training 10 session 30 minutes member	Council	taxable	-	279.00	New
Pelican Park	Health and Fitness	Personal Training 10 session 30 minutes non member	Council	taxable	-	337.50	New
Pelican Park	Health and Fitness	Personal Training 3 Session Starter Pack - 1 hour	Council	taxable	-	150.00	New
Pelican Park	Health and Fitness	Personal Training 3 Session Starter Pack - 30 Minutes	Council	taxable	-	90.00	New
Pelican Park	Health and Fitness	Personal Training 30 Minutes Session (Member)	Council	taxable	-	31.00	New
Pelican Park	Health and Fitness	Personal Training 30 minutes Session (Non Member)	Council	taxable	-	37.50	New
Pelican Park	Memberships	Platinum - $/fortnight (Direct Debit, 12 Months)	Council	taxable	39.50	40.00	1%
Pelican Park	Memberships	Platinum - $/fortnight (Direct Debit, 12 Months) concession	Council	taxable	29.00	31.50	9%
Pelican Park	Memberships	Platinum - 12 Month Upfront	Council	taxable	947.50	965.00	2%
Pelican Park	Memberships	Platinum - 12 Month Upfront concession	Council	taxable	664.50	710.00	7%
Pelican Park	Memberships	Platinum - 3 Month Upfront concession	Council	taxable	237.00	255.00	8%
Pelican Park	Memberships	Platinum One Month Membership (promo) concession	Council	taxable	69.00	69.00	0%
Pelican Park	Memberships	Platinum One Month membership (promo)	Council	taxable	99.00	99.00	0%
Pelican Park	Aquatic Passes	Pool Passes (adult) - 15 Sessions	Council	taxable	82.00	84.00	2%
Pelican Park	Aquatic Passes	Pool Passes (concession) - 15 Sessions	Council	taxable	56.00	63.00	13%
Pelican Park	WET Program - Privates	Private Lesson - 2 Children (Family) - per lesson	Council	free	54.00	55.00	2%
Pelican Park	WET Program - Privates	Private Lesson - per lesson	Council	free	37.00	38.00	3%
Pelican Park	WET Program - Privates	Private Lesson Special Needs/All Access - per lesson	Council	free	27.00	28.00	4%
Pelican Park	Group Fitness	School Groups	Council	taxable	7.50	7.50	0%
Pelican Park	WET Program - School Students	School Student entry - All access - discounted 30 mins - per lesson	Council	free	6.20	6.40	3%
Pelican Park	WET Program - School Students	School student entry (Learn to Swim Program) 30 mins - per lesson	Council	free	7.20	7.50	4%
Pelican Park	WET Program - School Students	School student entry (Learn to Swim Program) 45 mins - per lesson	Council	free	10.60	11.00	4%
Sport and Leisure	Child Care	Session Pass Additional Child (10 Session)	Council	free	28.80	31.50	9%
Sport and Leisure	Child Care	Session Pass Additional Child (20 Session)	Council	free	-	63.00	New
Sport and Leisure	Child Care	Session Pass First Child (10 Session)	Council	free	46.78	49.50	6%
Sport and Leisure	Child Care	Session Pass First Child (20 Session)	Council	free	-	99.00	New
Pelican Park	Memberships	Silver - $/fortnight (Direct Debit, 12 Months)	Council	taxable	26.25	27.00	3%
Pelican Park	Memberships	Silver - $/fortnight (Direct Debit, 12 Months) concession	Council	taxable	18.60	20.00	8%
Pelican Park	Memberships	Silver - 12 Month Upfront	Council	taxable	628.50	640.00	2%
Pelican Park	Memberships	Silver - 12 Month Upfront concession	Council	taxable	448.00	490.00	9%
Pelican Park	Memberships	Silver - 3 Month Upfront	Council	taxable	242.00	245.00	1%
Pelican Park	Memberships	Silver - 3 Month Upfront concession	Council	taxable	169.95	185.00	9%
Pelican Park	Casual Aquatics	Spa/Steam Room	Council	taxable	14.00	14.00	0%
Pelican Park	Casual Aquatics	Spa/Steam Room - Concession	Council	taxable	10.00	10.00	0%

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Pelican Park	Casual Aquatics	Spectator Fee	Council	taxable	1.00	1.00	0%
Pelican Park	Group Fitness	Studio Hire 1 & 2 weekdays - per hour	Council	taxable	36.50	36.50	0%
Pelican Park	Group Fitness	Studio Hire 1 & 2 weekends - per hour	Council	taxable	42.00	42.50	1%
Pelican Park	Aquatics	Swim/steam/spa 10 session pass adult - promo	Council	taxable	-	100.00	New
Pelican Park	Aquatics	Swim/steam/spa 10 session pass concession - promo	Council	taxable	-	75.00	New
Pelican Park	WET Program - School Students	WET Adult Squad program per lesson - Casual Concession	Council	free	15.00	15.50	3%
Pelican Park	WET Program - School Students	WET Adult Squad program per lesson - Casual Member	Council	free	10.70	11.00	3%
Pelican Park	WET Program - School Students	WET Performance & Transition Squad program per lesson	Council	free	16.00	16.50	3%
Pelican Park	WET Program - School Students	WET program - All Access discounted - per lesson	Council	free	13.10	13.90	6%
Pelican Park	WET Program - Privates & Intensives	WET program per lesson	Council	free	15.00	15.40	3%
Libraries							
Library	Library Lost / Damaged Stock	Damaged Repairable Stock - Non-Print Materials	Council	free	22.00	25.00	14%
Library	Library Lost / Damaged Stock	Damaged Repairable Stock - Print Materials	Council	free	6.00	10.00	67%
Library	Library Lost / Damaged Stock	Lost Irreparable Damage - Original Cost of item	Council	taxable	26.00	40.00	54%
Library	Library Lost / Damaged Stock	Lost/irreparable damage - for older items	Council	taxable	10.00	20.00	100%
Library	Library Headquarters	Our Library Book Club Members	Council	taxable	125.00	140.00	12%
Library	Overdue charges	Overdue charges - Adult - per day	Council	free	0.30	0.30	0%
Library	Lost cards	Replace Lost library Cards	Council	taxable	2.00	2.50	25%
Library	Reservations	Reservations/ILL - Academic	Council	taxable	16.50	16.50	0%
Library	Reservations	Reservations/ILL - Concession Charge	Council	taxable	1.10	3.50	218%
Library	Reservations	Reservations/ILL - Full Charge	Council	taxable	2.20	7.00	218%
M.P. Regional Gallery							
Mornington Peninsula Regior	Exhibitions	Entry Fees Adults	Council	taxable	4.00	4.00	0%
Mornington Peninsula Regior	Exhibitions	Entry Fees Concessions (Healthcare Card Holders & Pensioners)	Council	taxable	2.00	2.00	0%
Mornington Peninsula Regior	Exhibitions	Entry Fees Group Students (Primary, Secondary and Tertiary)	Council	taxable	2.00	2.00	0%
Mornington Peninsula Regior	Events	Guests / Public option 1	Council	taxable	10.00	10.00	0%
Mornington Peninsula Regior	Events	Guests / Public option 10	Council	taxable	-	85.00	New
Mornington Peninsula Regior	Events	Guests / Public option 2	Council	taxable	18.00	12.00	-33%
Mornington Peninsula Regior	Events	Guests / Public option 3	Council	taxable	-	15.00	New
Mornington Peninsula Regior	Events	Guests / Public option 4	Council	taxable	-	18.00	New
Mornington Peninsula Regior	Events	Guests / Public option 5	Council	taxable	-	20.00	New
Mornington Peninsula Regior	Events	Guests / Public option 6	Council	taxable	-	25.00	New
Mornington Peninsula Regior	Events	Guests / Public option 7	Council	taxable	-	40.00	New
Mornington Peninsula Regior	Events	Guests / Public option 8	Council	taxable	-	45.00	New
Mornington Peninsula Regior	Events	Guests / Public option 9	Council	taxable	-	75.00	New
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 1	Council	taxable	8.00	8.00	0%
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 10	Council	taxable	-	80.00	New
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 2	Council	taxable	15.00	10.00	-33%
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 3	Council	taxable	-	12.00	New
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 4	Council	taxable	-	15.00	New
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 5	Council	taxable	-	18.00	New
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 6	Council	taxable	-	20.00	New
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 7	Council	taxable	-	35.00	New
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 8	Council	taxable	-	40.00	New
Mornington Peninsula Regior	Events	MPRG Members / others event concession rate option 9	Council	taxable	-	70.00	New
Mornington Peninsula Regior	Events	Programs for children under 5	Council	taxable	-	5.00	New

Program	Category of Fee or Charge	Fee or Charge	Fee Set By	GST Type	Fee 2016/17 $	Fee 2017/18 $	Variance (%)
Mornington Peninsula Regior	Events	Programs for school aged students	Council	taxable	-	12.00	New
Mornington Peninsula Regior	Session Passes	Travelling exhibiiton fees x 2	Council	taxable	-	3,000.00	New
Property Operations							
Property Management	Footpath Trading Permits	Alternating between a single Display of Goods unit and an A-frame Sign - Sign Size - 0.9 metres x 0.6 r	Council	free	78.00	81.00	4%
Property Management	Footpath Trading Permits	Alternating between a single Display of Goods unit and an A-frame Sign - Sign Size - 1.2 metres x 0.9 r	Council	free	130.00	135.00	4%
Bathing Boxes	Bathing Box Rental Income	Bathing Box Rental (increased by 5%)	Council	taxable	445.00	465.00	4%
Property Management	Footpath Trading Permits	Bulky goods - first 2 metres x 2 metres	Council	free	52.00	54.00	4%
Property Management	Footpath Trading Permits	Bulky goods - subsequent or part thereof 2 metres x 2 metres	Council	free	156.00	162.00	4%
Property Management	Footpath Trading Permits	Display of A-frame signs - Sign Size - 0.9 metres x 0.6 metres	Council	free	52.00	54.00	4%
Property Management	Footpath Trading Permits	Display of A-frame signs - Sign Size - 1.2 metres x 0.9 metres	Council	free	104.00	108.00	4%
Property Management	Footpath Trading Permits	Display of Goods - Subsequent display unit	Council	free	156.00	162.00	4%
Property Management	Footpath Trading Permits	Display of Goods - first display unit	Council	free	52.00	54.00	4%
Commercial Activities on Foo	Footpath Licence/Lease	Footpath Licence/Lease	Council	free	1,517.00	1,577.00	4%
Property Management	Footpath Trading Permits	Footpath Trading Permit application fee (new applications)	Council	free	105.00	110.00	5%
Property Management	Footpath Trading Permits	Outdoor Dining Facilities (no liquor licence or infrastructure) - first eight chairs	Council	free	260.00	270.00	4%
Property Management	Footpath Trading Permits	Outdoor Dining Facilities (no liquor licence or infrastructure) - fixed screens - price per screen	Council	free	104.00	108.00	4%
Property Management	Footpath Trading Permits	Outdoor Dining Facilities (no liquor licence or infrastructure) - per chair thereafter	Council	free	52.00	54.00	4%
Property Management	Footpath Trading Permits	Outdoor dinning (with liquor licence or infrastructure) - minimum	Council	free	1,040.00	1,080.00	4%
Property Management	Footpath Trading Permits	Planter Boxes	Council	free	52.00	54.00	4%
Business Support Economic I		Residential Roaming Annual Fee	Council	free	1,560.00	1,620.00	4%
Business Support Economic I		Site Annual Fee - minimum (depending on site)	Council	free	2,080.00	2,160.00	4%
Bathing Boxes	Bathing Box transfer fees	Transfer fee payable on sale of bathing box (Fee is 5% of CIV)	Council	free	2,000.00	2,080.00	4%
Valuations							
Valuations	Supplementary Valuations	Land Tax Objections Recovery	Council	taxable	135.30	84.00	-38%
Valuations	Supplementary Valuations	Valuations - South East Water	Council	taxable	29.00	30.80	6%
Valuations	Supplementary Valuations	Valuations - State Revenue Office	Council	taxable	23.50	17.28	-26%
Records Management							
Records Management	Freedom of Information	Photocopy per page	Council	free	0.20	0.20	0%
Records Management	Freedom of Information	Request Fee	Council	free	25.10	27.90	11%
Records Management	Freedom of Information	Search and Access	Council	free	20.00	20.91	5%
Records Management	Freedom of Information	Supervision of Inspection Charges	Council	free	-	20.91	New
Revenue Management (Rates)							
Land Information Certificate	Land Information	Certificate	Statutory	free	24.80	24.80	0%
Revenue Management	Registration - Cat (CatFee101)	Intact Cat	Council	free	178.80	186.00	4%
Revenue Management	Registration - Cat (CatFee102)	Intact Cat - Pensioner	Council	free	90.40	94.00	4%
Revenue Management	Registration - Dog (DogFee101)	Intact Dog	Council	free	180.30	187.50	4%
Revenue Management	Registration - Dog (DogFee102)	Intact Dog - Pensioner	Council	free	91.90	95.50	4%
Revenue Management		Rate Notice Reprint	Council	free	-	15.00	New
Revenue Management	Registration - Cat (CatFee103)	Reduced Cat	Council	free	37.30	39.00	5%
Revenue Management	Registration - Cat (CatFee104)	Reduced Cat - Pensioner	Council	free	19.65	20.50	4%
Revenue Management	Registration - Dog (DogFee103)	Reduced Dog	Council	free	38.80	40.50	4%
Revenue Management	Registration - Dog (DogFee104)	Reduced Dog - Pensioner	Council	free	21.15	22.00	4%

Appendix B

Budget processes

This section lists the budget processes to be undertaken in order to adopt the Budget in accordance with the Local Government Act 1989 (the Act) and Local Government (Planning and Reporting) Regulations 2014 (the Regulations).

Under the Act, Council is required to prepare and adopt an annual budget for each financial year. The budget is required to include certain information about the rates and charges that Council intends to levy as well as a range of other information required by the Regulations which support the Act.

The 2017/18 budget, which is included in this report, is for the year 1 July 2017 to 30 June 2018 and is prepared in accordance with the Act and Regulations. The budget includes financial statements being a Comprehensive Income Statement, Balance Sheet, Statement of Changes in Equity, Statement of Cash Flows and Statement of Capital Works. These statements have been prepared for the year ended 30 June 2018 in accordance with the Act and Regulations, and consistent with the annual financial statements which are prepared in accordance with Australian Accounting Standards. The budget also includes information about the rates and charges to be levied, the capital works program to be undertaken, the human resources required, and other financial information Council requires in order to make an informed decision about the adoption of the budget.

A 'proposed' budget is prepared in accordance with the Act and submitted to Council in May for approval 'in principle'. Council is then required to give 'public notice' that it intends to 'adopt' the budget. It must give 28 days notice of its intention to adopt the proposed budget and make the budget available for inspection at its offices and on its web site. A person has a right to make a submission on any proposal contained in the budget and any submission must be considered before adoption of the budget by Council.

With the introduction of the State Governments Rate Capping legislation in 2015 Councils are now unable to determine the level of rate increase and instead must use a maximum rate increase determined by the Minister for Local Government which is announced in December for application in the following financial year.

If a Council wishes to seek a rate increase above the maximum allowable it must submit a rate variation submission to the Essential Services Commission (ESC). The ESC will determine whether the rate increase variation submission has been successful by 31 May. In many cases this will require Councils to undertake 'public notice' on two separate proposed budgets simultaneously, i.e. the Ministers maximum rate increase and the Council's required rate increase.

The final step is for Council to adopt the budget after receiving and considering any submissions from interested parties. The budget is required to be adopted by 30 June and a copy submitted to the Minister within 28 days after adoption. The key dates for the budget process are summarised below:

Budget process	Timing
1. Public submission for forward planning process	Nov
2. Forward planning meeting	Dec
3. Minister of Local Government announces maximum rate increase	Dec
4. Officers update Council's long term financial projections	Dec/Jan
5. Council to advise ESC if it intends to make a rate variation submission	Jan/Feb
6. Council submits formal rate variation submission to ESC	Mar
7. Officers prepare operating and capital budgets	Jan/Feb
8. Councillors consider draft budgets at informal briefings	Mar/Apr
9. Proposed budget submitted to Council for approval to advertise	Mar
10. Public notice advising proposed budget on exhibition	Mar
11. Proposed Budget available for public inspection and comment	Mar/Apr
12. Public submission process undertaken	Mar/Apr
13. Submissions period closes (28 days)	Apr
14. Submissions considered by Council/Committee	May
15. Budget and submissions presented to Council for adoption	Jun
16. Copy of adopted budget submitted to the Minister	Jul
17. Revised budget where a material change has arisen	

Appendix C

Priority Projects

This appendix presents the Priority Projects for 2017/18.

Appendix C

Priority Projects 2017/18

Project Title	Project Scope	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
134. Former Landfill Risk Management	*Project includes landfill gas monitoring at the former Mt Eliza and Rosebud West landfills, vegetation and weed management.*	150,000	-	150,000
196. Roadside Fire Management Works	*Works to implement the five year program contained within the adopted MPS Roadsides Fire Management Plan.*	150,000	-	150,000
201. Boat ramp dredging	*Boat dredging on an as needs basis based on priorities identified by annual hydrographic survey.*	60,000	-	60,000
211. Dam Safety Works	*Undertake detailed investigation and/or mitigation works of Shire dams identified in a scoping exercise.*	105,000	-	105,000
217. High public risk and OH&S works	*Funds for emergency high priority works or urgent OH&S issues.*	50,000	-	50,000
233. Coastal Risk Mitigation	*Funding for signage, fencing, closure of foreshores, repair, access and other works to manage immediate coastal risk events.*	40,000	-	40,000
251. Peri Urban Fringe Weeds Program	*Grant funding from DEWLP under their Peri Urban Fringe Weed Management Program for works at Arthur's Seat and Police Point Bushland Reserves.*	45,000	45,000	-
272. Water Conservation Program	*Activities to conserve water use across the Shire's buildings and activities.*	35,000	-	35,000
276. Peninsula Short Film Festival	*Foster, develop and nurture peninsula's film industry. Provide platform for performing artists, professional, emerging and youth to showcase skills.*	40,000	-	40,000
282. Safety Beach Coastal Processes Study	*Undertake a comprehensive coastal processes study to determine the long term management of Safety Beach Foreshore and associated infrastructure.*	45,000	-	45,000
295. Portsea Surf Life Saving Club	*Shire Contribution to construction of new clubroom facilities on Portsea back beach.*	300,000	-	300,000
300. Protecting significant trees from damage	*Identify and protect significant and specimen trees in street scapes and natural environments including tree banding and proactive arboriculture to improve the health of significant and specimen trees.*	20,000	-	20,000
313. MPSC Boat Ramps Sediment Management Strategy 2017/27	*Project to update the current MPSC Sediment Management Strategy (2007) with the preparation of a detailed dredge strategy for each of the six MPSC boat Ramps (Sorrento, Rye, Safety Beach, Fisherman's Beach, Mothers Beach & Hastings) that will provide information for a ten year dredging programme.*	45,000	-	45,000

Project Title	Project Scope	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
326. Foreshore Camping Strategic Plan	*Project to review the strategic implementation of foreshore camping works and RV parks across the peninsula.*	50,000	-	50,000
332. MPSC Microsoft Systems Migration	*Migrate MPSC staff from Office 2013 to Microsoft Office 365.*	75,000	-	75,000
340. Climate adaptation action plan	*Implementing the climate adaptation plan priorities which includes fulfilling the Shire's commitments for the Compact of Mayors and implement the 2017/18 community engagement program for Climate Ready.*	55,000	-	55,000
342. Bungower Road Vegetation Offset	*Implementing required vegetation works arising from vegetation clearance to widen Bungower Road and specified in the planning permit conditions.*	35,000	-	35,000
346. Norfolk Reserve Vegetation Offset	*Implementing required vegetation works arising from planning permit condition for removal of vegetation from the Mornington Cemetery.*	7,242	-	7,242
354. Westernport Ecology Protection	*Federal funded grant in which several local and state government bodies receive funds for environmental works throughout Westernport for the protection of its significant environmental values.*	57,000	57,000	-
357. The Eyrie Vegetation Offset	*The Eyrie Vegetation Offset works result from a Shire project to stabilise the steep gully. The works required a vegetation removal permit and a condition of the permit requires delivery of an agreed offset management plan over ten years (ending 2022/23).*	8,000	-	8,000
371. Bathing Box audit	*Council manages 830 bathing boxes. An audit (including sample testing) to be undertaken to ensure boxes are safe for users of the beach and if not, instruct owners to undertake necessary corrective works.*	50,000	-	50,000
389. Southern Peninsula Congestion Management	*Extension of the traffic travel times demonstration project and installation of permanent facilities to support congestion management.*	20,000	-	20,000
390. Community Gardens	*Contribution to support and promote community gardens and public spaces that can engage community groups, schools and kindergartens in line with the Community Garden Policy. Work with Community Gardens to support their role in building strong communities and social connections.*	25,000	-	25,000
392. Family Violence Prevention	*Deliver the following family violence initiatives in 2017/18: - White Ribbon Day March (High Street, Hastings); - White Ribbon Cricket Match (Southern Peninsula); and - Go Orange Coffee Cups.*	20,000	-	20,000

Project Title	Project Scope	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
395. Hastings SES Building Upgrade	*The SES have secured $100,000 funding from State Government. The SES are contributing $80,000 themselves and are seeking a contribution of $25,000 from Council for the building upgrade.*	25,000	-	25,000
403. Community Houses and Centres Feasibility Study	*Undertake a feasibility study to identify the needs for each of the 12 Community House/Centres across the Mornington Peninsula Shire. With a particular focus on reviewing and redeveloping Mt Martha and Dromana that encompasses changing demographics. Also with a focus on Seawinds (Capel Sound) as a transient community with low birth rates and Mornington Community Contact Inc purposed relocation. Other houses include Sorrento, Mt Eliza, Bentons Square, Hastings, Crib Point, Somerville, Wallaroo (Hastings) and Rye.*	30,000	-	30,000
423. Developing a Community Facilities Framework	*Overall aim of the Community Facilities Framework is to identify the community buildings required to meet community needs and support delivery of services in the future. The key outputs will be: a clear strategic statement of priority building needs to inform the capital works program; Integrated process of service planning, service delivery and facility planning and management; Identification of options for buildings (maintain/renew/consolidate/redevelop/dispose etc).*	30,000	-	30,000
428. Property Management System	*Project to replace Property Management software.*	36,880	-	36,880
432. Traffic and Road Safety Contributions	*Financial contributions to various external transport or road safety programs or organisations (eg. Fit to Drive, L2P, Motorcycle Action Group, South East Metro Integrated Transport Group (SEMITG)).*	26,000	-	26,000
436. Responsible Pet Ownership Community Awareness Program	*Funding for programs to promote responsible pet ownership and community awareness, funding to open the Shire's animal shelter on Saturday mornings without appointments (trial period of six months) and other promotional activities.*	90,000	-	90,000
438. Commonwealth Games Baton Relay	*The Queens Baton Relay is one of the Commonwealth Games largest events that generates media coverage, local community involvement, pride and support for the games.*	30,000	-	30,000
442. Bay Trails and Strategic Network Paths	*Ongoing program to ensure the Bay Trails and strategic pathway projects are in shovel ready position to seek funding through advocacy.*	50,000	-	50,000

Project Title	Project Scope	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
459. Heritage Review - Stage 4	*This is part of an overall program to review the Shire's heritage controls and enable coordination between the completion of the previous stage (Dromana. Rosebud and Rye) and the commencement of the next stage. The review includes the assessment of heritage places and the preparation of citations for heritage properties, for community consultation and for the preparation of appropriate amendments to the Planning Scheme.*	60,000	-	60,000
460. Heritage Grants Program	*Heritage Grants program, including review, assessment of applications and recommendation for grant.*	30,000	-	30,000
461. Wannaeue Place Redevelopment Study	*Further investigative work including; market testing with developers, validation of Council specific facilities, concept development for potential EOI and investigate other funding sources (Govt. Grants).*	50,000	-	50,000
464. Review of Domestic Animal Management Plan	*Project to review existing Domestic Animal Management Plan (adopted Nov 2013) and to provide Council with guidance to planning the next 4 year Plan. Under State Government legislation all Councils have developed a domestic animal management plan (DAM Plan). This plan outlines the services, programs and policies the Council has established to manage animal issues in their community.*	30,000	-	30,000
465. The Western Port Run	*Community event within the Westernport area to focus on bringing the community together in an active environment. The event will consist of a 10km fun, 5km and 2km run/walk. Each year, there will be a focus on partnering with a charity to raise awareness/funds for the nominated organisation. The initial charity that will partner with the Shire for the first event will be the Luke Batty Foundation.*	80,000	-	80,000
466. Communities that Care Healthy Neighbourhoods Schools Survey	*Project to roll out of the Communities That Care (CTC) Healthy Neighbourhoods Schools Survey and subsequent delivery of the next 5 Year CTC Cycle.*	50,000	-	50,000
467. Youth and Teen Mental Health First Aid	*Facilitation of Youth and Teen Mental Health First Aid training implemented into schools, sporting and community organisations to reduce the high prevalence of mental health issues such as depression and anxiety amongst our youth population.*	80,000	30,000	50,000
470. Conversion of AutoCAD drawings	*Procure service from OpenSpatial to convert validated A spec data from AutoCAD drawings to a dedicated staging environment.*	19,000	-	19,000
472. Buxton Reserve Vegetation Offset	*Implementing the agreed vegetation offset plan which is a condition of the planning permits for the civil works to widen Shands Road.*	10,000	-	10,000

Project Title	Project Scope	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
474. Implementation of Biodiversity Conservation Plan	*Surveys and studies to support actions in the Biodiversity Conservation Plan to improve our understanding and management of land, waterways, soils, habitats and environmental systems.*	190,000	-	190,000
478. Matching Grant Funding	*Matching Grant Funding Program - allocation of funds to enable third party funding to be obtained, for projects identified and recommended during FY2017/18.*	100,000	-	100,000
482. Red Hill traffic Management Study	*Proposal to undertake traffic management study to identify and prioritise investments to improve road infrastructure, parking and traffic management in the Red Hill area.*	30,000	-	30,000
484. Mornington Peninsula Tennis International Grant	*Provision of ongoing support for the MPTI. First established in 2015 TA and the MPS have worked together to bring international tennis to the Peninsula. The event provides a revenue stream for the host club, the Mornington TC as well as volunteer opportunities to the community and economic impact.*	20,000	-	20,000
485. Caroline Chisholm Education Foundation Grant	*Grant to the Caroline Chisholm Education Foundation for funding of scholarships to support local residents. Scholarships enable students to obtain a certificate level qualifications or above increasing their employability.*	40,000	-	40,000
486. Grant for Emergency Management Infrastructure	*Grant for additional emergency management infrastructure.*	100,000	-	100,000
487. Grant for Legal Clinics	*Grant to contribute funding to legal clinics to assist senior persons in the Shire.*	18,000	-	18,000
525. Pelican Point Mount Eliza Scoping	*Scoping for signage and pathway design at Pelican Point Mount Eliza.*	5,000	-	5,000
530. Shire Wide Paid Parking Assessment	*Shire wide paid parking assessment to install parking meters on foreshore locations.*	40,000	-	40,000
531. Accessible Car Park Mapping	*Accessible Car Park Mapping.*	20,000	-	20,000
534. Concept Plan St Johns Wood Road Blairgowrie	*Develop a concept plan for improvements to St Johns Wood Rd Blairgowrie in relation to road improvements, safety, weed removal to open up and encourage pedestrian tourist opportunities between Port Phillip Bay and Bridgewater Bay on Bass Strait.*	30,000	-	30,000

Project Title	Project Scope	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
544. Shoreham Township Parking Study	*Shoreham township parking study identifies improvements to parking and traffic management in the Shoreham area. The project also includes how the parking demands of the Shoreham common will be offset, should the parking be removed from the reserve.*	30,000	-	30,000
546. Street Lighting Bulk LED Upgrade	*Implementation of the Shire's Climate Change - Carbon Neutral Policy street lighting component. Works include the upgrade of 10,729 pedestrian category mercury vapour public street lights to an LED alternative throughout the Shire.*	4,969,475	-	4,969,475
Total Priority Projects		**7,806,597**	**132,000**	**7,674,597**

Appendix D

Capital Works

This appendix presents the Capital Works for 2017/18.

Appendix D

Capital Works Program 2017/18

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Accessible Beach Matting			
Accessible beach matting to be installed at Mills Beach Life Saving Club, Mornington.	21,000	-	21,000
335. Accessible Beach Matting			
Aquatic and Recreation Pool Plant and Equipment			
Refurbishment and upgrade works of Crib Point Aquatic Centre and Hastings Pelican Park. Works include: *- Replacement of expansion joints on pool concourse and pools, Crib Point* *- Painting of pool surface, Crib Point* *- Repair & replacement of tiles in spa and main pool capping, Hastings*	110,000	-	110,000
380. Aquatic & Recreation pool plant & equipment			
Asset Management System Renewal			
Stage one replacement of the Shire's Asset Management Information System.	1,000,000	-	1,000,000
473. Asset Management Information System			
Black Spot Road Safety Program			
Council contribution to successful federal government funded Blackspot Projects. The Blackspot Program provides funding towards road safety improvements at locations where a high number of crashes have been recorded.	150,000	-	150,000
129. Black Spot Data Analysis, Reporting and Council Contribution			
Boardwalk Renewal Program			
Renewal of sections of boardwalks as identified through programmed inspections and service requests.			
137. Boardwalk Replacement, Shire Wide	100,000	-	100,000
491. Stefanie Rennick Walk, Rosebud	100,000	-	100,000
Briars and Mt Martha Golf Course Plant Renewal			
This project proposes a staged renewal works and purchase of plant and equipment to meet the operational needs of the service.			
336. Briars fleet management, Mornington	40,000	-	40,000
384. Mount Martha Golf Course Plant replacement and Pathing Program	20,000	-	20,000

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Briars Improvements			
Installation of directional and visitor signage at the Briars.	25,000	-	25,000
368. Briars visitor and directional Signage			
Building Risk Management Works			
This program delivers critical high risk maintenance works to Shire buildings. Focus will be on achieving compliance and eliminating risk associated with Shire buildings.			
157. High Risk Heritage Works	100,000	-	100,000
159. Building Compliance and Risk Management Works	150,000	-	150,000
417. Rosebud Shire Office - Cooling Tower Replacement	400,000	-	400,000
Bus Purchase - Aged and Disability Services			
Purchase of currently leased vehicle.	38,000	-	38,000
509. Bus Purchase - Aged and Disability Services			
Capital Works Program Design			
This program is to undertake designs and approvals for infrastructure projects to be delivered in the 2017/18 financial year.	200,000	-	200,000
297. Capital Works Program Design			
Changing Places Public Toilet - Octavia St Mornington			
Progressive Implementation of the Public Toilet Strategy to renew, upgrade and expand existing buildings to meet community needs.	75,000	-	75,000
176. Changing Places Public Toilet - Octavia St Mornington - Construction			
Citation Reserve Recreation and Community Facility			
Progressive Implementation of the Pavilion Strategy to renew, upgrade and expand existing buildings to meet community needs.	2,650,000	-	2,650,000
160. Citation Reserve Recreation and Community Facility, Mt Martha - Construction			
Community Animal Shelter - Fit Out Improvements			
Upgrade of the Shire's Community Animal Shelter in Mornington.			
462. Automatic Dog Watering Installation at Community Animal Shelter	25,000	-	25,000
463. Community Animal Shelter - Minor Works	12,000		12,000

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Community Capital Projects			
Delivery of various Community Capital requests that have been received through the Buildings and Facilities team.			
496. Dromana Community Hall - Toilet Upgrade	120,000	-	120,000
499. Wash Down Amenities - Installation of shower and tap for users of the front beach, Portsea	15,000	-	15,000
526. Rosebud West Bowling & Croquet Club - Installation of 10W solar system and air-conditioning unit, Rosebud West	25,000	-	25,000
532. Shoreham Community Hall Improvement - Scoping of refurbishment works required at Shoreham Old School Community Hall	30,000	-	30,000
533. Hastings Sound Shell - Planning and Concept Design	20,000	-	20,000
535. Drainage at Boneo Tennis Club - Scoping of works required to rectify drainage within the carpark	30,000	-	30,000
536. Little Athletics Westernport - Construction of Long Jump Run Up	15,000	-	15,000
Compulsory Land Acquisition		-	
Annual program to acquire private property identified as being required for municipal purpose.	115,000	-	115,000
456. Compulsory Acquisition - 1 Victoria Avenue Bittern			
Concept Design for Community Centres			
Concept design of community facilities include:			
374. Mornington Community Centre - Concept Design	50,000	-	50,000
527. Sorrento Community Centre - Concept Design	20,000	-	20,000
Coppin Road Sorrento Footpath Works			
This project funding is required in order to complete the Coppin Road Footpath Special Charge scheme.	150,000	-	150,000
73. SCS Footpath Coppin Road Sorrento - Construction			
Core IT Systems Replacement			
Implementation of the Shires software systems to replace our core IT systems function.	1,000,000	-	1,000,000
347. MPSC Core Systems Replacement			
Corporate Signage Renewal			
Renewal of township and gateway signage as required.	15,000	-	15,000
333. Corporate Signage upgrade/renewal, Shire Wide			
Demolition of Boatshed 69 Rosebud Foreshore			
Demolition of boatshed 69 on the Rosebud foreshore and site clearance due to OHS concerns.	20,000	-	20,000
419. Demolition of boatshed 69, Rosebud foreshore			

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Development Engineering Minor Works			
Annual Program to upgrade or provide for new assets that are required to complete development works.	30,000	-	30,000
209. Development engineering minor works contributions			
Drainage Outfall Improvements			
This project is to upgrade the top ranked drainage outfalls based on the 'Mornington Peninsula Drainage Outlets Assessment to improve aesthetics and remove any identified risks.	150,000	-	150,000
452. Shire wide drainage outfall upgrades			
Drainage Renewals and Urgent Works			
Annual program to upgrade drainage projects identified by service requests and other sources.			
168. Drainage soak pit upgrades	200,000	-	200,000
169. Minor drainage upgrades	200,000	-	200,000
197. Emergency Drainage Works	650,000	-	650,000
Eastern Sister Headland Seawall and Path			
Construction of a new pathway to allow pedestrian access around the Eastern Sister headland.	966,756	-	966,756
5. Eastern Sister Headland Path, Sorrento - Construction			
Electrical Services Renewal - Rosebud and Rye Foreshore			
Replacement of the existing electrical cabinets, main and sub switchboards to ensure safety of equipment.	60,000	-	60,000
415. Electrical Services renewal Rosebud & Rye foreshore carnival sites			
Emil Madsen Reserve Master Plan Implementation			
Construction of additional sporting facilities at Emil Madsen Reserve including new oval, netball courts and car parking	1,216,968	580,656	636,312
96. Emil Madsen Reserve - Master Plan Implementation, Mt Eliza - Construction			
Ferrero Reserve Unisex Change Rooms			
Upgrade existing change rooms and public toilet facilities at Ferrero Reserve Pavilion.	650,000	100,000	550,000
490. Ferrero Reserve Unisex Change Rooms and Public Toilet Upgrade, Mount Martha - Construction			

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Footpath Construction Strategy Implementation			
Implementation of the Footpath Construction Strategy to improve access and safety for pedestrians and encourage active modes of transport across the Shire.			
212. Small missing pathlink projects, Shire Wide	120,000	-	120,000
214. Point Nepean Rd (Rye to Blairgowrie) - Construction	1,100,000	-	1,100,000
308. Grant Road, Somerville - Construction	100,000	-	100,000
514. Beluera Hill Road - Esplanade to Barkley St ,Mornington - Planning	15,000	-	15,000
515. Disney Street and Crib Point Schools - Stony Point Rd to Verdun St, Crib Point - Planning	15,000	-	15,000
516. Esplanade Mornington - Bath Street to Beleura Hill Road, Mornington - Planning	10,000	-	10,000
517. Bayview Road - Austin Ave to Lonsdale St, McCrae - Design	20,000	-	20,000
518. Charles Street - Nepean Hwy to Arthur St, Dromana - Design	20,000	-	20,000
519. Esplanade Mount Martha - Lempriere Ave to Mount Martha Shops - Design	20,000	-	20,000
520. Frankston-Flinders Road - Bunnings to Marine Pde, Hastings - Design	20,000	-	20,000
Footpath Renewal Program			
Annual program to renew footpaths, shared paths and boardwalks that have been identified for renewal to ensure the integrity and safety of Shire's existing pathway network is maintained.			
138. Footpath Renewal for Risk Management, Shire Wide	300,000	-	300,000
351. Footpath Renewal - Nepean Highway, Mornington - Construction	70,500	-	70,500
358. Footpath Renewal - Stage 2- Frankston-Flinders Road, Somerville - Construction	570,250	-	570,250
360. Footpath Renewal - Stanley Street/Somerville Crescent, Somerville - Construction	92,000	-	92,000
407. Footpath Renewal - Kerferd Avenue, Sorrento - Construction	56,250	-	56,250
Foreshore Camping Ground Improvements			
Upgrades to current foreshore camping amenity blocks and general amenity upgrades.	150,000	-	150,000
43. Foreshore Camping Development Works			
Foreshore Master Plan Implementation			
Annual program for the Implementation of the Shires Foreshore Master Plans include:			
281. Safety Beach Master Plan Implementation - Detail Design Stages 1-6	45,000	-	45,000
317. Canadian Bay Foreshore Carpark, Mt Eliza - Detail Design	45,000	-	45,000
French Street Community Environment Park Rye			
Plan and deliver works to enhance French Street Community Park works include: *- Undertake soil testing to determine the suitability of the site for gardening uses* *- Further planning for the site development aligned to the Communities Masterplans and Feasibility Study*	25,000	-	25,000
373. French Street Community Environment Park, Rye - Planning			

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Guard Rail Renewal and Upgrades			
Annual program to upgrade of guard rails based on condition assessments to ensure road safety.	100,000	-	100,000
290. Guard Rail Renewal and Upgrade, Shire Wide			
Hastings Community Hub Stadium Works			
Design and investigations for roof replacement	15,000	-	15,000
381. Hastings Community Hub Stadium Works, Hastings - Planning			
Information Security System Upgrades			
Upgrade of the Shires firewalls to ensure the integrity of databases against cyber-attacks.	105,000	-	105,000
366. Information Security Upgrades			
Kerb and Channel Renewal			
Annual program for the renewal of sections of kerb and channel as identified in the condition assessment.	899,000	-	899,000
146. Kerb and Channel Renewal			
Kindergarten Strategy Implementation Works			
Implementation of Kindergarten Strategy.			
190. Kindergarten Strategy Implementation Works- Improvement works to building facilities	100,000	-	100,000
191. Design works for Kindergarten Strategy - Design	30,000	-	30,000
409. Dromana Preschool upgrade - Construction	300,000	-	300,000
Landfill Capping Rehabilitation Works - Crib Point			
Provision to undertake capping and rehabilitation work.	240,000	-	240,000
447. Landfill Capping Rehabilitation Works - Crib Point			
Library Resources Program			
Annual program for the purchase and processing of library materials.	820,000	20,000	800,000
192. Provision of Library Resources/Materials, Shire Wide			
Local Area Traffic Management (LATM) Treatments			
Annual program to implement local area traffic management improvements across the Shire in response to community concerns and traffic engineering investigations.			
315. LATM - Booran Parade, Tootgarook	50,000	-	50,000
416. LATM - Palmerston Ave and Rainier Ave, Dromana	70,000	-	70,000

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Local Integrated Drainage Strategy (LIDS)			
Annual program to implement local area traffic management improvements across the Shire in response to community concerns and traffic engineering investigations.			
64. Outfall Upgrade Cook Street, Mornington	800,000	-	800,000
148. Shire wide flood mapping and floor level survey	50,000	-	50,000
149. Drainage design and investigation, Shire Wide	100,000	-	100,000
153. Flinders Catchment Flood Mitigation Project, Flinders	950,000	-	950,000
Major Building Investigations			
Undertake investigations for future major building projects.	30,000	-	30,000
391. Rosebud Bowls Club and Foreshore Plaza - Concept Design			
Marine Structures Renewal			
Annual program to renew Marine Structures such as Boat Ramps and associated Jetties that have reached the end of their useful life. This program will ensure the integrity and safety of Shire's Marine Structures is maintained. Works Include: *- Maintenance of Jetties and Boat Ramps, Shire Wide* *- Boat Ramp Renewal, Shire Wide* *- Jetty Renewal located Sorrento, Safety Beach, Rye, Schnapper Point, Hastings*	290,000	-	290,000
136. Marine Structure Renewal			
Minor Renewal Works Community Facilities			
This program is designed to deliver moderate remedial works to community buildings. In addition to being responsive to newly arising urgent works in the 2017/18 program.		-	
184. Minor Renewal Works - Community Facilities	700,000	-	700,000
184. Mornington Croquet Club	20,000		20,000
Mt Martha Public Golf Course Drainage			
Installation of subsurface drains to golf course playing areas.	20,000	-	20,000
382. Mount Martha Public Golf course drainage			
Netball and Tennis Facilities Renewal and Improvements			
Implementation of the Netball and Tennis Program.			
167. Cricket nets relocation (Netball Courts Stage 1), Red Hill - Construction	125,000	-	125,000
494. Netball Courts, Rye - Design	44,000	-	44,000
495. Truemans Rd Netball Courts, Tootgarook - Design	20,000	-	20,000
497. Netball Resurfacing, Mt Eliza - Design	20,000	-	20,000
498.Tennis Lighting and Sprinklers, Rosebud- Tennis court rectification works	190,000	-	190,000

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Oval Rehabilitation Program			
Annual program to rehabilitate ovals to improve and ensure safe and usable grounds of the Shires active sports reserves.			
492. Dallas Brooks Soccer Fields Reconstruction, Mornington - Design	50,000	-	50,000
493. Truemans Rd Reserve Rear Oval, Tootgarook - Construction	200,000	-	200,000
Peninsula Community Theatre Stage Improvements			
Installation of stage risers and curtains to assist with the improved use and function of the facility.	20,000	-	20,000
329. Peninsula Community Theatre Stage Improvements, Mornington			
Playspace Strategy Implementation			
Annual Program to implemet the Shires Playspace Strategy.			
170. Playspace Strategy Design and Construction, Shire Wide	330,000	-	330,000
171. Playspace Reactive Renewal Works, Shire Wide	200,000	-	200,000
172. Planning and Design of Future Playspace Program, Shire Wide	50,000	-	50,000
524. Foreshore and Splash Park, Hastings - Concept Design	20,000	-	20,000
Public Toilet Strategy Implementation			
Annual implementation of the Public Toilet Strategy to renew, upgrade and expand existing buildings to meet community needs.			
365. Public Toilet Strategy Citation Reserve, Mt Martha - Demolition	25,000	-	25,000
394. Men's Shed, Mitchell Street Toilet Mornington - Detail Design	5,000	-	5,000
500. Public Toilet, Mt Martha Esplanade South Beach - Detail Design	20,000	-	20,000
502. Public Toilet, King St Hastings - Detail Design	20,000	-	20,000
503. Public Toilet, John Butler Reserve - Detail Design	20,000	-	20,000
506. Public Toilet, Boneo Hall - Construction	150,000	-	150,000
Regulatory and Directional Signage			
Annual program of works to alter or enhance regulatory or directional signage across the Mornington Peninsula Shire.	50,000	-	50,000
164. Regulatory and Directional Signage			
Replacement of Library Assets			
Replacement of worn furniture and shelving posing OHS risk to staff and customers.	30,000	-	30,000
188. Replacement of library assets			

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Resource Recovery Centre Upgrades			
Replacement of damaged safety rail, replacement of damaged signage, upgrading existing signage and replacement of faded line marking across all Shire Resource Recovery Centres.	25,000	-	25,000
208. Resource recovery centre upgrades			
Road Bridges and Major Culvert Repairs			
Minor renewal works required to ensure road bridges and major culverts across the Shire are safe and perform as required.	40,000	-	40,000
163. Road Bridges and Major Culvert Repairs			
Road Infrastructure Improvements			
Annual program to undertake minor road infrastructure improvements across the Shire to enhance road safety and functionality for road users.			
194. Minor Road Infrastructure Improvements	200,000	-	200,000
372. Racecourse Road and Longwood Drive Disabled Access Improvements - Construction	35,000	-	35,000
406. Purves Road, Arthurs Seat - Pedestrian Refuge - Design and Construct	70,000	-	70,000
528. St Andrews Beach Infrastructure Planning	20,000	-	20,000
Roads to Recovery			
The Federal Government's Roads to Recovery Program supports the renewal and upgrade of the nation's local road infrastructure asset which facilitates greater access for Australians and improves safety, economic and social outcomes.			
130. R2R - Reconstruction of Bentons Road, Moorooduc - Design and Construct	993,551	993,551	-
418. R2R - Two Bays Road Widening, Mount Eliza - Construction	1,300,000	1,300,000	-
Roadside Equestrian and Mountain Bike Strategy			
Annual program for the implementation of the Shire's Equestrian and Mountain Bike Strategy.			
507. Frankston -Flinders Road Trail Upgrades, Merricks	40,000	-	40,000
508. Planning for Truemans Road Trail, Fingal - Planning	15,000	-	15,000
Rye Boat Ramp Renewal and Upgrade			
Upgrade of the Rye Boat Ramp and associated infrastructure.	197,000	147,000	50,000
68. Rye Boat Ramp - Renewal and Upgrade			
Rye Foreshore Improvement Works			
Minor works to rehabiltate the Rye Foreshore dune and pathways in the immediate proximity of the Pier and Playground.	320,000	-	320,000
237. Rye Foreshore Improvement Works - Design and Construct			

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Rye Landfill Cell Three Construction			
Design development, acquisition of permits and EPA approval for cell three at Rye Landfill.			
246. Rye Landfill Cell 3 - Construction	210,000	-	210,000
291. Leachate Infrastructure Upgrade, Rye Landfill	300,000	-	300,000
Safer Local Roads Program			
The Shire wide program includes a road resealing and rehabilitation budget for the contractual Capital Works payments for the Safer Local Roads Contract Works (SLR contract). The Shire is legally obligated to fulfil this expenditure as part of the Safer Local Roads Contract with Downer Group.	4,000,000	-	4,000,000
122. Safer Local Roads Contract Works			
School Traffic Management - Longwood Drive Mornington			
Construction of Longwood drive carpark at the rear of Benton's Junior College.	80,000	35,000	45,000
388. Longwood Drive Carpark, Mount Martha - Construction			
Somerville Recreation and Community Centre			
Reinstatement of Somerville Recreation and Community Centre following a fire 1 May 2016	3,470,933	2,770,933	700,000
338. Somerville Recreation and Community Centre Rebuild - Construction			
Sporting Fields Capacity Planning			
Sports Capacity Plan Implementation.			
501. Narambi Reserve Junior Oval, Mornington - Scoping	40,000	-	40,000
504. School Facilities Planning, Shire Wide - Planning	20,000	-	20,000
Sports Field Lighting Program			
This project consists of the design and installation of lighting towers and lamps to ensure that Australian Standards for sports field lighting are adhered to.			
125. Sports Fields Lighting Renewal, Shire Wide	100,000	-	100,000
488. Sports Lighting Citation Reserve, Mt Martha - Installation	129,850	59,840	70,010
489. Sports Lighting Dallas Brooks Soccer Field, Mornington - Installation	79,660	61,740	17,920
505. Sports Lighting Boneo Recreation Reserve, Boneo - Design and Installation	75,000	-	75,000
Sports Pavilion Strategy Implementation			
Annual program for the Implementation of the Pavilion Strategy to renew, upgrade and expand existing buildings to meet community needs.			
90. Olympic Park Reserve Rosebud - Construction	1,200,000	-	1,200,000
375. Mornington Sports Pavilion (Athletics/Soccer), Mornington - Detail Design	40,000	-	40,000
379. Emil Madsen Reserve Pavilion, Mount Eliza - Planning and Concept Design	40,000	-	40,000
510. Boneo Cricket Club Pavilion, Boneo - Detail Design	20,000	-	20,000
511. RM Hooper Reserve Design, Tuerong - Detail Design	25,000	-	25,000
512. Sorrento Pavilion Construction, Sorrento - Construction	370,000	-	370,000
513. Tyabb Unisex Change Rooms, Tyabb - Construction	300,000	150,000	150,000

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Timber Structures Renewal			
Annual program to renew timber structures such as retaining walls, stairs/ramps and footbridges that have reached the end of their useful life. This program will ensure the integrity and safety of Shire's timber structures is maintained.	395,000	-	395,000
56. Timber Structures Renewal			
Township Placemaking Improvements			
Minor streetscape and township works to improve town centers and villages throughout the Shire. Works will use a Placemaking approach to refresh, re-invigorate and enhance the local infrastructure.	240,000	-	240,000
47. Township Placemaking Implementation, Shire Wide			
Township Streetscape Works			
Annual program to deliver township streetscape works that contributes to the functionality, character and attractiveness around the shire. The works for 2017/18 are:			
7. Hastings Streetscape - Stage 3 Construction and Stage 4 Design	550,000	-	550,000
204. Rye Township Plan- Detail Design	100,000	-	100,000
458. Hastings Laneway Program - Construction	100,000	-	100,000
Traffic, Transport and Road Safety Strategies			
The program of works includes the following traffic, transport and road safety strategies implementation:			
33. Peninsula Ride Safe Strategy	100,000	-	100,000
202. Sustainable Transport Strategy Implementation	30,000	-	30,000
240. Peninsula DriveSafe Strategy	30,000	-	30,000
411. Towards Zero Municipality Initiative	50,000	-	50,000
529. Balnarring Township Pedestrian and Speed Management	20,000	-	20,000
Tyabb Waste Disposal Centre Renewal Works			
Replacement of retaining wall at Tyabb Waste Disposal Centre that has reached the end of its useful life.	130,000	-	130,000
401. Tyabb Waste Disposal Centre Rejuvenation Works			
Unmade Car Park Strategy			
Annual program for the Implementation of the Unmade Carpark Construction Strategy in both commercial and non-commercial areas.			
309. Civic Reserve Car park, Mornington - Construction	500,000	-	500,000
521. Jetty Rd Wilson St Car Park, Rosebud (Special Charge Scheme) - Design and Approval	50,000	-	50,000
522. Albert Street Car Park, Mornington (Special Charge Scheme) - Design and Approval	50,000	-	50,000

Project Title	Cost 2017/18 $	External Funding 2017/18 $	Net Cost to Council 2017/18 $
Unmade Road Construction - Special Charge Schemes			
Planning for the upgrade of existing unmade roads throughout the Shire which are to be funded via special charge schemes This project will involve the investigation and planning of: *- Thomas Road, Red Hill - Detail Design* *- Rest Drive, Flinders - Planning* *- Central Avenue, Blairgowrie - Planning* 304. Unmade Road Construction	80,000	-	80,000
Urgent Lighting Requests			
Installation of new street lighting and the upgrade of existing street lighting as a result of customer request. 195. Urgent lighting requests	90,000	-	90,000
Waterfall Gully Preschool Upgrade			
Refurbishment of the existing facility to improve functional layout and enhance the learning environment 402. Waterfall Gully Preschool Upgrade - Construction	220,000	-	220,000
Developer Contributions (not project aligned)	-	2,020,000	(2,020,000)
Total Capital Works Program 2017/18	**37,527,718**	**8,238,720**	**29,288,998**

Contact Mornington Peninsula Shire

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